## CWM TAF PUBLIC SERVICES BOARD JOINT OVERVIEW & SCRUTINY COMMITTEE



Report Author Committee Date Paul Mee - Lead Thriving Communities

22.11.2018

### **Overview of Cwm Taf Well-being Objectives Delivery Plans**

### 1.0 SUMMARY OF THE REPORT

1.1 To provide the Joint Overview and Scrutiny Committee (Committee) with oversight of the progress made against the Cwm Taf Well-being Plan Objective 'Thriving Communities'.

The report of the Strategic Partnership Board (SPB) attached at **Appendix 1** sets out progress made in respect of Thriving Communities 1<sup>st</sup> year delivery plan. This report was presented to the SPB at its most recent meeting on the 6<sup>th</sup> of November 2018.

Paul Mee, Director of Public Health, Protection & Community Services, Rhondda Cynon Taf County Borough Council, is the Lead for Thriving Communities and will present the report to Committee.

#### 2.0 RECOMMENDATIONS

- 2.1 The Committee is requested to review the SPB Report at Appendix 1 and :
  - i. Consider :
    - a) the extent of progress to date,
    - b) the extent to which it is evident that differences are being made to communities and citizens within Cwm Taf in improving the Social, Economic, Environmental and Cultural Well-being of the area.
  - ii. Identify any further information it would like to consider in support of the delivery of the Well-being Plan and how this could be most effectively presented to Committee at future meetings.

## 3.0 INTRODUCTION AND BACKGROUND

- 3.1 As Members are aware, the Cwm Taf Well-being Plan 2018-2023 was published on the 4<sup>th</sup> of May 2018 and contained four Objectives:-
  - Thriving Communities
  - Healthy People
  - Strong Economy
  - Loneliness & Isolation (cross cutting Objective)

The Delivery Plans for each objective within the Well-being Plan were approved by the Public Service Board (PSB) in July 2018. These delivery plans were aimed at addressing the immediate steps within the Well-being Plan.

An overview of each Delivery Plan was subsequently presented to Committee in September 2018. At that meeting, Committee determined that each Objective would be scrutinised in more detail at a future meeting.

Thriving Communities is the first Objective to receive this further scrutiny.

### 4.0 CURRENT POSITON

4.1 Detailed scrutiny of the progress made against delivery plans for each objective takes place at the SPB. An overarching report, of all four Objectives, is then submitted to the PSB by the Chair of SPB.

The current progress report to SPB, with regards to delivery against the Thriving Communities Objective, is included at **Appendix 1.** 

Both SPB and PSB have considered whether the monitoring reports provide enough assurance to Members as to the progress in respect of each the Wellbeing Objectives.

It is recognised that the delivery of the plan is in its infancy and it is equally important to monitor and measure how we are doing things differently as a partnership. It is also widely accepted that the impact of the work undertaken on the Objectives may be difficult to measure short term and the Welsh Government and Data Unit Cymru are providing support to assist PSB's with addressing this.

The first year delivery plans are activity / milestone focussed and the performance monitoring framework will need to develop to become more outcome focused as delivery against the plans progress. To assist with monitoring performance and progress, in addition to a RAG rated delivery plan and information / data relevant to each objective, the SPB receive a Highlight / Exception report.

This Highlight / Exception reports aim to capture key achievements, other activities (outside the delivery plans) that contribute to the Well-being Plan, what is working well and what is not working well, in addition to risks and issues that require escalation to the PSB.

## 5.0 FUTURE REQUIREMENTS

5.1 At the most recent SPB in November 2018 the performance management framework and risk register for the Public Service Board were considered. It was agreed that further work would be undertaken to ensure the Delivery Plans from 2019/20 onwards demonstrate the 5 ways of working, are more outcome focused and consider all risks in connection with delivery against the Well-being Plan.

There is a workshop planned at the SPB in January 2019 to consider how to take this forward.

Consideration also needs to be given to the change of boundaries for Bridgend PSB and any impact that this may have on the delivery of Cwm Taf PSB Objectives.

Further updates will be provided to Committee as this work progresses.

### 6.0 NEXT STEPS

6.1 The priorities for Thriving Communities Objective over the next quarter include:-

### Rhondda Fach

- Commence capital works to the Community Hub in Ferndale
- Provide specialist training for Hub Staff in order to ensure a Single Service approach and IAA model
- To develop a bespoke Community Zone ACE plan aligned to the Strategic ACE plan
- Deliver local projects with the community to enhance natural assets in partnership with NRW
- Develop an evaluation framework for the Zones

#### Gurnos

- Continuing to establish the Neighbourhood Network
- Develop and deliver on environmental projects with NRW funding
- Implementing engagement and communication plan with programme of community events, developing connections with spokes, supported by seed funding role
- Pending the formal approval of the ICF Capital, develop the reception area of Hub to support SPOC and IAA

#### Paul Mee

Lead for Thriving Communities Objective Cwm Taf Public Service Board This page is intentionally left blank



# Highlight / Exception Reporting from Objective Leads

| Agenda No                                                                      | SPB Nov18_Item 4i                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                      |             |           |        |                             |  |  |  |  |  |  |
|--------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-----------|--------|-----------------------------|--|--|--|--|--|--|
| Well-being                                                                     | Thriving Communities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                      |             |           |        |                             |  |  |  |  |  |  |
| Objective                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                      |             |           |        |                             |  |  |  |  |  |  |
| Lead Officer                                                                   | Paul Mee RCTCBC / Chris Hole MTCBC                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                      |             |           |        |                             |  |  |  |  |  |  |
| Key Achievements                                                               | Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Red                                                                                                                                                                                                                                                                                  | Amber       | Green     | Not    |                             |  |  |  |  |  |  |
| and any quick                                                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                      |             |           | Due    | -                           |  |  |  |  |  |  |
| wins                                                                           | 06/11/2018         3         7         34         26           18/09/18         4         5         50         11                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                      |             |           |        |                             |  |  |  |  |  |  |
|                                                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                      |             |           |        |                             |  |  |  |  |  |  |
|                                                                                | See Appendix 1 and 2 for detail of progress against delivery plans and measures.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                                                                      |             |           |        |                             |  |  |  |  |  |  |
|                                                                                | Engagem                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                      | •           | •         |        | ented, with<br>plementation |  |  |  |  |  |  |
|                                                                                | Rhondda Fa                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | ch                                                                                                                                                                                                                                                                                   |             |           |        |                             |  |  |  |  |  |  |
| Other Activities                                                               | <ul> <li>Community Co-ordinator appointed on the 1<sup>st</sup><br/>November, following confirmation of WG's Seed<br/>Funding</li> <li>Analysis from recent events shows that the community<br/>feel more involved and feel part of the Community Zone<br/>developments</li> <li>Confirmed membership of the Community Hub<br/>Management Board and Neighbourhood Network<br/>Group</li> <li>Confirmation awaited of £100,000 ICF funding, capital<br/>costs to replace roof and windows of the Hub building</li> <li>Seed Funding approved for both areas.</li> </ul> |                                                                                                                                                                                                                                                                                      |             |           |        |                             |  |  |  |  |  |  |
| that contribute to                                                             | <ul><li>Gurnos and</li><li>NRW proj</li></ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                                                                                                                                                                                      |             | h multi a | aonava | nd                          |  |  |  |  |  |  |
| the delivery of the Well-being plan.                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | y group                                                                                                                                                                                                                                                                              | s set up to |           | • •    | or spend by                 |  |  |  |  |  |  |
|                                                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | support                                                                                                                                                                                                                                                                              | can be off  | ered thro |        | al Credit,<br>SPOC and      |  |  |  |  |  |  |
| What is working<br>well and how does<br>this reflect the 5<br>Ways of Working? | <ul> <li>engageme<br/>monitoring<br/>Novembe</li> <li>Involving<br/>communit<br/>barriers to<br/>with learn</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                 | <ul> <li>IAA model of the Hub and Zone.</li> <li>Confirmation of support from Data Cymru to support<br/>engagement, involvement, social research and design,<br/>monitoring and evaluation. Meeting to be held on 5<sup>th</sup><br/>November to discuss plan of support.</li> </ul> |             |           |        |                             |  |  |  |  |  |  |



|                                                                                                                   | BOARD                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
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| What are the<br>priorities for next<br>quarter?                                                                   | <ul> <li>Group is working collaboratively by various partners leading on the actions within the first year local delivery plan and feeding back in to group.</li> <li>Gurnos area have progressed their community involvement and have a clear plan for engagement moving forward</li> <li>Rhondda Fach <ul> <li>Launch the opening of the Community Hub and Zone</li> <li>Provide specialist training for Hub Staff in order to ensure a Single Service approach and IAA model</li> <li>To develop a bespoke Community Zone ACE plan aligned to the Strategic ACE plan</li> <li>Deliver local projects with the community to enhance natural assets in partnership with NRW</li> <li>Develop an evaluation framework for the Zones</li> </ul> </li> <li>Gurnos <ul> <li>Continuing to establish the Neighbourhood Network</li> <li>Develop and deliver on environmental projects with NRW funding</li> <li>Implementing engagement and communication plan with programme of community events, developing connections with spokes , supported by seed funding role</li> <li>Pending the formal approval of the ICF Capital, develop the reception area of Hub to support SPOC and IAA</li> </ul> </li> </ul> |
| What is not<br>working well and<br>what are the<br>challenges / risks?                                            | <ul> <li>Funding could be a potential risk for the Rhondda Fach<br/>Community Zone. This may pose a risk to the full<br/>scheme of work if the funding profile is not secured.</li> <li>Some deadlines for Gurnos Community Zone have<br/>been extended. SPB are asked to note the following<br/>extensions:-         <ul> <li>1.1.1f to December 18 (from July 18).</li> <li>1.1.2a to December 18 (from July 18).</li> <li>1.1.2b to June 19 (from May 18)</li> <li>1.1.3a to November 18 (from July 18)</li> </ul> </li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| What needs to be escalated to PSB?                                                                                | Nothing at this stage.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| What else can<br>SPB members do<br>to progress this<br>Objective? Inc.<br>information /<br>comms &<br>Engagement. | Nothing at this stage.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |

| Actions                                                                                                          |        | Milestones                                                                                                                                                                                                                        |                                                                     |                                                                                     | 5PBIN                                                                                    |
|------------------------------------------------------------------------------------------------------------------|--------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------|-------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|
| Action that will Deliver Objective<br>('What we need to do")                                                     | Ref    | Milestones / Sub Actions ("How will we do it")                                                                                                                                                                                    | Delivery<br>Date<br>"Timescales"                                    | Lead "who is<br>responsible inc<br>Governance<br>Arrangements"                      | Progress - RAG (as at 06/11/18)                                                          |
| RHONDDA FACH                                                                                                     |        |                                                                                                                                                                                                                                   |                                                                     | <u> </u>                                                                            |                                                                                          |
|                                                                                                                  | 1.1.1a | Create a Cwm Taf Strategic Group (Objective 1) along with Terms of<br>Reference and governance structure                                                                                                                          | Mar-17                                                              | Paul Mee and Chris<br>Hole                                                          | Completed.                                                                               |
|                                                                                                                  | 1.1.1b | Engage with and feedback to the community in the identified area through<br>a Cwm Taf 'Our Community Matters Event' to identify what the community<br>values and how things can be improved.                                      | Nov-17                                                              | Chair of Cwm Taf<br>Strategic Group<br>(objective 1)                                | Completed.                                                                               |
|                                                                                                                  | 1.1.1c | Identify a Hub in the pilot area acting as a single point of contact (SPOC) for those requiring information, advice, support and intervention.                                                                                    | Jan-18                                                              | Chair of Cwm Taf<br>Strategic Group<br>(objective 1)                                | Completed.                                                                               |
|                                                                                                                  | 1.1.1d | Confirm Community Hub model and Anchor organisation                                                                                                                                                                               | Jan-18                                                              | Chair of Cwm Taf<br>Strategic Group<br>(objective 1)                                | Completed.                                                                               |
| σ                                                                                                                | 1.1.1e | Create a Rhondda Fach Task and Finish group to produce the plans of<br>Community Hub, delivery timeline and associated costs                                                                                                      | Jan-18                                                              | Paul Mee                                                                            | Completed.                                                                               |
| Page 21                                                                                                          | 1.1.1f | Identify from feedback from the community, key services to be delivered from the Hub, including well-being services e.g. Library, childcare, employment support                                                                   | Jan-18                                                              | Chair of Cwm Taf<br>Strategic Group<br>(objective 1)                                | Completed.                                                                               |
|                                                                                                                  |        | Deliver four consultation events in the Rhondda Fach area with the<br>community in both the proposed Hub building and the library with a focus<br>on sharing the plan layouts and services that could be delivered by the<br>Hub. | 19 <sup>th</sup> Feb<br>to the<br>19 <sup>th</sup><br>March<br>2018 | RCT Consultation<br>team, Claire<br>Hutcheon, Wendy<br>Edwards, Fern<br>Partnership | Completed.                                                                               |
|                                                                                                                  |        | Complete a 'spoke' mapping exercise of Rhondda Fach including buildings, services, networks, community groups and environmental and cultural assets.                                                                              | April<br>2018-<br>ongoing                                           | Angharad Stephens<br>with identified<br>partners                                    | Completed.                                                                               |
|                                                                                                                  |        | Engage with the community through a Rhondda Fach 'Our Community<br>Matters' event to allow residents to reflect on their community<br>experiences, highlighting strengths and areas to develop.                                   | 17 <sup>th</sup> April<br>2018                                      | Simon James                                                                         | Completed.                                                                               |
|                                                                                                                  | 1.1.1j | Produce and present a cabinet report for approval to develop community<br>Hubs in RCT, specifically in the Rhondda Fach area, Ferndale Infant school.                                                                             | 19 <sup>th</sup> April<br>2018                                      | Paul Mee                                                                            | Completed.                                                                               |
|                                                                                                                  | 1.1.1k | Arrange and attend a Theory of Change workshop facilitated by Welsh<br>Government for all Cwm Taf strategic group members.                                                                                                        | 22 <sup>nd</sup> May<br>2018                                        | Angharad Stephen                                                                    | Completed.                                                                               |
|                                                                                                                  |        | Produce a draft Theory of Change process in readiness to be jointly developed with the community                                                                                                                                  | May-18                                                              | Cwm Taf Strategic<br>Group (objective 1)                                            | Completed.                                                                               |
| Develop Community Zones as an area<br>or place based approach focussing on<br>a preventative approach to support | m      | Explore the accessibility of current services for individuals with Learning<br>Disabilities in Rhondda Fach.                                                                                                                      | June 2018<br>Ongoing                                                | Angharad<br>Stephens/Nicola<br>Sweet with identified<br>community links             | This work is being undertaken with the Learning<br>Disabilities Community working Group. |

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| Action that will Deliver Objective<br>('What we need to do")    | Ref    | Milestones / Sub Actions ("How will we do it")                                                                                                                                    | Delivery<br>Date<br>"Timescales" | Lead "who is<br>responsible inc<br>Governance<br>Arrangements"      | Progress - RAG (as at 06/11/18)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | V18_Item4i_Thriving Commnities_Appendix 1 |
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| and improve outcomes for our areas with the greatest challenge. |        | Develop and undertake a Rhondda Fach Theory of Change workshop with<br>the community and undertake a baseline audit to monitor the success of<br>the approach in the coming year. | 19 <sup>th</sup> June<br>2018    | Community Zone Task<br>and Finish group with<br>ICE support         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                           |
|                                                                 | 1.1.10 | Fern Partnership, as anchor organisation, to submit a funding business<br>plan to Pen Y Cymoedd for match funding to develop the Rhondda Fach<br>hub and zone                     | Jun-18                           | Partnership                                                         | <b>Completed</b> - FP have received an offer letter<br>from Pen Y Cymoedd confirming <b>£206,000</b><br>capital grant (Revenue aspect was denied).                                                                                                                                                                                                                                                                                                                                                                                                |                                           |
|                                                                 | 1.1.1p | Review the membership and governance of the Cwm Taf Strategic group;<br>create a Rhondda Fach Community Zone implementation groups with<br>Terms of Reference                     | Jun-18                           | Chair of Cwm Taf<br>Strategic Group<br>(objective 1)                | <b>Completed</b> - Membership reviewed, amended<br>and TOR approved by the group                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                           |
|                                                                 | 1.1.1q | Establish the membership of the Rhondda Fach Community Zone<br>Implementation group with Terms of Reference                                                                       | Jun-18                           | Fach Community Zone                                                 | <b>Completed</b> - Two meetings have taken place to<br>date. Membership of 20 colleagues in total,<br>representatives from: police, NRW,<br>Health/Health board, spokesperson for Learning<br>disabilities, third sector organisation, various<br>service areas (Education, resilient families,<br>community safety, day centres, libraries, youth,<br>adult services, corporate estates, regeneration)<br>hoping to have Natalie Johnson from Save the<br>Children to attend in the future. TOR have been<br>complete and approved by the group. |                                           |
| Page 22                                                         | 1.1.1r | Explore the membership of a Community Hub Management Board and required roles and representation                                                                                  | Sep-18                           | Chair of the Rhondda<br>Fach Community Zone<br>Implementation group | <b>Completed</b> - Discussed in Community Zone                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                           |
|                                                                 | 1.1.1s | Explore the membership of a Neighbourhood Network Group for the area to get the community connected.                                                                              | Sep-18                           | Chair of the Rhondda<br>Fach Community Zone<br>Implementation group |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                           |
|                                                                 | 1.1.1t | Establish the Community Hub Management Board and required roles and representation                                                                                                | Oct-18                           | Chair of the Rhondda<br>Fach Community Zone<br>Implementation group | LI J RCI ()thicore                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                           |
|                                                                 | 1.1.1u | Establish the Community Steering Group for the area to support the development of Neighbourhood networks                                                                          |                                  | Chair of the Rhondda<br>Fach Community Zone<br>Implementation group | Implementation Group To contirm the NN                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                           |
|                                                                 | 1.1.1v | Launch the opening of the Community Hub and Zone with the community                                                                                                               | Mar-19                           | The Community                                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                           |

|                                               | will Deliver Objective<br>we need to do")                                                                                                        | Ref                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Milestones / Sub Actions ("How will we do it")                                                                                                                                              | Delivery<br>Date<br>"Timescales"                                    | Lead "who is<br>responsible inc<br>Governance<br>Arrangements"                                                               | Progress - RAG (as at 06/11/18)                                                                                                                                                                                                                                                |
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|                                               | 1.1.2a                                                                                                                                           | Engage with the community through a Rhondda Fach 'Our Community<br>Matters' event to explore access to information and services that have<br>been identified through the mapping exercise.                                                                                                                                                                                                                                                                                                                             | Sep-18                                                                                                                                                                                      | Chair of the Rhondda<br>Fach Community Zone<br>Implementation group | the skills and experience of the local residents                                                                             |                                                                                                                                                                                                                                                                                |
|                                               | 1.1.2b                                                                                                                                           | Promote and raise awareness of the services that could be accessed<br>through the Rhondda Fach Community Zones/Hub, such as: Social<br>prescribing; Intergenerational activities; Communities for Work plus<br>programme; widening the eligibility criteria for support; Digital inclusion<br>and information literacy e.g. Digital Fridays and work clubs; Childcare<br>provision being offered from the Community Hub in response to identified<br>need by the community; and access to the Resilient Family Service | Sept 2018<br>- ongoing                                                                                                                                                                      | Partners                                                            | Social prescribing- Angharad has met with Luc<br>Foster (Wellbeing Officer) to explore the<br>potential partnership working. |                                                                                                                                                                                                                                                                                |
| services thr<br>contact appro<br>Hub within e | Improve access to information and<br>services through a single point of<br>contact approach at the Community<br>Hub within each Community Zones, | 11.1.20                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Raise awareness around the ACE agenda with the Rhondda Fach<br>community.                                                                                                                   | Sept<br>2018-<br>Ongoing                                            |                                                                                                                              | Daniel Clayton (PHW- Senior Public Health<br>Practitioner) sits on the CZ implementation<br>group and has been delegated to complete ar<br>ACE training audit.                                                                                                                 |
| Page 23                                       | ntegrating 'one public<br>service'.                                                                                                              | 1.1.2d                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Promote and raise the profile of online services such as the young person<br>'Wicid' website and DEWIS with a focus on information, advice and<br>assistance to the Rhondda Fach community. | Sept 2018<br>- ongoing                                              | Chair of Local<br>Community Zone<br>Implementation group                                                                     | Online services will be promoted in Our<br>Community Matters Events throughout the ye<br>WICID editor will attend the next Community<br>Matters event in October.                                                                                                              |
|                                               |                                                                                                                                                  | 1.1.2e                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Build capacity for providing the Rhondda Fach community with timely and accessible information, advice and assistance e.g. through upskilling volunteers/helpers and hub staff              | Sept 2018<br>- ongoing                                              | Chair of the Rhondda<br>Fach Community Zone<br>Implementation group                                                          | Hayley John (Rhondda Fach Youth Engagemer<br>Officer- Part of NN Group) is attending an ACE<br>Support Hub Train the Trainer on 2 <sup>nd</sup> October                                                                                                                        |
|                                               | 1.1.2f                                                                                                                                           | Work with partners in Rhondda Fach to provide health information and activities that promote people's wellbeing including supporting the GP book prescription scheme                                                                                                                                                                                                                                                                                                                                                   | Sept 2018<br>- ongoing                                                                                                                                                                      | IFach ("ommunity /one                                               |                                                                                                                              |                                                                                                                                                                                                                                                                                |
|                                               | 1.1.2g                                                                                                                                           | Ensure that all relevant staff complete ACE training to build an ACE informed workforce                                                                                                                                                                                                                                                                                                                                                                                                                                | Jan 2019-<br>Ongoing                                                                                                                                                                        | Chair of Cwm Taf<br>Strategic Group<br>(objective 1)                |                                                                                                                              |                                                                                                                                                                                                                                                                                |
|                                               |                                                                                                                                                  | 1.1.3a                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Work with the Rhondda Fach community to identify different methods of communication to ensure engagement is inclusive and accessible                                                        | June 2018<br>ongoing                                                | Fach Community Zone                                                                                                          | Series of informal involvement events are<br>ongoing; these events have been advertised v<br>posters in local shops, social media and Our<br>Cwm Taf website. Communication strategy<br>approved by CZ Implementation Group(KS)<br>Working in partnership with People First to |

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| Action that will Deliver Objective<br>('What we need to do")                                          | Ref    | Milestones / Sub Actions ("How will we do it")                                                                                                  | Delivery<br>Date<br>"Timescales" | Lead "who is<br>responsible inc<br>Governance<br>Arrangements"      | Progress - RAG (as at 06/11/18)                                                                                                                                                                                                                                                                                                                                                                                                                                             |
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|                                                                                                       | 1.1.3b | Work with the Rhondda Fach community to identify areas of concerns<br>regarding anti-social behaviour and discuss potential solutions           |                                  | Fach Community Zone                                                 | Elen Reeves (SW Police) updated the<br>Implementation group highlighting ongoin<br>partnership work. Police did not identify ar<br>areas of major concern within the commun<br>zone, however this was identified as a prio<br>for the residents therefore, further discuss<br>to take place in future engagement. Gary I<br>(Community Safety And Licensing Manager<br>exploring the opportunities for the commu<br>to work with street cleaning to identify are<br>concern |
| Communities to be positively<br>engaged and empowered so they<br>have a real say in the services they | 1.1.3c | Pilot approaches in Rhondda Fach to tackle ASB in identified areas                                                                              | - ongoing                        | Chair of the Rhondda<br>Fach Community Zone<br>Implementation group |                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| receive and how they are organised                                                                    | 1.1.3d | Ibring the community together and help them to teel better connected e.g.                                                                       | Sept -                           | Chair of Rhondda Fach<br>Neighbourhood<br>Network group             | Implementation group were in agreement<br>raise the profile of community events such<br>'Operation Bang' in the next Community<br>Matters Event.                                                                                                                                                                                                                                                                                                                            |
| D.                                                                                                    | 1.1.3e | Seek community views on the local green spaces and activities to gain a<br>better understanding of what exists, used and needed in Rhondda Fach | Oct-18                           | Chair of Rhondda Fach<br>Neighbourhood<br>Network group             | Natalie Rees (NRW) has mapped the green<br>spaces in the Gurnos and suggested Emma<br>Jones/Dai Walters (NRW) complete a simila<br>to map the existing local green spaces in U<br>Rhondda Fach. Agenda item at the next<br>Implementation group                                                                                                                                                                                                                             |
|                                                                                                       | 1.1.3f | Complete a mapping exercise to identify the volunteering and 'helping' opportunities in Rhondda Fach                                            |                                  | Chair of Rhondda Fach<br>Neighbourhood<br>Network group             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                                                                                                       | 1.1.3g | Promote the benefits of volunteering/helping and inspire people to engage with volunteering/helping opportunities in Rhondda Fach               | Dec-19                           | Chair of Rhondda Fach<br>Neighbourhood<br>Network group             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                                                                                                       | 1.1.3h | Identify with the community the skills and resources that they could provide as a volunteer/helper                                              | Dec-19                           | Chair of Rhondda Fach<br>Neighbourhood<br>Network group             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                                                                                                       | 1.1.3i | Develop a volunteering training schedule for Rhondda Fach                                                                                       | Jan-19                           | Chair of Rhondda Fach<br>Neighbourhood<br>Network group             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                                                                                                       | 1.1.3j | Link volunteering/helping opportunities to time banking and other reward schemes in Rhondda Fach                                                | Jan-19                           | Chair of Rhondda Fach<br>Neighbourhood<br>Network group             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                                                                                                       | 1.1.4a | Complete an evaluation exercise with the Rhondda Fach community to<br>gain base line data                                                       |                                  |                                                                     | <b>Completed</b> - Baseline data was collected in community matters event in June. (baselin statements)                                                                                                                                                                                                                                                                                                                                                                     |

|                                                                                 | V18_Item4i_Thriving Commnities_ | Appendix 1 |
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| Action that will Deliver Objective<br>('What we need to do")                                                      | Ref    | Milestones / Sub Actions ("How will we do it")                                                                                     | Delivery<br>Date<br>"Timescales" | Lead "who is<br>responsible inc<br>Governance<br>Arrangements"      | Progress - RAG (as at 06/11/18)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |  |
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|                                                                                                                   | 1.1.4b | Complete a Theory Of Change exercise with Rhondda Fach partners and community                                                      | June 2018<br>ongoing             | Fach Community Zone                                                 | <b>Completed</b> - Explored the Theory of Chang<br>framework with the community through a<br>focused workshops. Now complete but wil<br>under ongoing review.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |  |
| Develop a joint evaluation framework                                                                              | 1.1.4c | Confirm the performance indicators that will be reported on once the hub is established                                            | Sept 2018<br>ongoing             | Chair of Cwm Taf<br>Strategic Group<br>(objective 1)                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |  |
| across Cwm Taf to compare and<br>contrast the models and their<br>effectiveness to inform future<br>developments. | 1.1.4d | Work with young people in Rhondda Fach to capture the impact of<br>Community Zones through film making.                            | Sept 2018<br>ongoing             | Chair of the Rhondda<br>Fach Community Zone<br>Implementation group |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |  |
|                                                                                                                   | 1.1.4e | Work with partners to explore and establish an evaluation framework to measure the impact of Community Zones                       | Sept 2018<br>ongoing             | Chair of Cwm Taf<br>Strategic Group<br>(objective 1)                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |  |
|                                                                                                                   | 1.1.4f | Complete the same evaluation exercise delivered in June, with the<br>Rhondda Fach community in order to measure distance travelled | Mar-19                           | Chair of the Rhondda<br>Fach Community Zone<br>Implementation group |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |  |
| Page 25                                                                                                           | 1.1.4g | Case studies to be completed by the Rhondda Fach community to evidence the development and impact of neighbourhood networks        | Mar-19                           | Chair of Rhondda Fach<br>Neighbourhood<br>Network group             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |  |
| GURNOS, MT                                                                                                        |        |                                                                                                                                    |                                  |                                                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |  |
|                                                                                                                   | 1.1.1a | Create a Community Zone in the Gurnos – building identified, renovations underway                                                  | Apr-18                           | МТСВС, МVН,                                                         | <b>Completed</b> - Building is open for service delivery, to the community, renovations at being made in some areas.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |  |
|                                                                                                                   | 1.1.1b | Review approach to regional governance- governance agreed                                                                          | May-18                           | Strategic<br>Implementation group                                   | Completed                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |  |
|                                                                                                                   | 1.1.1c | Co locate services into community hub- service re-located                                                                          | Jun-18                           | MTCBC/MVH                                                           | Some services are co-located.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |  |
| Develop community zones as an area<br>or place based approach focussing a<br>preventative approach to support to  | 1.1.1d | Agree Local Governance arrangements for the Community Hub 'facility' -<br>Strategic Building Group Operational                     | Jun-18                           | MVH                                                                 | Completed                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |  |
| improve outcomes for our areas with the greatest challenges.                                                      | 1.1.1e | Develop Governance Structure for the 'wider community zone' approach across partners - Agreed by Partners and community            | Aug-18                           | МТСВС                                                               | <b>Completed</b> - MTCBC scrutiny ratified in September. Structure agreed and completed and |  |
|                                                                                                                   | 1.1.1f | marketing plan in place                                                                                                            | Jul-18                           | МТСВС                                                               | Deadline date request change to Dec 18.<br>agreed by SPB.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |  |
|                                                                                                                   |        | To identify the needs of vulnerable families residing in the Gurnos                                                                | Aug-18                           | Cordis bright research                                              | work commissioned, awaiting report                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |  |
|                                                                                                                   | 1.1.1h | Develop "an ACE-informed" workforce across the community Zone -<br>Schedule of training to be agreed                               | Nov-18                           | Public Health                                                       | workforce training for some areas of servio<br>underway and train the trainer lead nomir                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |  |



| Action that will Deliver Objective<br>('What we need to do")                                                                                                                           | Ref     | Milestones / Sub Actions ("How will we do it")                                                                                                                                                      | Delivery<br>Date<br>"Timescales" | Lead "who is<br>responsible inc<br>Governance<br>Arrangements" | Progress - RAG (as at 06/11/18) DV18_ltem4i_7                                                                                                                                                                                            | Thriving Commnities_Appendix |
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|                                                                                                                                                                                        | 1.1.2a  | In partnership with key agencies establish the model for Information<br>Advice and Assistance Service within the Community Zone.                                                                    | Jul-18                           | МТСВС/МVН                                                      | outline model developed, anchor organisation<br>and some partners co-located contributing into<br>the model - ongoing but work underway.<br>Deadline date request change to Dec 18. To be<br>agreed by SPB. (Should this be red?)        |                              |
|                                                                                                                                                                                        | 1.1.2b  | Ensure IT access and infrastructure is in place for the community to access information within the hub Electronic Info points in place                                                              | May-18                           | MTCBC / 3Gs                                                    | Ongoing - work underway. Awaiting funding<br>confirmation to progress (seed. ICF) <b>Deadline</b><br>date request change to Jan 19. To be agreed by                                                                                      |                              |
| services through a single point of                                                                                                                                                     | 1.1.2c  | Agree contract with Voluntary partner to provide Information and advice from facility 'SPOC' approach - 3 sessions open to community                                                                | Sep-18                           | MTCBC/CS                                                       | As above (1.1.2a)                                                                                                                                                                                                                        |                              |
| Joining up/integrating one public                                                                                                                                                      | 1.1.2d  | Explore with FF and CS the provision of IAA in the community hub 'SPOC' approach – 3 additional spaces open                                                                                         | Sep-18                           | МТСВС                                                          | ongoing.                                                                                                                                                                                                                                 |                              |
| service'.                                                                                                                                                                              | 1.1.2e  | Agree how IAA model is extended to co-located services within the hub - 4 additional sessions available                                                                                             | Sep-18                           | Lead; 3Gs<br>Development Trust                                 | As above (1.1.2a)                                                                                                                                                                                                                        |                              |
| P                                                                                                                                                                                      |         | Complete a mapping exercise of services and provision, and data, including building, services, networks, community groups, environmental and cultural - A map of provision and services in the area |                                  | МVН /МТСВС                                                     | Completed.                                                                                                                                                                                                                               |                              |
| Page 26                                                                                                                                                                                | 1.1.2g  | Establish and develop a range of specialist clinics for drop ins based upon community needs - Drop in take up                                                                                       | Jul-18                           |                                                                | <b>Completed</b> - Delivery of clinics is in place and has been for some time - this can be expanded with a revamping of the area.                                                                                                       |                              |
| Communities to be positively<br><u>engaged</u> and empowered so they<br>have a real say in the services they<br>receive and how they are organised<br>and delivered in their community | 1 1 3 3 | Establish a Neighbourhood Network model to ensure a coproduction<br>approach is embedded across the Community Zone                                                                                  | Jul-18                           | MTCBC, 3Gs<br>Development Trust,<br>VAMT                       | Implementation Group meeting 11th October<br>2018. Our Gurnos Matters community event<br>17th October. Neighbourhood Network will be<br>follow from these events. <b>Deadline date</b><br>request change to Nov 18. To be agreed by SPB. |                              |
| together through a <u>co-production</u><br>approach                                                                                                                                    | 1.1.3b  | Develop a Community Zone promotional campaign- to raise awareness of community zone, marketing plan and use of digital media                                                                        | Jul-18                           | MTCBC, 3Gs<br>Development Trust,<br>VAMT                       | Will tie in with 1.1.3a. Deadline date request change to Dec 18. To be agreed by SPB.                                                                                                                                                    |                              |
|                                                                                                                                                                                        | 1.1.3c  | Establish and create a Neighbourhood Network - TOR's agreed and in                                                                                                                                  | Jul-18                           | MTCBC, VAMT                                                    | As 1.1.3a. Deadline date request change to Dec                                                                                                                                                                                           |                              |
|                                                                                                                                                                                        | 1.1.3d  | Develop a robust annual community engagement and involvement action plan - 1 co- produced solution to local needs identified                                                                        | Aug-18                           | MTCBC, VAMT                                                    | <b>Completed</b> - Engagement Plan to go to MTCBC<br>Scrutiny 18th September for approval.                                                                                                                                               |                              |
|                                                                                                                                                                                        | 1.1.4a  | Complete a base lining exercise with the community                                                                                                                                                  | Jun-18                           | Implementation<br>group/Community<br>Steering group            | Completed                                                                                                                                                                                                                                |                              |

| Action that will Deliver Objective<br>('What we need to do")                                                                             | Ref    | Milestones / Sub Actions ("How will we do it")                                                               | Delivery<br>Date<br>"Timescales" | Lead "who is<br>responsible inc<br>Governance<br>Arrangements"      | Progress - RAG (as at 06/11/18)                                            |
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| Develop a joint avaluation framework                                                                                                     |        | Complete a Theory Of Change exercise with partners and community                                             | June 2018<br>ongoing             | Implementation<br>group/Community<br>Steering group                 | The implementation group once formed w complete informed by data gathered. |
| Develop a joint evaluation framework<br>across Cwm Taf to compare and<br>contrast the models and their<br>effectiveness to inform future |        | Finalise the performance indicators for Community Zones                                                      | Sept 2018<br>ongoing             | Implementation<br>Group                                             | Will begin when implementation group ha<br>been established                |
| dovelopments                                                                                                                             | 1.1.4d | Work with the community to capture the impact of Community Zones through case studies                        | Sept 2018<br>ongoing             | Zone implementation                                                 | As 1.1.4c                                                                  |
|                                                                                                                                          | 1.1.48 | Work with partners to explore and establish an evaluation framework to measure the impact of Community Zones | Sept 2018<br>ongoing             | Cwm Taf Strategic<br>Group (objective<br>1)/Implementation<br>Group | As 1.1.4c                                                                  |



| Objective                             | PI ref  | Local/<br>National | PI description                                                                                                                                                         | 2017/18 Actual         |       |                           |                           |  | 2018/19          |  |           | Direction of | Comment | Freedoment            | Responsible                                                                   |
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|                                       | Piter   |                    |                                                                                                                                                                        | Cwm Taf                | Wales | Merthyr                   | rthyr RCT Cwm Taf         |  | Wales Merthyr RC |  | RCT       | travel       | Comment | Frequency             | partner                                                                       |
| Thriving<br>Communitie<br>s (RCT)     | TC/RCT1 | Local              | Number of residents attending community engagement events                                                                                                              | 90 (November<br>event) | N/A   | 30<br>(November<br>event) | 60<br>(November<br>event) |  |                  |  | 35 (June) | Increase     |         | As event<br>schedule  | Local<br>Community<br>Implementation<br>Group                                 |
| Thriving<br>Communitie<br>s (RCT)     | TC/RCT2 | Local              | Awareness and understanding of the role and work<br>of the Hub (measures being developed around<br>developing a baseline of what people understand of<br>the approach) | N/A                    | N/A   | N/A                       | N/A                       |  |                  |  |           | Increase     |         | As event<br>schedule  | Local<br>Community<br>Implementation<br>Group                                 |
| Thriving<br>Communitie<br>s (RCT)     | TC/RCT3 | Local              | Visitor numbers to Ferndale Hub-specific pages on<br>Our Cwm Taf                                                                                                       | N/A                    | N/A   | N/A                       | N/A                       |  |                  |  |           | Increase     |         | Available<br>weekly   | Cwm Taf PSB<br>support team                                                   |
| Thriving<br>Communitie<br>s (RCT)     | TC/RCT4 | Local              | Footfall at the Hub following launch                                                                                                                                   | N/A                    | N/A   | N/A                       | N/A                       |  |                  |  |           | Increase     |         |                       | Fern Partnership<br>/ hub staff and<br>volunteers                             |
| Thriving<br>Communitie<br>s (RCT)     | TC/RCT5 | Local              | Measuring subjective well-being (short Warwick-<br>Edinburgh scale) used to assess courses and<br>sessions delivered in the Hub, once operational.                     | N/A                    | N/A   | N/A                       | N/A                       |  |                  |  |           | Increase     |         | As course<br>schedule | Fern Partnership<br>/ delivery staff                                          |
| Thriving<br>Communitie<br>s (Merthyr) | TC/MT1  | Local              | Number of residents engaged with at community events                                                                                                                   | 90 (November<br>event) | N/A   | 30<br>(November<br>event) | 60<br>(November<br>event) |  |                  |  | 35 (June) | Increase     |         | Event<br>schedules    | 3Gs Foundation<br>group / Gurnos<br>community zone<br>implementation<br>group |
| Thriving<br>Communitie<br>s (Merthyr) | TC/MT2  | Local              | Number of residents accessing information, advice and assistance                                                                                                       | N/A                    | N/A   | N/A                       | N/A                       |  |                  |  |           | Increase     |         | Weekly                | 3Gs Foundation<br>group / Gurnos<br>community zone<br>implementation<br>group |
| Thriving<br>Communitie<br>s (Merthyr) | TC/MT3  | Local              | Footfall through the Community Hub                                                                                                                                     | N/A                    | N/A   | N/A                       | N/A                       |  |                  |  |           | Increase     |         | Weekly                | 3Gs Foundation<br>group / Gurnos<br>community zone<br>implementation<br>group |
| Thriving<br>Communitie<br>s (Merthyr) | TC/MT4  | Local              | Measuring well-being to assess courses and sessions delivered in the Hub.                                                                                              | N/A                    | N/A   | N/A                       | N/A                       |  |                  |  |           | Increase     |         | As course<br>schedule | 3Gs Foundation<br>group / Gurnos<br>community zone<br>implementation<br>group |