# RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL MUNICIPAL YEAR 2015/16

COMMITTEE:	Item No. 5
AUDIT COMMITTEE	Internal Audit Performance
31 <sup>st</sup> March 2016	internal Audit Performance

**REPORT OF:-**

**GROUP DIRECTOR, CORPORATE & FRONTLINE SERVICES** 

**Author: Marc Crumbie (Operational Audit Manager)** 

(01443) 680779

#### 1. PURPOSE OF THE REPORT

This report provides Members with an update on the progress made by the Internal Audit Service in delivering the Audit Plan 2015/16, together with the performance of the Service up to the 11<sup>th</sup> March 2016.

#### 2. **RECOMMENDATIONS**

It is recommended that Members:

- 2.1 Note the contents of this Report.
- 2.2 Consider what comments and recommendations, if any, they wish to make.

#### 3. BACKGROUND

- 3.1 As part of an ongoing commitment to provide Members with regular updates, this report provides details regarding the performance of the Internal Audit Service between 1<sup>st</sup> April 2015 and 11<sup>th</sup> March 2016.
- 3.2 The audit plan is provided at **Appendix 1** and includes the status of each planned audit review, the quarter in which the audit is/was planned to commence and incorporates the detailed performance information for each Internal Audit review. **Appendix 2** provides a summary of the status of all recommendations made by the Internal Audit Service, grouped under the relevant service of the Council.
- 3.3 At 11<sup>th</sup> March 2016, 70% of the Audit Plan **(Aud.1)** had been completed to report stage.

3.4 Within the Internal Audit plan for 2015/16 we planned to undertake and complete a total of 103 audit reviews. The percentage of the audit plan completed to report stage as at the 11<sup>th</sup> March 2016 was 70%, which represents 72 reviews. Due to the close proximity of this report to the end of the financial year and also linked to item 6 of the Committee's agenda (draft audit plan for 2016/17), the status for the 31 remaining audit reviews is provided as follows:

16 planned reviews are anticipated to be completed to draft report stage by the end of March 2016

AUDIT NAME	PRIORITY
MANAGEMENT OF RECYCLATE	High
ADMINISTRATION OF TRUST FUNDS	Low
PAYROLL	High
INCOME, DEBTORS & DEBT RECOVERY	High
HOUSING BENEFITS	High
COUNCIL TAX	High
ATTENDANCE	High
DCELLS	High
BUDGETARY CONTROL	High
YGG YNYSWEN	Medium
CEFN PRIMARY SCHOOL	Medium
LLANTRISANT PRIMARY SCHOOL	Medium
YGG LLWYNCELYN	Medium
YGG PONT SION NORTON	Medium
SUBSTANCE MISUSE	High
SEXUAL ABUSE & DOMESTIC VIOLENCE	High

# 12 planned audits are proposed to be carried forward into the 2016/17 audit plan

AUDIT NAME	PRIORITY
ABERDARE COMMUNITY SCHOOL	High
TONYPANDY COMMUNITY COLLEGE	High
YSGOL GYFUN Y CYMER	High
PONTYPRIDD HIGH SCHOOL	High
VIBRANT AND VIABLE PLACES	High
MASH - ADULT'S SERVICES	High
CHILDREN'S SERVICES - REVISED OPERATING MODEL	High
MASH - CHILDREN'S SERVICES	High
HOMELESSNESS - COMMUNITY HOUSING REGISTER	High
CAPITAL ACCOUNTING & ASSET REGISTER	High
WASTE MANAGEMENT	High
FRAMEWORK FOR EXCELLENCE IN TEACHING	High

3 planned audits are proposed not be completed or carried forward into 2016/17

AUDIT NAME	PRIORITY
YNYSWEN INFANTS SCHOOL	Medium
INDEPENDENT RESIDENTIAL ESTABLISHMENTS	Medium
CRIMINAL REMEDY ORDERS	Medium

3.5 Taking all of the above into consideration I anticipate that the Internal Audit Service will deliver 85% of the audit plan by the end of the financial year 2015/16. The reasons for proposing to cancel the 3 planned audits will be included in the Internal Audit Annual Report for 2015/16. This is scheduled to be reported to Committee in May 2016.

#### 4. SUMMARY

- 4.1 It is projected that 85% of the 2015/16 audit plan will be completed by year end.
- 4.2 The findings from this programme of work will aim to support the Audit Committee in forming an opinion on the overall control environment that operated within the Council between April 2015 and March 2016.

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# **LOCAL GOVERNMENT ACT, 1972**

#### as amended by

# THE ACCESS TO INFORMATION ACT, 1985

## RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL

#### LIST OF BACKGROUND PAPERS

#### **AUDIT COMMITTEE**

31<sup>st</sup> March 2016

# Report of the Group Director, Corporate & Frontline Services

Author: Marc Crumbie (Operational Audit Manager).

Item File Ref:

5. Internal Audit Performance

IA / MC

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# **APPENDIX 1**

	Priority	Planned qtr	Status	Start Fieldwork	Finish Fieldwork	Date Draft Report Issued	Total Days: End of Fieldwork to Issue of Draft Report	Date: Management Responses	Timeliness of Management Response	Date: Final Report	Days between Management response to issuing final report
CHIEF EXECUTIVE											
CABINET OFFICE & PUBLIC R	RELATION	S									
HERITAGE SERVICE	Medium	QTR 2	Final Report Issued	02/11/2015	19/11/2015	16/12/2015	27	29/02/2016	75	01/03/2016	1
THEATRES	Medium	QTR 2	Final Report Issued	05/08/2015	13/08/2015	19/08/2015	6	27/08/2015	8	02/09/2015	6
HUMAN RESOURCES											
SICKNESS ABSENCE POLICIES AND PROCEDURES	High	QTR 1	Final Report Issued	02/06/2015	13/07/2015	21/07/2015	8	24/08/2015	34	01/09/2015	8
REGENERATION & PLANNING	3										
VIBRANT AND VIABLE PLACES	High	QTR 4	Planned				0		0		0
LEGAL AND DEMOCRATIC SE	ERVICES										
ELECTORAL REGISTRATION SERVICES	Medium	QTR 4	Final Report Issued	19/01/2016	28/01/2016	02/02/2016	5	22/02/2016	20	23/02/2016	1
COMMUNITY & CHILDREN'S S	SERVICES										
ADULT LOCALITY SERVICES	& SHORT	TERM IN	ITERVENTION								
INDEPENDENT RESIDENTIAL ESTABLISHMENTS	Medium	QTR 2	Planned				0		0		0
DIRECT PAYMENTS	High	QTR 2	Draft Report Issued	05/08/2015	27/08/2015	04/09/2015	8		0		0
MASH - ADULT'S SERVICES	High	QTR 3	Planned				0		0		0

	Priority	Planned qtr	Status	Start Fieldwork	Finish Fieldwork	Date Draft Report Issued	Total Days: End of Fieldwork to Issue of Draft Report	Date: Management Responses	Timeliness of Management Response	Date: Final Report	Days between Management response to issuing final report
CHILDREN'S SERVICES											
CHILDREN'S SERVICES - REVISED OPERATING MODEL	High	QTR 4	Planned				0		0		0
MASH - CHILDREN'S SERVICES	High	QTR 4	Planned				0		0		0
PREVENTION SERVICES	High	QTR 2	Final Report Issued	24/08/2015	15/12/2015	06/01/2016	22	08/03/2016	62	09/03/2016	1
DIRECT SERVICES, BUSINES	S & HOUS	ING									
COMMUNITIES FIRST	High	QTR 2	Draft Report Issued	12/10/2015	06/11/2015	17/11/2015	11		0		0
HOMELESSNESS - COMMUNITY HOUSING REGISTER	High	QTR 4	Planned				0		0		0
RESIDENTIAL CARE	Medium	QTR 1	Final Report Issued	09/07/2015	16/10/2015	19/10/2015	3	18/01/2016	91	19/01/2016	1
COMMUNITY EQUIPMENT SERVICE	Medium	QTR 2	Final Report Issued	07/09/2015	23/11/2015	25/11/2015	2	08/12/2015	13	09/12/2015	1
PUBLIC HEALTH AND PROTE	CTION										
LLWYDCOED CREMATORIUM	Low	QTR 2	Final Report Issued	28/07/2015	31/07/2015	17/08/2015	17	01/09/2015	15	02/09/2015	1
REGISTRATION SERVICES	Medium	QTR 3	Final Report Issued	26/11/2015	14/12/2015	23/12/2015	9	08/02/2016	47	09/02/2016	1
CRIMINAL REMEDY ORDERS	Medium	QTR 3	Planned				0		0		0
SUBSTANCE MISUSE	High	QTR 3	Fieldwork Complete	09/03/2016	10/03/2016		0		0		0
SEXUAL ABUSE & DOMESTIC VIOLENCE	High	QTR 4	Fieldwork Complete	09/03/2016	10/03/2016		0		0		0
LEISURE ESTABLISHMENT SYSTEMS REVIEW	Medium	QTR 2	Final Report Issued	25/08/2015	29/09/2015	05/10/2015	6	22/10/2015	17	06/11/2015	15

	Priority	Planned qtr	Status	Start Fieldwork	Finish Fieldwork	Date Draft Report Issued	Total Days: End of Fieldwork to Issue of Draft Report	Date: Management Responses	Timeliness of Management Response	Date: Final Report	Days between Management response to issuing final report
CORPORATE & FRONTLINE S	SERVICES										
CORPORATE ESTATES											
ENERGY MANAGEMENT	High	QTR 2	Final Report Issued	14/09/2015	28/09/2015	28/09/2015	0	03/11/2015	36	04/11/2015	1
BUILDING MAINTENANCE	High	QTR 2	Final Report Issued	14/07/2015	24/07/2015	21/09/2015	59	08/10/2015	17	08/10/2015	0
CUSTOMER CARE & IT											
MANAGEMENT AND CONTROL OF I.T ASSETS	High	QTR 2	Final Report Issued	01/09/2015	01/12/2015	02/12/2015	1	22/12/2015	20	05/01/2016	14
FINANCIAL SERVICES											
BUDGETARY CONTROL	High	QTR 3	In Progress				0		0		0
GENERAL LEDGER & ACCOUNTING	Low	QTR 3	Final Report Issued	27/11/2015	07/12/2015	14/12/2015	7	09/02/2016	57	09/02/2016	0
TAXATION	High	QTR 3	Draft Report Issued	15/12/2015	14/01/2016	21/01/2016	7		0		0
CAPITAL ACCOUNTING & ASSET REGISTER	High	QTR 3	Planned				0		0		0
ADMINISTRATION OF TRUST FUNDS	Low	QTR 3	In Progress	01/03/2016			0		0		0
TREASURY MANAGEMENT	Medium	QTR 3	Final Report Issued	04/11/2015	13/11/2015	18/11/2015	5	18/11/2015	0	19/11/2015	1
PAYROLL	High	QTR 3	In Progress	04/11/2015			0		0		0
CREDITORS	High	QTR 3	Draft Report Issued	14/12/2015	29/01/2016	03/02/2016	5		0		0
PENSIONS	Medium	QTR 3	Draft Report Issued	10/02/2016	03/03/2016	04/03/2016	1		0		0
INCOME, DEBTORS & DEBT RECOVERY	High	QTR 3	In Progress	01/03/2016	_		0		0		0
HOUSING BENEFITS	High	QTR 3	In Progress	25/01/2016			0		0		0

	Priority	Planned qtr	Status	Start Fieldwork	Finish Fieldwork	Date Draft Report Issued	Total Days: End of Fieldwork to Issue of Draft Report	Date: Management Responses	Timeliness of Management Response	Date: Final Report	Days between Management response to issuing final report
COUNCIL TAX	High	QTR 3	In Progress	25/02/2016			0		0		0
NDR	High	QTR 3	Final Report Issued	16/02/2016	23/02/2016	29/02/2016	6	29/02/2016	0	01/03/2016	1
FRONTLINE SERVICES - HIGH	IWAYS AI	ND STRE	ETCARE								
WASTE MANAGEMENT	High	QTR 4	Planned				0		0		0
FLEET MANAGEMENT AND MAINTENANCE	High	QTR 1	Final Report Issued	01/06/2015	14/07/2015	16/07/2015	2	13/08/2015	28	19/08/2015	6
HIGHWAYS MAINTENANCE	High	QTR 2	Final Report Issued	14/10/2015	27/11/2015	30/11/2015	3	24/02/2016	86	25/02/2016	1
RECYCLING - AWARENESS AND ENFORCEMENT	High	QTR 2	Final Report Issued	03/08/2015	02/10/2015	06/10/2015	4	26/10/2015	20	27/10/2015	1
GRANT CLAIMS											
GRANT CLAIMS 2015/16	Low	N/A	Final Report(s) Issued	N/A	N/A	N/A	0	N/A	0	N/A	0
EDUCATION & LIFELONG LEA	ARNING										
ACCESS & ENGAGEMENT & I	NCLUSIO	N									
EDUCATION OTHER THAN AT SCHOOL	High	QTR 1	Final Report Issued	02/06/2015	26/06/2015	30/06/2015	4	07/07/2015	7	07/07/2015	0
ATTENDANCE	High	QTR 4	In Progress	01/02/2016			0		0		0
SCHOOLS & COMMUNITY											
DCELLS	High	QTR 3	In Progress	01/02/2016			0		0		0
SAFEGUARDING DBS CHECKS	High	QTR 2	Final Report Issued	01/09/2015	22/09/2015	23/09/2015	1	24/09/2015	1	24/09/2015	0
DATA MANAGEMENT	High	QTR 1	Final Report Issued	01/07/2015	01/09/2015	24/09/2015	23	17/02/2016	146	25/02/2016	8
FRAMEWORK FOR EXCELLENCE IN TEACHING	High	QTR 4	In Progress				0		0		0

	Priority	Planned qtr	Status	Start Fieldwork	Finish Fieldwork	Date Draft Report Issued	Total Days: End of Fieldwork to Issue of Draft Report	Date: Management Responses	Timeliness of Management Response	Date: Final Report	Days between Management response to issuing final report
EMPLOYMENT STATUS	High	QTR 1	Final Report Issued	20/05/2015	07/10/2015	07/10/2015	0	16/11/2015	40	17/11/2015	1
PRIMARY SCHOOLS											
ALAW PRIMARY SCHOOL	Medium	QTR 3	Final Report Issued	01/10/2015	01/10/2015	07/10/2015	6	21/10/2015	14	22/10/2015	1
CILFYNYDD PRIMARY SCHOOL	Medium	QTR 3	Final Report Issued	21/10/2015	21/10/2015	05/11/2015	15	06/11/2015	1	06/11/2015	0
COEDPENMAEN PRIMARY SCHOOL	Medium	QTR 3	Final Report Issued	24/09/2015	25/09/2015	29/09/2015	4	22/10/2015	23	23/10/2015	1
CRAIG YR HESG PRIMARY SCHOOL	Medium	QTR 1	Final Report Issued	27/04/2015	30/04/2015	14/05/2015	14	23/06/2015	40	23/06/2015	0
CWMAMAN INFANTS SCHOOL	Medium	QTR 3	Final Report Issued	07/10/2015	08/10/2015	13/10/2015	5	22/10/2015	9	23/10/2015	1
CYMMER JUNIOR SCHOOL	Medium	QTR 3	Final Report Issued	11/11/2015	11/11/2015	25/11/2015	14	16/12/2015	21	17/12/2015	1
DOLAU PRIMARY SCHOOL	Medium	QTR 1	Final Report Issued	07/05/2015	18/05/2015	21/05/2015	3	04/06/2015	14	04/06/2015	0
FFYNON TAF PRIMARY SCHOOL	Medium	QTR 3	Final Report Issued	12/11/2015	13/11/2015	23/11/2015	10	17/12/2015	24	18/12/2015	1
LLANHARAN PRIMARY SCHOOL	Medium	QTR 1	Final Report Issued	20/04/2015	30/04/2015	06/05/2015	6	03/06/2015	28	05/06/2015	2
MAERDY COMMUNITY PRIMARY SCHOOL	Medium	QTR 1	Final Report Issued	15/05/2015	15/05/2015	03/06/2015	19	05/06/2015	2	05/06/2015	0
MAES Y COED PRIMARY SCHOOL	Medium	QTR 1	Final Report Issued	08/06/2015	30/06/2015	07/07/2015	7	29/09/2015	84	30/09/2015	1
MAES Y BRYN PRIMARY SCHOOL	Medium	QTR 1	Final Report Issued	25/06/2015	03/07/2015	15/07/2015	12	07/10/2015	84	08/10/2015	1
PENDERYN COMMUNITY PRIMARY SCHOOL	Medium	QTR 2	Final Report Issued	13/07/2015	16/07/2015	31/07/2015	15	29/09/2015	60	30/09/2015	1
PENGEULAN PRIMARY SCHOOL	Medium	QTR 1	Final Report Issued	18/06/2015	03/07/2015	08/07/2015	5	14/09/2015	68	15/09/2015	1
PENYGRAIG INFANTS SCHOOL	Medium	QTR 1	Final Report Issued	23/04/2015	12/05/2015	14/05/2015	2	10/06/2015	27	10/06/2015	0

	Priority	Planned qtr	Status	Start Fieldwork	Finish Fieldwork	Date Draft Report Issued	Total Days: End of Fieldwork to Issue of Draft Report	Date: Management Responses	Timeliness of Management Response	Date: Final Report	Days between Management response to issuing final report
PENYGRAIG JUNIOR SCHOOL	Medium	QTR 1	Final Report Issued	01/05/2015	05/05/2015	20/05/2015	15	26/06/2015	37	26/06/2015	0
PENYRENGLYN COMMUNITY PRIMARY SCHOOL	Medium	QTR 1	Final Report Issued	11/06/2015	24/06/2015	30/06/2015	6	16/07/2015	16	16/07/2015	0
PONTYCLUN PRIMARY SCHOOL	Medium	QTR 1	Final Report Issued	03/06/2015	10/06/2015	24/06/2015	14	23/10/2015	121	30/10/2015	7
ST MARGARET'S CATHOLIC PRIMARY SCHOOL	Medium	QTR 3	Final Report Issued	18/11/2015	04/12/2015	04/12/2015	0	18/12/2015	14	22/12/2015	4
TYLORSTOWN PRIMARY SCHOOL	Medium	QTR 1	Final Report Issued	03/06/2015	22/06/2015	25/06/2015	3	01/07/2015	6	03/07/2015	2
YNYSWEN INFANTS SCHOOL	Medium	QTR 3	Planned				0		0		0
YGG BODRINGALLT	Medium	QTR 1	Final Report Issued	30/04/2015	08/05/2015	09/06/2015	32	17/06/2015	8	23/06/2015	6
YGG EVAN JAMES	Medium	QTR 3	Final Report Issued	02/12/2015	02/12/2015	18/12/2015	16	29/02/2016	73	29/02/2016	0
YGG LLYN Y FORWYN	Medium	QTR 3	Final Report Issued	19/11/2015	04/12/2015	09/12/2015	5	03/02/2016	56	04/02/2016	1
YGG TONYREFAIL	Medium	QTR 1	Final Report Issued	11/06/2015	12/06/2015	24/06/2015	12	17/07/2015	23	24/07/2015	7
YGG YNYSWEN	Medium	QTR 3	In Progress	08/03/2016			0		0		0
YSGOL YR EOS	Medium	QTR 3	Final Report Issued	25/11/2015	26/11/2015	09/12/2015	13	16/12/2015	7	17/12/2015	1
CEFN PRIMARY SCHOOL	Medium	QTR 3	In Progress				0		0		0
LLANTRISANT PRIMARY SCHOOL	Medium	QTR 3	In Progress				0		0		0
YNYSHIR PRIMARY SCHOOL	Medium	QTR 1	Final Report Issued	28/04/2015	05/05/2015	15/05/2015	10	09/06/2015	25	10/06/2015	1
YGG LLWYNCELYN	Medium	QTR 3	In Progress				0		0		0
YGG PONT SION NORTON	Medium	QTR 3	In Progress				0		0		0

	Priority	Planned qtr	Status	Start Fieldwork	Finish Fieldwork	Date Draft Report Issued	Total Days: End of Fieldwork to Issue of Draft Report	Date: Management Responses	Timeliness of Management Response	Date: Final Report	Days between Management response to issuing final report
S.E.N. SCHOOLS											
MAESGWYN SCHOOL	High	QTR 1	Final Report Issued	24/06/2015	24/06/2015	29/06/2015	5	07/09/2015	70	08/09/2015	1
SECONDARY SCHOOLS											
ABERDARE COMMUNITY SCHOOL	High	QTR 4	Planned				0		0		0
YG RHYDYWAUN	High	QTR 1	Final Report Issued	23/06/2015	03/07/2015	08/07/2015	5	27/07/2015	19	27/07/2015	0
MOUNTAIN ASH COMPREHENSIVE SCHOOL	High	QTR 4	Draft Report Issued	18/01/2016	25/01/2016	29/02/2016	35		0		0
TREORCHY COMPREHENSIVE SCHOOL	High	QTR 4	Final Report Issued	12/01/2016	18/02/2016	25/02/2016	7	08/03/2016	12	08/03/2016	0
TONYPANDY COMMUNITY COLLEGE	High	QTR 4	Planned				0		0		0
YSGOL GYFUN Y CYMER	High	QTR 4	Planned				0		0		0
PONTYPRIDD HIGH SCHOOL	High	QTR 4	Planned				0		0		0
BRYN CELYNNOG COMPREHENSIVE SCHOOL	High	QTR 2	Final Report Issued	08/09/2015	15/09/2015	24/09/2015	9	05/10/2015	11	06/10/2015	1
ST JOHN BAPTIST CIW HIGH SCHOOL	High	QTR 1	Final Report Issued	08/07/2015	12/11/2015	13/11/2015	1	20/11/2015	7	16/12/2015	26
CARDINAL NEWMAN RC COMPREHENSIVE	High	QTR 4	Draft Report Issued	10/02/2016	11/02/2016	07/03/2016	25		0		0
SMALL GRANT CLAIMS											
POST 16 GRANT	High	QTR 4	Final Report Issued	22/01/2016	22/01/2016	22/01/2016	0	22/01/2016	0	22/01/2016	0
WHOLE AUTHORITY ARRANGEMENTS											
PERFORMANCE INDICATORS	High	QTR 1	Final Report Issued	11/08/2015	04/09/2015	11/09/2015	7	14/10/2015	33	15/10/2015	1
AMGEN											

	Priority	Planned qtr	Status	Start Fieldwork	Finish Fieldwork	Date Draft Report Issued	Total Days: End of Fieldwork to Issue of Draft Report	Date: Management Responses	Timeliness of Management Response	Date: Final Report	Days between Management response to issuing final report
CREDITORS	Medium	QTR 3	Final Report Issued	01/12/2015	15/12/2015	16/12/2015	1	22/12/2015	6	23/12/2015	1
DEBTORS	Medium	QTR 3	Final Report Issued	17/12/2015	23/12/2015	06/01/2016	14	06/01/2016	0	13/01/2016	7
PAYROLL	Medium	QTR 3	Final Report Issued	20/01/2016	02/02/2016	04/02/2016	2	09/02/2016	5	09/02/2016	0
GENERAL LEDGER	Low	QTR 3	Final Report Issued	18/01/2016	18/01/2016	28/01/2016	10	02/02/2016	5	03/02/2016	1
MANAGEMENT OF RECYCLATE	High	QTR 2	In Progress				0		0		0
CENTRAL SOUTH CONSORTI	UM JOINT	EDUCA	TION SERVICE								
CSC - PAYROLL	Medium	QTR 3	Final Report Issued	02/12/2015	10/12/2015	17/12/2015	7	21/12/2015	4	22/12/2015	1
CSC - CREDITORS	Medium	QTR 3	Final Report Issued	02/11/2015	19/11/2015	27/11/2015	8	22/01/2016	56	25/01/2016	3
CSC - DEBTORS	Medium	QTR 3	Final Report Issued	20/11/2015	27/11/2015	03/12/2015	6	22/12/2015	19	22/12/2015	0
CSC - GENERAL LEDGER	Low	QTR 3	Final Report Issued	02/11/2015	19/11/2015	26/11/2015	7	22/12/2015	26	22/12/2015	0

# **APPENDIX 2**

# STATUS SUMMARY OF AGREED RECOMMENDATIONS

#### **CHIEF EXECUTIVE**

Number of HIGH Recs	STATUS		
2	Implemented	Overdue / Outstanding	Target Date in the Future
	2	0	0
Number of MEDIUM Recs		STATUS	
19	Implemented	Overdue / Outstanding	Target Date in the Future
	18	0	1
Number of LOW Recs		STATUS	
18	Implemented	Overdue / Outstanding	Target Date in the Future
	18	0	0

#### **COMMUNITY & CHILDREN'S SERVICES**

Number of HIGH Recs	STATUS		
3	Implemented	Overdue / Outstanding	Target Date in the Future
	0	0	3
Number of MEDIUM Recs	STATUS		
23	Implemented	Overdue / Outstanding	Target Date in the Future
	15	4	4
Number of LOW Recs		STATUS	
11	Implemented	Overdue / Outstanding	Target Date in the Future
	9	0	2

### CORPORATE & FRONTLINE SERVICES

Number of HIGH Recs	STATUS		
6	Implemented	Overdue / Outstanding	Target Date in the Future
	4	0	2
Number of MEDIUM Recs	STATUS		
17	Implemented	Overdue / Outstanding	Target Date in the Future
	11	1	5
Number of LOW Recs		STATUS	
7	Implemented	Overdue / Outstanding	Target Date in the Future
	4	0	3

### **EDUCATION & LIFELONG LEARNING**

Number of HIGH Recs	STATUS		
16	Implemented	Overdue / Outstanding	Target Date in the Future
	14	0	2
Number of MEDIUM Recs		STATUS	
74	Implemented	Overdue / Outstanding	Target Date in the Future
	71	1	2
Number of LOW Recs		STATUS	
113	Implemented	Overdue / Outstanding	Target Date in the Future
	107	2	4

# WHOLE AUTHORITY ARRANGEMENTS

Number of HIGH Recs	STATUS		
2	Implemented	Overdue / Outstanding	Target Date in the Future
	1	0	1
Number of MEDIUM Recs	STATUS		
1	Implemented	Overdue / Outstanding	Target Date in the Future
	0	0	1
Number of LOW Recs		STATUS	
0	Implemented	Overdue / Outstanding	Target Date in the Future
	0	0	0

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