
RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL

ESTIMATES 2010/11

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FOREWORD BY CORPORATE SERVICES GROUP DIRECTOR

On the 3rd of March 2010 the Council agreed the Cabinets proposals and recommendations for the revenue budget for the 2010/11 financial year. This was followed up on the 24th of March 2010 with the agreement of the Council's 3 year Capital Programme. The budget-setting process continues to be ever challenging as the expectations of local residents are balanced with the continual drive from the Council for greater efficiency whilst still improving services.

At an all Wales level, the Minister for Social Justice and Local Government (Brian Gibbons AM) announced an increase in revenue funding of 2.1% for local authorities in Wales for the year 2010/11. The increase for Rhondda Cynon Taf was 2.5%. This is below the 3.2% increase which this Council was expecting as announced in the Wales Assembly Governments three year revenue settlement (as included in the 2008/09 settlement).

Given this settlement level, a limited ability to increase Council Tax (with a low tax base) and the significant and emerging pressures upon many Council services, developing an equitable and deliverable budget strategy was never going to be easy. However, appropriate decisions were taken to ensure that the Council's financial stability was not compromised, that the budget was equitable for all and, where possible, delivers the improving public services which we all want to see in Rhondda Cynon Taf.

The Cabinet identified their most significant areas for investment during 2010/11 as being :

- Activities and Enhanced Provisions for Young People (including final roll out of the E3 initiative)
- Adult Social Services (including the response to ongoing demographic pressures)
- Children's Social Services (including Looked after Children and Disabled Children's Services)
- Environmental Initiatives (including support for the new Carbon Reduction Commitment Initiative)
- School Meals funding through dedicated financial support for the 'Appetite for Life' initiative
- Schools (prioritised through reduced efficiency expectations)
- Waste Management (including the continued roll out of food waste recycling)

There remains the expectation of the public sector delivering annual efficiencies and this year a cash amount of 1.6% was withheld from the Wales Assembly Government settlement for all Councils. This is above the 1% which has been withheld in previous years and came without any reason or rationale. As part of setting the budget, locally we have set efficiency targets for our services of 2% for non-school budgets and 0.7% for schools. The non school efficiency targets have this year been set in the context of a robust

review of the Councils staff base which has demonstrated that 85% of staff employed either directly provide or support the delivery of front line services.

Over and above delivering the agreed efficiencies, in order to balance the budget, Cabinet made a number of decisions, which impact upon service provision, these were based upon detailed information, particularly user numbers, and they were also assessed against a number of key principles. These principles are fully detailed in the following pages (Council report, 3rd of March 2010).

Whilst year on year the budget setting process has become more difficult, due to the recession and the impact of Central Government decisions, into the medium term resource levels are widely predicted to fall even more for local government in general. The reality of below inflationary (possibly even negative) increases in central government support is that we (and other Councils) may have to aim its limited resources at statutory based and / or services for vulnerable clients only, leaving many services with significantly less resource levels or perhaps needing to charge a more commercial rate for the service.

In this context, the Council's Medium Term Financial Strategy becomes increasingly more critical in ensuring that the best use is made of all available Council resources.

Finally, I would like to record my sincere thanks to everyone who has played a part in helping to formulate and deliver this years budget, including those who participated in the Council's Budget Consultation process. Setting the budget is only the start and the year ahead will once again be extremely challenging. This Council, however, will remain focused on maintaining sound financial management and on the delivery of continually improving services for the residents of the County Borough.

Steve Merritt CPFA
Corporate Services Group Director

RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL

COUNCIL REPORT 3rd MARCH 2010

- THE COUNCIL'S 2010/11 REVENUE BUDGET STRATEGY

COUNCIL REPORT 25th MARCH 2010

- THE COUNCIL'S THREE YEAR CAPITAL PROGRAMME 2010 - 2013

RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL

MUNICIPAL YEAR 2009-2010- REPORT NO.

**COMMITTEE:
SPECIAL COUNCIL**

3rd March 2010

PART 1	AGENDA ITEM NO.
THE COUNCIL'S 2010/2011 REVENUE BUDGET STRATEGY	

DRAFT REPORT OF:

THE CABINET

AUTHOR: Steve Merritt – Group Director Corporate Services Tel. No. 01443 424026

1.0 PURPOSE OF THE REPORT

The report provides information on the implications for the Council of the local government settlement for 2010/2011. It also sets out the recommendations of the Cabinet in response to this Council's resourcing requirements, in order to assist Members to determine specific service allocations within the Council's Revenue Budget, together with the level of Council Tax, for the year ending 31st March 2011.

2.0 RECOMMENDATIONS

It is recommended that Members:

- 2.1** Note the detail of the final 2010/2011 local government settlement, reproduced at Appendices 1 and 2;
- 2.2** Approve Tables 1a and 1b in Section 14 of the report as the basis of allocating resources to the Individual Schools Budget (ISB), to other Council Services, and to meet its corporate financing requirements;
- 2.3** Agree the Council Tax increase for the financial year ending the 31st March 2011 is 3.95%;
- 2.4** Agree the Council's overall budget for 2010/2011, in order to set the Council Tax for the forthcoming financial year by the statutory deadline of the 11th March 2010;
- 2.5** Agree to set aside the £1.9M recovered from Her Majesty's Revenues and Customs (HMRC) as cover for high risk financial issues, primarily linked to waste management as described in paragraph 3.3, 3.4 and 3.5 of this report.

3.0 BACKGROUND

- 3.1 At the Council on the 30th June last year, the Chief Financial Officer presented the Council's draft accounts (before Audit), which reported General Fund Balances amounting to £10.187M. Final General Fund Balances (post audit) were confirmed as £10.120M.
- 3.2 Given the continuing financial pressures the Council is working under and the continuing growth in the quantum of our budget it is the Chief Financial Officer's view that the Council should now hold a minimum of £10M as its working balance. Whilst this already reflects the level we have held for some years, this minimum is set in the context of the need for continued strong financial management that is felt to be essential to ensure that the Council maintains financial flexibility and stability going forward.
- 3.3 During 2009 officers and our tax advisors have been pursuing a claim for a VAT repayment linked to the House of Lords upholding a challenge to HMRC rule changes (known as "the Fleming Case"), the most significant part being claims relating to Housing Renovation Grant fees paid between 1983 and 1996. Prior to Christmas we were informed that we had been successful and were due a repayment of approximately £1M. In addition, as the matter dated back to as far as 1973, we were entitled to interest, so the total received amounted to £1.9M.
- 3.4 Whilst the amount could simply be absorbed into our working balances or used to support "one-off" spend, I strongly feel it would far more prudent and beneficial to the financial standing of the Council if this money is set aside to help offset the major risks likely to impact on the Council in the short to medium term, the main one being the financial consequences of the European and UK waste management legislation.
- 3.5 As Members are aware, although good progress has been made in improving our waste recycling percentages there are still major risks associated with us not meeting future targets that include fines of over £200 per tonne if landfill diversion targets are not met. In addition to this, much of the funding needed to support our food recycling programme comes from WAG and their continued support is by no means guaranteed into the future. The Council is also in the process of procuring a means of not only dealing with food waste but also the remaining residual waste needed to meet our WAG landfill diversion targets. This will be a costly exercise in itself and the resultant contracts are likely to result in disposal costs rising well above existing landfill costs. In view of this, and other risks it is considered prudent to set aside this money to help protect the Council's financial stability and hence the key services we provide to the residents of the area.
- 3.6 The Wales Audit Office continues to emphasise that we must remain disciplined at this crucial time, if we are to maintain our long-term goal of driving forward continuous improvement of key services.

- 3.7 The Wales Audit Office assessment is an accurate one and it is important that Members continue to take their fiduciary duty extremely seriously. The challenge, therefore, is to construct a prudent and fair revenue budget for the financial year ending the 31st March 2011. This must involve an approach which publicly demonstrates sound financial stewardship; which does not take unnecessary risks; which maximises income generation; and which delivers much needed service improvements, particularly in areas of relative under-performance and where there would be greatest benefit to those local people who suffer deprivation and disadvantage.
- 3.8 Members and officers are continually working towards achieving the goals contained in both the Community Plan and the Improvement Plan, and these documents must be key drivers when determining the Council's 2010/2011 budget, and allocating resources.
- 3.9 Following the establishment of the overall financial position, the Cabinet, assisted by the senior management team was able to commence initial work on its budget strategy for 2010/2011. The broad objectives of next year's proposed strategy are to:
- (i) Retain the support of the Wales Audit Office for the approach the Council has adopted to securing strong financial management;
 - (ii) Continue with the delivery of our service improvement agenda; and
 - (iii) Take a responsible attitude towards agreeing the level of the Council Tax.

4.0 THE 2010/2011 LOCAL GOVERNMENT SETTLEMENT

- 4.1 The Minister for Social Justice and Local Government (Brian Gibbons AM), when publishing his budget proposals for 2010/2011 pointed to an average total increase in general revenue funding of 2.1% for local authorities in Wales (see Appendix 1 & 2).
- 4.2 The final settlement is not fundamentally different to the provisional settlement reported previously to Council. The main points contained in the final 2010/2011 local government settlement are as follows:-
- i. The overall increase in Revenue Support Grant and Non-Domestic Rates funding for 2010/2011 (i.e. at an all Wales level) is 2.1%.
 - ii. The increase for Rhondda Cynon Taf is 2.5% which is the same level as seen in the provisional settlement.
 - iii. Members will recall that included within the 2008/09 settlement was an indicative increase of 3.2% for this Council in 2010/11. This provisional settlement is therefore a quarter lower than this

level and is a reflection of the severe economic downturn we are experiencing currently

- iv. Whilst there are no indications given as to future funding levels post 2010/11, it is widely acknowledged by both central government and WAG that settlement levels will be much lower than 2010/2011 going forward. This will have a significant impact on the delivery of services across all Councils in Wales.
- v. Again this year, the final settlement has no detail on uplifts for “pay and prices” allowed for in the settlement which is disappointing given the WAG’s commitment to open and transparent Government. Without this detail, it can only be presumed that an amount has simply been allocated into the revenue settlement with little or no regard for the salary and base inflation pressures over the coming years. This is without the nationally accepted pressures of an ageing population, increasing numbers of children in care, higher expectations in education, and the myriad of other service delivery priorities.
- vi. The final Settlement, this year, includes Deprivation Grant being transferred into the Revenue Support Grant (RSG) at the same level as 2009/2010 and whilst the Improvement Agreement grant is retained outside RSG, the amount has fallen by £23K.
- vii. The WAG figures do not take into account the element of the Council Tax bill that relates to police authorities (i.e. the police precept).
- viii. The settlement is silent on efficiency expectations, and the public sector across Wales is awaiting the introduction of “Making The Connections 2” and all that it might bring in terms of ongoing efficiency targets. It should be noted, however, that 1.6% in cash terms has already been removed from the settlement in arriving at our 2.5% uplift figure, which is a 0.6% higher cash cut than in previous years without any specific reason or rationale behind it.
- ix. There are also over 50 specific revenue grants, totalling in excess of £600M at an all Wales level. At this point in time the detailed allocation of all of these grants is not known though officers are working diligently to optimise the amount we will receive.
- x. The Council’s General Capital Funding has increased by £95K.

5.0 THE FINANCIAL IMPLICATIONS OF THE 2010/2011 SETTLEMENT FOR RHONDDA CYNON TAF

- 5.1 The final settlement indicates that our 2010/2011 Revenue Support Grant (RSG) and National Non-Domestic Rates (NNDR) will total approx. £348.900M. If the Council was to agree to an increase in

Council Tax of just under 4%, then it is estimated that the Council, after adjusting for transfers in and out, has approximately an additional £11.2M available to it, to fund revenue expenditure, next year. This increase is £2M more than in 2009/2010 although financial pressures on Council services have increased significantly more than this.

5.2 In expectation of the 2010/2011 local government settlement, the Council's service managers constructed our base budget requirement for next financial year. Those initial calculations provided for:-

- National wage awards and pension cost increases;
- The estimated impact of Job Evaluation;
- Non-pay (i.e. goods and services) inflation, including energy;
- Corporate financing requirements and levies;
- Full year effects of additional burdens imposed on the Council.

5.3 The aggregate outcome of Points 5.1 and 5.2 above, plus a Council Tax set at just 3.95%, would produce an initial gap between required resources and available resources of approximately £5.8M.

5.4 For many years the settlements provided by WAG have been nowhere near adequate enough to cover the Council's funding requirements. A key factor has been the fact that 1% "cash" efficiency has been removed in each of the last four years from the settlement. This position has clearly worsened for 2010/2011 given that a 1.6% "cash" reduction has now been applied equating to approximately £5.6M for 2010/2011. In addition, each year after agreeing an increase for schools, the balance in the funding gap has had to be found by setting an "efficiency requirement" for other 'non school' services. This has normally equated to between 2.5% and 3.0% each year. For 2009/2010 the percentage was slightly higher at 3.6%, equating to a cash value of £9M. If the total efficiency requirements over proceeding years are added together (back to 2005/2006 – the start of the 'Making the Connections' Requirements), this would equate to £36M. All have been achieved to date without impacting adversely on frontline services. Targeted investment has been possible during this time and service improvement, evidenced within the quarterly and annual monitoring reports to Members, has been delivered. However, the poor settlement for 2010/2011 has created additional pressure on services and the delivery of continuing efficiencies will become more difficult particularly with respect to the desire not to affect service levels, and therefore county borough residents.

6.0 Base Line Staffing Analysis

6.1 Over 65% (£270M) of the Council's net revenue budget is allocated to staffing costs. It is considered therefore appropriate that further information is provided to Members on the staffing base in order that informed decisions on efficiency expectations can be made. Efficiency savings are only made where costs are reduced but service standards are at least maintained (hopefully improved). These cost reductions

include employing less staff now and into the future. A task was therefore undertaken to baseline all posts (excluding schools), to categorise posts and assess those linked to “front line” service delivery.

- 6.2 In order that the results were credible a number of rules and criteria were set as part of this exercise including that for a post to be considered “front line”, over 70% of the postholder’s time should be in direct contact with a customer or provide a service to a customer. In addition posts that are needed to ensure “front line” posts are able to provide their services correctly and effectively were also identified. Posts were also designated to show that they cover roles that are needed to ensure the Council meets its statutory responsibility as a Council and a business. General support and administrative roles were also analysed, finally senior management positions were identified.
- 6.3 The results of the analysis of the currently available 5,803 FTE posts were as follows:

Front line post	70%
Support to front line posts	15%
Statutory & Business post	8%
Administrative posts	6%
Senior Management posts	1%
Total	100%

- 6.4 Examples of posts for each category are:

Front line – Planners, Building Control Officers, Enforcement Officers, Cemetery Staff ,Environmental Health Officers, Registrars, Cleansing Streetcare Operatives, Waste Collection Operatives, Theatre Staff, Parks Attendants, Rangers, Cook, Branch Librarian, Child Psychologist, Youth Worker, Social Worker, Playgroup Leader, Occupational Therapist, Fostering Recruitment Officer, Victim Liaison Officer, Financial Assessments Officer, Welfare Rights Officer, Night Care Worker, Contact Centre Supervisor, Senior Finance Officer (Benefits Investigations), Sports Centre Assistants, Senior Elections & Land Charges Officer, Claims Assessment Officers, Senior Finance Assistants – Pensions, Contact Centre Advisor, Customer Services Adviser

Support to front line - Urban Designer, Development Control Managers (East and West), Highways Infrastructure Manager, Yardman, Streetcare engineers, Caretaking / cleaning posts, Leisure area managers, Parks management, Football, rugby, disability sports development, Community Meals Support Officer, Catering Quality Assurance Support Officer, Governor Support Officers, Translators, Family Support Manager, Childcare Manager, Housing Advice Manager, Senior Grants Manager, Community Day Service Manager, Home Care Co-Ordinator, Estates Surveyor, Deputy Contact Centre Manager Principal One4all Manager, Group Accountant: Education, Accountant: Cheque Book Schools, Systems Administrator (Benefits &

Local Taxation), Team Manager (Council Tax & Ndr), Operational Manager (Pensions), Principal Solicitor, Litigation, Solicitor – Childcare, Procurement Manager (Food & Sustainability)

Statutory and Business Support – Emergency Planning Officer. Fleet Manager, Housing Strategy Posts, Pupil Database Development Officer, Welsh Language Development Officer, School Organisation Planning Officer, Child Protection Co-Ordinator, Independent Reviewing Officer – Lac, Nvq Assessor Home Care, Asset Planning Officer, Database Processor - Asbestos & Legionella, Energy & Utilities Officer, Web & Gis Principal Analyst, Corporate Feedback Officer, Communications Principal Analyst, Group Accountant: Final Accounts, Principal Officer: Committee Services, Scrutiny Support Officer, Members' Services Assistant, Solicitor – Property, Procurement Officer (Compliance)

Administrative posts - General administration and assistant posts, Data Entry Clerk, E3+ Administrative Assistant, Head Of Support Unit, Word Processor Operator, Receptionist / Telephonist, Property Information Assistant, Data Analyst, Clerical Assistant (Scanning), Clerical Assistant (Mail Room)

Senior Management - Chief Officer related posts

- 6.5 A number of conclusions can be drawn from this analysis including the fact that over 85% of posts, and hence the vast majority of the staffing budget within the Council directly links to front line service provision. Whilst it is not the case that no further efficiencies can be achieved in this area, it is becoming more difficult to deliver such savings without impacting on service provision. The converse is also true in respect of the remaining 15% of posts where it is not feasible to deliver enough efficiency in absolute terms to achieve all that is required to balance the Council's budget for next year and into the Medium term

7.0 AVAILABLE FUNDING AND ITS IMPACT ON ONGOING COUNCIL SERVICES

- 7.1 As mentioned earlier in the report there is a continuous fall in funding to this Council and local Government in general. It is also evident that into the medium term, due to the on going recession and the impact of Central Governments decisions the amount to be spent upon public services is likely to fall significantly. This will have a major impact on the amount of funding available to WAG and could reduce resource levels by hundreds of millions of pounds. It is also evident as is shown in recent years settlements that Local Government is not seen as a priority by WAG. Adding all of this together it could possibly result in even lower settlements probably below both wage and general inflation levels.

7.2 We are all aware and proud of the breadth and diversity of the number of services provided by this Council with each and every one of them meeting the many needs and aspirations of our numerous clients. However many of our services are not a statutory provision or may be provided beyond a statutory level, and if resources were to be maintained or even enhanced this level of service could be supported into the future. But it is becoming evident that in all probability in the near future funding levels will push us and other Councils to aim its limited resources at statutory based and or services for vulnerable clients only, leaving many services at the mercy of falling resources levels or charging a more commercial rate for the service.

8.0 **DEVELOPING AN EQUITABLE AND BALANCED BUDGET FOR 2010/2011**

8.1 It will be not be easy for us to develop an equitable and deliverable revenue budget strategy given the significant pressure upon many of our services and new pressures that have arisen. The context is one of a settlement increase of only 2.5%, a limited ability to increase our Council Tax, and a low tax base. Within these parameters, we will therefore need to take appropriate decisions to ensure that next year's budget is equitable for all, does not compromise our financial stability and where possible delivers the improving public services we all want to see in Rhondda Cynon Taf

8.2 I touched upon the Authority's overall financial position in Section 2 of the report. In my view, it is vital that the strategy adopted for 2010/2011, takes account of the importance of sound financial management, whilst targeting any available funding towards (or not removing funds from) our high priority, customer-focused public services.

8.3 Every year, there are certain corporate financial provisions that must be "top sliced" locally, before service budgets can be allocated. Next year will be no different. There will be a requirement for:

A provision to meet levies from External Bodies;
A provision for Capital Charges; and
A provision for all other "Miscellaneous Finance" items (Audit Fees, Insurance Costs, Bank Charges, etc.,) which are non-specific to any particular Service Group.

8.4 After setting aside appropriate sums for corporate financial requirements, Members can then fully assess the issues and opportunities for the budget as a whole.

8.5 The initial net budget position following on from the above is a "funding gap" of approximately £5.8M which is somewhat lower than that in 2009/2010 but has to be seen in the context of cumulative budget

savings of over £36M having been delivered over the last number of years and this projected “gap” has to be removed in order that a balanced budget can be set before Council in early March 2010. It is proposed that this is dealt with in three parts - firstly setting the schools budget, secondly setting the efficiency expectation for non school budgets and finally agreeing a series of actions needed to resolve any remaining “funding gap”.

9.0 THE INDIVIDUAL SCHOOLS BUDGET (ISB)

- 9.1 How the Council responds to the allocation of resources to be delegated to local Schools’ budgets will as always, be particularly important.
- 9.2 Members see our schools, quite rightly, as being a key priority and have always ensured that they have been treated favorably in comparison with other council services. I am sure Members would wish this to continue, therefore it is proposed that the schools increase be set at 2.5% for 2010/2011. This mirrors the Council’s general settlement level and, after fully funding all school pay and non-pay inflationary requirements, will require an efficiency of approximately 0.7% to be delivered.
- 9.3 It will then be for schools’ governing bodies to manage the service implications of the WAG’s 2010/2011 local government settlement, in a similar fashion to the exercise which will, of necessity, be undertaken by the Cabinet, prior to it making an overall budget and Council Tax recommendation to the Council.

10.0 THE NON SCHOOL BUDGETS EFFICIENCY REQUIREMENT

- 10.1 As mentioned earlier in the report, non school budgets have needed to deliver efficiency savings of between 2-3% for a number of years with an efficiency requirement for 2009/2010 of 3.6% (£9M). Given the staffing context outlined in Section 5, it is proposed that an efficiency requirement of 2% (£4.1M) is set for 2010/11. This level of efficiency will require a reduction in post numbers, although it is felt that this can hopefully be achieved by utilising staff turnover. The challenge as outlined in Section 5, given that the significant percentage of staff are linked directly to the front line, will be delivering this level of efficiency without impacting on service standards for residents of Rhondda Cynon Taf.

11.0 THE REMAINING BUDGET GAP

- 11.1 As stated in point 5.3 the initial “budget gap” is approximately £5.8M. If Members agree with the proposals for schools and non schools efficiency savings, this gap is reduced to £0.4M, which remains a substantial sum and one that will require changes to service provision and or charging arrangements requiring Cabinet’s agreement.

11.2 In meeting this gap Cabinet have made a number of significant decisions following an initial selection process based upon a number of key principles. These principles are;

- i) Where existing Fees and Charges are out of line with neighbouring Authorities providing similar services
- ii) Where existing Fees and Charges are not standardised and therefore not equitable across the County Borough
- iii) Where existing Fees and Charges do not adequately reflect the cost of providing a particular service and do not reflect clients ability to pay
- iv) Where services are not well used by the public and are therefore no longer economic to be delivered in their current form
- v) Where the level of service provision offered is not consistently provided across the County Borough
- vi) Where we do not have a statutory duty to provide the service
- vii) Where significant savings can be made by working either in partnership or in contractual arrangements with other organisations, including the private sector, but without adversely affecting service quality provided to service users.

11.3 The main decisions in achieving the £400K required, included;

- Amending the opening times of Leisure Centres and Leisure Centre bars.
- Amending the Rhigos to Aberdare supported “rail link” bus route.
- Amending the opening times of the Open Access Day Centres.
- Amending the opening days of Elderly Core Day Centres.

12.0 SERVICE PRIORITIES

12.1 Even within this period of significantly reducing resources and hence financial pressure on all services this Council remains committed to its promise to continue to deliver better public services, stronger communities and social justice. Above all we want to make Rhondda Cynon Taf a healthier, wealthier place to live, work and learn.

12.2 We have therefore prioritised our limited available resources into the key areas listed below (alphabetically):

- **Activities and Enhanced Provision for Young People (including final roll out of the E3 initiative)**
- **Adult Social Services (including the response to ongoing demographic pressures)**
- **Children's Social Services (including Looked after Children and Disabled Children's Services)**
- **Environmental Initiatives (including support for the new Carbon Reduction Commitment initiative)**
- **School Meals funding through dedicated financial support for the 'Appetite For Life' initiative**
- **Schools (prioritised through reduced efficiency expectations)**
- **Waste Management (Including continued roll out of food waste recycling)**

13.0 THE 2010/2011 BUDGET CONSULTATION PROCESS

- 13.1 Our systematic, objective, and increasingly wide ranging approach to budget consultation was well received this year and was again conducted by our own staff, without the use of external consultants.
- 13.2 The consultation process for 2010/2011 was in two phases, allowing consultees an opportunity to first comment on the 2010/2011 local government settlement, as it affects Rhondda Cynon Taf, prior to Cabinet considering its initial budget strategy.
- 13.3 In addition, full consultation has taken place with the Council's Scrutiny Committees and the Schools' Budget Forum.
- 13.4 The Council made use of the internet and intranet to gather both the Public's and its employees' views, this year. We also provided postal facilities and a dedicated e-mail address for those external consultees who were unable to attend scheduled meetings.
- 13.5 After the Cabinet, itself, had reflected on the local government settlement, and taken into account the feedback from the first phase of the Council's consultation exercise, it formulated this document which is its **initial** 2010/2011 revenue budget strategy. That initial strategy was then released, immediately, to all the consultees, for further consideration.
- 13.6 Cabinet considered the results of the second phase of the consultation exercise, prior to it recommending this revenue budget strategy to the Council. A summary of the views expressed during the second phase of the consultation exercise are included in Appendices 3 to 5.

14.0 THE 2010/2011 MACRO REVENUE BUDGET

14.1 The Minister has made no comment as to the expected level of Council Tax increase in 2010/11. Members will be aware that for a number of years this Council has set its increase at just under 5%. However it is proposed that taking into account the present economic climate the increase for 2010/2011 should be set at just under 4%. Members should note that this lower increase will mean a fall of over £0.75M in resources available to deliver services to our customers now and into the future. We therefore feel that setting the increase, for next year, at just under 4%, should be deemed as acceptable and we believe the following statement, which we have used for some time now, still adequately addresses our aim:-

“The Council must secure and invest appropriate funding in the high priority areas it has identified, ensure that every service strives to achieve optimum efficiency levels, and that the Council Tax it levies represents value for money for local residents”.

- 14.2 In arriving at a sensible strategy for 2010/2011, the Cabinet has taken into consideration its key commitments, its views on service delivery and relevant charges for services and the need to minimise the tax burden on local residents. Consequently, and after careful deliberation, the Cabinet has concluded that it can devise a balanced revenue budget which will meet all of the basic requirements of its preferred strategy **and** hold the Council Tax increase for next year to just **3.95%**.
- 14.3 Table 1a below illustrates how the revenue resources available to the Council could be utilised, in order to restrict the Council’s 2010/2011 Council Tax increase to 3.95%:

Table 1a: Suggested Resources in 2010/2011

	(£M)
2010/2011 Net Revenue Spending	429.969
LESS: Revenue Support Grant & NNDR Contribution	(348.900)
Sub total	81.069
LESS: Improvement Agreement Grant	(2.516)
To be met from Council Taxpayers	78.553

14.4 Table 1b below, shows the overall effect on services of applying the principles of the Cabinet’s recommended 2010/2011 budget strategy.

Table 1b: Application of the 2010/2011 Outline Budget Strategy

BUDGET REQUIREMENTS	2009/2010	2010/2011	Increase / (Decrease)
	£M	£M	£M
<u>Corporate requirements</u>			
Capital financing	23.303	24.088	0.785
Levies	12.326	12.558	0.232
Miscellaneous	17.029	21.701	4.672
	52.658	58.347	5.689
<u>Individual Schools budget (ISB)</u>			
Individual Schools Budget	133.707	137.074	3.367
<u>Other Council Services</u>			
Community & Children's Services	110.067	109.359	(0.708)
Corporate Services & Chief Executive's Division	29.907	29.703	(0.204)
Education & Life Long Learning Services	32.764	34.107	1.343
Environmental Services	59.611	61.779	2.168
Less – Cabinet Service Change Requirements		(0.400)	(0.400)
Net Revenue Spending	418.714	429.969	11.255

- 14.5 **Next year, the opportunity for the Authority to further invest in its services rests with our ability to maximise any specific grants and to generate maximum efficiency savings which can then be re-invested in innovative ways, rather than being able to apply additional, unhypothecated resources from the Welsh Assembly Government.**

15.0 **COUNCIL TAX LEVELS**

- 15.1 It was felt by Cabinet that passing on a disproportionate increase to Council Taxpayers to quickly meet all the Councils aspirations, is not feasible, because of the (Council Tax) gearing effect. In Rhondda Cynon Taf, a 1% increase in the Council Tax would raise only an extra £0.75M for the Council. Put another way, a further 1% increase in our budget (£4.3M) would result in a Council tax increase of just under 6%. In any event, any excessive increase would, in all probability, result in

intervention by the Minister for Social Justice and Local Government (Brian Gibbons AM).

- 15.2 The Cabinet Members are realistic and appreciate that their desire to quickly improve all our services is difficult and hence targeted investment is the only option. Nevertheless, service managers will be asked and supported to identify all ways to ensure that progress is maintained across the board, even though a limit on resources make it very difficult.
- 15.3 This proposed increase equates to just under **80 pence per week** for someone living in a **Band D** property, and **53p** for a person living in a **Band A** home. Just under 45% of properties in Rhondda Cynon Taf are Band A. In addition, if a resident is in receipt of Council Tax Benefit, they will not be affected by the rise.

16.0 SPECIFIC GRANTS

- 16.1 For next year, the Assembly is to provide over £600M in Specific Grants to Welsh Local Authorities.
- 16.2 The Cabinet, of course, are mindful of the opportunities that are likely to accrue, by the Council attracting specific grants to supplement its base revenue budget. Whilst specific grants dilute local accountability, the fact remains that in attracting such funding, it allows us to undertake projects that otherwise we may have had to defer, or cancel.
- 16.3 By their nature, specific grants tend to be time-limited, and involve an assessment process. It is important, therefore, that any specific grant funded programme complements an Authority's locally determined priorities. In addition, even if they are initially successful in attracting specific grants, authorities are restricted in their ability to confidently forward plan, as they have no guarantee of ongoing (specific grant) funding. Consequently, because specific grants are time limited it is vital to develop appropriate "exit strategies".
- 16.4 The allocation of specific grants remains a key feature of the Assembly's annual local government settlements, albeit the WAG is committed to reduce such hypothecation.

17.0 CONCLUSIONS

- 17.1 Whilst the Council's overall financial position remains sound, the Authority's General Reserves do not greatly exceed its minimum level of £10M bearing in mind that the Net Revenue budget is approximately £430M. The Authority should, therefore, retain its focus on holding its level of Reserves at no less than £10M.

-
- 17.2 The Minister for Social Justice and Local Government (Brian Gibbons AM) announced the final 2010/2011 local government settlement on the 8th December 2009. The figures it contained did not materially vary from those set out in the provisional settlement.
- 17.3 The Cabinet's proposals properly address the corporate financial requirements of the Authority and, after allocating an adequate financial uplift to the Individual Schools Budget, the sum £234.548M would remain to fund all other services, in 2010/2011. This resource can then be used to adequately fund pay increases and to support our key priorities.
- 17.4 As in the current year, Service Groups must adopt a vigorous procurement strategy to offset the effects of price inflation on non-employee related budgets.
- 17.5 **The Cabinet has recommended setting 2010/2011 revenue spending at a level that will result in a Council Tax increase of 3.95%, for the financial year ending the 31st March 2011.**
- 17.6 It is evident that future settlements will have an in-built expectation of further efficiency savings. The Council must, therefore, continue to drive forward its Medium Term Financial Strategy, which ensures that the best use is made of all available resources.
- 17.7 The Cabinet's proposed Budget Strategy balances competing spending pressures and provides for investment in key service priorities, but without imposing an unreasonable increase in the taxes paid by local residents. The Cabinet's recommended approach clearly demonstrates sound financial management, a measured approach to a rise in Council Tax and the delivery of its promised service improvements. It should, therefore, be possible for all Members to fully support the proposed budget strategy for 2010/2011.

RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL**MUNICIPAL YEAR 2009-2010**

**COMMITTEE:
COUNCIL**

25th March 2010

Item No:

THE COUNCIL'S THREE YEAR CAPITAL PROGRAMME 2010/11 - 2012/13

REPORT OF THE CABINET

**AUTHOR : STEVE MERRITT, GROUP DIRECTOR CORPORATE SERVICES
(01443) 424088**

1.0 PURPOSE OF REPORT

- 1.1 This report sets out the Council's proposed Capital Programme for 2010/11 to 2012/13, following the local government settlement for 2010/11.

2.0 RECOMMENDATIONS

It is recommended that Members:

- 2.1 Note the detail of the final 2010/11 local government settlement for capital expenditure, reproduced at Appendix 1;
- 2.2 Agree the proposed 'core' three year programme detailed at Appendix 2 (Subject to the decision of the Cabinet on 22nd March 2010);
- 2.3 Agree the three-year Capital Programme, detailed at Appendix 3 (Subject to the decision of the Cabinet on 22nd March 2010).

3.0 BACKGROUND

- 3.1 Members will be aware that each year the Council is allocated a sum of unhypothocated "Supported" borrowing and General Capital Grant from the Welsh Assembly Government (WAG). Details of the allocation for 2010/11 are shown at Appendix 1. For 2010/11 there is an increase of £0.095M in available resources compared to 2009/10.

3.2 This amount, together with estimated Capital Receipts and funding from the Capital Funding Reserve, represents the Council's 'Core' capital funding.

4.0 ROLLING ON THE EXISTING 'CORE' THREE YEAR PROGRAMME

- 4.1 The existing programme for 2010/11 and 2011/12 proposed the use of £19.904M of 'Core' funds. The 'Core' three year programme, now rolled on into 2012/13, continues to be funded from WAG support and capital receipts, and it is proposed to be set at £19.754M for the three years.
- 4.2 Detailed at Appendix 2 is the Council's proposed 'Core' Three Year Capital Programme allocation for the period 2010/11 to 2012/13.
- 4.3 Whilst the core allocation is set at a consistent level over the next three years, the absence currently of any future year resource projections from WAG does mean that there is inevitably a potential for change in core funding levels for 2011/12 and 2012/13. Whilst the programme is updated annually for such changes in resource levels, most national commentators are predicting significant reductions in capital funding in future years and the opportunity is taken here to highlight for Members that major changes are likely. It should however be noted that at this stage, it is unclear whether any impact from such reductions in capital funding would be felt within core and / or specific grant allocations, and neither is the scale of any reductions known.
- 4.4 Members will note from Appendix 2 that the anticipated capital receipts for each year are maintained at £2.448M. Whilst this remains a prudent and realistic level of potential receipts receivable, the current economic climate is having the effect of delaying a number of receipts from being realised.
- 4.5 A review of the 2011/12 and 2012/13 programme shows that currently, of the projected core spend of approximately £40M, under £2M is currently contractually committed to be spent in each year. It will, therefore, be necessary to monitor closely commitments into both years as we progress through the next financial year with an eye firmly upon the emerging position with regards to receipts being realised. The position will be detailed in the regular quarterly performance reports presented to Members.
- 4.6 In addition to 'Core' funds, the Council receives a significant amount of "specific grant". There are also certain items that were previously charged directly to the revenue budget which under new accounting rules are now shown in the Capital Programme (e.g. PC's, software etc.), whilst still being funded from revenue.
- 4.7 Opportunities, where appropriate, will also be brought before Members to utilise the Prudential Code to take forward the Council's key priorities. As previously stated, this option will continue to be used only where a sound business case exists.

5.0 THE THREE YEAR CAPITAL PROGRAMME 2010/11

- 5.1 The details of the 3 year proposed programme for each service group is provided below.

COMMUNITY AND CHILDREN'S SERVICES

- 5.2 The latest Council Performance Report (Quarter 3, as at the 31st December 2009) projects full year capital spend of £11.861M for Community and Children's Services in 2009/10.
- 5.3 The total resources available to Community Services for 2010/11, as outlined in the current three year Capital Programme is £10.986M.

COMMISSIONING, HOUSING & BUSINESS SYSTEMS**Modernisation Programme (Adults & Children's)**

- 5.4 The budget of £1.484M in 2010/11 and £0.390M in years 2011/12 & 2012/13 for Adults & Children's Services will continue to fund the essential refurbishment and improvement works to the Council's Older People & Children's Services establishments and other social care facilities, in line with care standards and health & safety legislation.

Note: Allocations for 2010/12 include WAG grants totaling £0.590M relating to Flying Start (£0.357M) and Foundation Phase (£0.233M). Extension of these grants into future years have not yet been confirmed by WAG.

Asbestos

- 5.5 The three year programme 2010-2013 reflects a budget of £0.060M per annum for Asbestos removal. This allocation aims to ensure that sufficient funding is in place to carry out the removal of asbestos within the Council's Older People & Children's Services establishments and other social care facilities, when it is identified during essential refurbishment and improvement works which are carried out within the Group's modernisation programme.

Telecare (including Carelink)

- 5.6 The three year programme 2010-2013 reflects a budget of £0.200M per annum for Telecare Services (including £0.050M for Carelink). The allocation aims to ensure that the Council continues to meet expected demand for services over the term of the programme and reflects the Council's priority to help people to live independently, safely and securely in their own homes.

PRIVATE SECTOR HOUSING

- 5.7 The proposed private sector housing programme reflects previously agreed strategic investment priorities.

Disabled Facilities Grants (DFG's)

- 5.8 Disabled facility grants remain the only mandatory grant in the Private Housing Sector for which the Council has a legal duty to administer and allocate. This budget also includes works of adaptation for disabled residents living in their own homes and reflects the Council's desire to deliver services by reference to service users' needs rather than operational convenience.

Maintenance Repair Assistance Grant (MRA's)

- 5.9 These are medium to low value means tested maintenance and repair grants, where the level of demand is not as high as previously. Members will note that for 2010/2011, it is proposed that £0.400M of this budget is transferred to Environmental Services to support the much needed work on road maintenance, fully detailed in para 5.36 of this report.

Renovation Grants Exceptional Circumstances

- 5.10 This budget is needed to assist home owners where their property is deemed a danger to the health, safety and welfare of the occupant or the public.

Community Regeneration

- 5.11 This budget offers grant assistance in line with existing policies. This includes grants to bring empty properties back into use, grant to provide/repair flats above shops in our communal areas and support a number of initiatives underpinning the affordable warmth and energy efficiency agenda. It also supports a number of Corporate / Community Plan initiatives and also underpins a number of commitments identified within the Local Housing Strategy Operational Plan.

Note: The allocation for 2010/11 includes an offer of a WAG grant of £0.685M relating to the modernisation of existing facilities at Beddau Caravan Park.

COMMUNITY SAFETY

Community Safety Initiatives Programme

- 5.12 This category contains projects aimed at improving safety within our estates e.g. CCTV, Traffic Calming, Removal of Asbestos etc.

Building Safer Communities

- 5.13 The 3 year programme includes £0.039M in respect of the WAG Crime Reduction and Anti Social Behaviour Grant (CRASB). Note: the grant has been reduced by 50% in 2010/11, moreover, continuation funding for 2011/12 & 2012/13 has not yet been approved.

Alleygating

- 5.14 The continuation of funding for the Alleygating scheme approved in 2008/09 is reflected in the Capital Programme with a £0.085M allocation in 2010/11 and an allocation of £0.050M each subsequent year until 2012/13.

EDUCATION AND LIFELONG LEARNING DIRECTORATE

- 5.15 The latest Council Performance Report (quarter 3, as at the 31st December 2009) projects full year capital spend of £15.671M for Education and Lifelong Learning in 2009/10.
- 5.16 The total resources available to Education and Lifelong Learning for 2010/11, as outlined in the current three-year Capital Programme is £22.407M.
- 5.17 The funding streams for capital expenditure by the group are complex and varied and include the following: -
- Core Capital Funding
 - WAG School Building Improvement Grant – Formula Allocation
 - WAG Transition Funding –Tranche 1 and 2
 - WAG 14-19 Learning Pathways Capital Grant
 - Direct Revenue Financing
 - Planning Gain Section 106 Agreements

PLANNED MINOR CAPITAL WORKS

- 5.18 A sum of £5.212M has been allocated in 2010/11 for planned capital works, which includes an on-going rolling programme for kitchen refurbishments/remodelling, window & door replacements, electrical rewiring, fire alarm upgrades, IT hardware/software and licenses, toilet refurbishments, DDA compliance works, boiler replacements, roof renewals, essential works and asbestos remediation works. Details of the allocation are included in Appendix 3d.
- 5.19 Cabinet will shortly receive a supplementary report detailing proposals of works for consideration within the above-mentioned programme.

WAG SCHOOL BUILDING IMPROVEMENT GRANT (SBIG) ANNUAL FORMULA ALLOCATION

- 5.20 The SBIG Annual Formula allocation from WAG for 2010/11 is £0.845M.
- 5.21 There are specific terms and conditions attached to the grant including:-
- No capacity within the Assembly's financial arrangements to carry forward unspent resources from one year to the next.
 - SBIG funding cannot be allocated to cover retentions or liability defect period.
 - Fire sprinklers should be incorporated in all new school buildings, major refurbishments and extensions being funded through SBIG.
 - It is expected that BREEAM (Building Research Establishment Environment Assessment Method) 'Excellent' rating should be achieved where SBIG funding is used towards stand-alone brand new school buildings or standalone extensions.
 - At least 15% of the total value of the materials used should derive from recycled and reused content in the materials selected.
- 5.22 It is, therefore, important that proposals are based on realistic and achievable projects that comply with the stipulated requirements.
- 5.23 In view of the factors previously outlined and the 2009/10 commitments carried forward, the following schemes have been submitted to WAG for approval: -
- **Tonypandy Comprehensive** – flat roof renewal
 - **Aberdare Park Primary** – toilet refurbishment and internal remodelling/refurbishment
 - **Pontyclun Primary** – flat roof renewal
 - **Tonyrefail Comprehensive** - external repairs to building fabric and replacement windows/doors
 - **Aberllechau Primary** – roof repairs and rainwater goods
 - **YG Y Cymer** – flat roof renewal and window replacement

WAG TRANSITION FUNDING –TRANCHES 1 & 2

- 5.24 2010/11 is the final year of SBIG funding and has been replaced by three tranches of Transition funding, the first tranche of which was introduced in 2009/10. The funding available for Tranche 1& 2 in 2009/10 is £7.305M.
- 5.25 The same specific terms and conditions are attached to this grant funding as SBIG, therefore, it is important that proposals are based on realistic and achievable projects that comply with the stipulated requirements.
- 5.26 In view of the factors previously outlined and the 2009/10 commitments carried forward, the following schemes have been submitted and approved for funding in 2010/11: -

Tranche 1

- **YGG Castellau** – contribution towards an extension

Tranche 2

- **Williamstown Primary** – contribution towards a new school
- **Penywaun Primary** – contribution towards an extension

5.27 Bids will be invited for the third tranche of funding in May 2010, which will be allocated for 2011/12.

SCHOOL MODERNISATION STRATEGY

5.28 Members will be aware that on 15th December 2008 Cabinet agreed to the introduction of a School Modernisation Strategy. The Education and Lifelong Learning Capital Programme has subsequently been reviewed to ensure existing commitments are met and to release resources to support the School Modernisation Strategy.

ENVIRONMENTAL SERVICES

5.29 The latest Council Performance Report (Quarter 3, as at the 31st December 2009) projects full year capital spend of £53.504M for Environmental Services in 2009/10.

5.30 The total resources available to Environmental Services for 2010/11, as outlined in the current three year Capital Programme is £37.932M.

5.31 The Group has a very wide range of responsibilities with opportunities to secure a variety of grant funding in addition to its annual allocation of “Core” funding.

5.32 A separate report on proposed schemes for Highways, Transportation & Strategic Projects will be presented to Members shortly.

TRANSPORT GRANT SCHEMES

5.33 The Transport Grant has been approved at £26.269M.

TRAFFIC SAFETY SCHEMES

5.34 Confirmation remains outstanding on the value of the 2010/11 Local Road Safety Grant but it is expected to be at the same level as 2009/10, that is, £0.454M.

ROADS

- 5.35 The 2010/11 Local Roads Maintenance Grant is yet to be approved. However, the Wales Assembly Government have confirmed the grant will be at a reduced level for 2010/11.
- 5.36 For a number of reasons including limited resources and in particular the extreme weather experienced this winter, many of the Councils roads have suffered localised damage (Pot Holes), a major issue for all Members and road users alike. Given the issue being made worse by the fall in WAG support described above (even though they have provided a "one-off" sum of £174K), it is proposed that for 2010/11, £0.400M is transferred from the Maintenance Repair Assistance Grants budget in Community and Children's Services to support this work.
- 5.37 One matter that needs to be brought to Members attention is that some of this work to be undertaken may, under accounting terms, be regarded as revenue works and therefore cannot be funded through borrowing or capital receipts. This will be monitored and reported to Members through the quarterly performance reporting arrangements. Even if the whole of these works are deemed to be revenue this is not an issue as there is appropriate flexibility to fund the spend through the revenue funding streams identified in the Funding Statement at Appendix 3g.

DRAINAGE IMPROVEMENTS

- 5.38 The major Drainage schemes for 2010/11 are the on-going works at Taff Trail, Rhydyfelin and Rhydyfelin flood alleviation.

LAND RECLAMATION SCHEMES

- 5.39 Confirmation remains outstanding from The Wales Assembly Government on the Land Reclamation scheme bids.

CORPORATE SERVICES GROUP AND CHIEF EXECUTIVES DIVISION

- 5.40 The latest Council Performance Report (Quarter 3, as at the 31st December 2009) projects full year capital spend of £11.826M for Corporate Services and the Chief Executive's Division (including Corporate Initiatives) in 2009/10.
- 5.41 The total resources for 2010/11, as outlined in the current three-year Capital Programme is £12.597M (of which £2.489M relates to Corporate Services, £2.022M to Corporate Initiatives and £8.086M to Chief Executive's).

DEVELOPMENT & REGENERATION

- 5.42 The Council's Capital Programme continues to provide a long term funding commitment to the economic regeneration of the County Borough. This includes a range of funding streams for local businesses and partners to access, with the aim of targeting resources to improve the standard of premises (internal and external) and support the design and delivery of projects.
- 5.43 The Council has been successful in securing Convergence Funding to regenerate Ferndale Town Centre. The estimated project costs are £3.278M and the Council has secured £2.175M ERDF grant and £0.675M from Heads of the Valley. The remainder of the costs will be funded from RCT and private sector contributions.
- 5.43 The Council has also been successful in securing a continuation of Neighbourhood Renewal funding of £1.9M in 2010/11 to sustain housing renewal activities in designated areas.

ENERGY EFFICIENCY

- 5.44 The Climate Change Strategy for Wales (One Wales Commitment), the National Energy Efficiency and Savings Plans and the introduction of the Carbon Reduction Commitment are requiring local authorities to become more sustainable by improving energy efficiency. The Council has recently completed energy surveys on the highest energy and carbon consuming sites and produced a programme of schemes that will pay for themselves over a relatively short period of time.
- 5.45 The Council submitted Energy Efficiency Loan Scheme applications to Salix Finance Ltd and has subsequently been successful in securing an interest free loan which will be repaid from revenue savings across the Council. The loan will be used to purchase energy saving equipment identified in the programme up to the value of £0.563M. The loan will be repaid over 6 years.

HEALTH & SAFETY RELATED

- 5.46 As part of the Council's on-going programme to ensure high standards of health and safety within its premises, appropriate resources continue to be allocated to the management and remediation of Asbestos and Legionella as well as Disabled Access Initiatives (to further improve access to Council buildings).

6.0 CONCLUSIONS

-
- 6.1 The three year Capital Programme is a key component of the overall Medium Term Financial Planning and Resources Strategy for this Council. Targeted capital investment can make a significant impact on service delivery and used effectively, is able to underpin many of the Council's improvement priorities.
 - 6.2 This report sets out the capital investment priorities for the Council through to March 2013. It represents an ambitious and significant level of investment (£143M) over the next 3 years.
 - 6.3 Inevitably as the year progresses, changes will be made to the programme, for example where new schemes can be supported by specific grants. Approval from Members will be sought as these opportunities arise throughout 2010/11.

RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL

AUTHORITY PROFILE

RHONDDA CYNON TAF CBC - A PROFILE

Rhondda Cynon Taf CBC was formed in 1996 from the three districts of the former Mid Glamorgan County Council, and is the second largest unitary authority in Wales in population terms (second only to Cardiff), with a total of 231,946 living in the area. The County Borough Council occupies an area of 42,000 hectares in the South Wales Valleys stretching from the Brecon Beacons in the North to Cardiff in the South.

The three geographical districts that make up Rhondda Cynon Taf share a range of common socio-economic and cultural characteristics with high levels of relative poverty and social exclusion, particularly in the northern valleys which have some of the highest deprivation indicators in the United Kingdom.

The Council's services are managed and delivered by its group directorates which manage and co-ordinate related services. There are five directorates in the Council's current structure:

Education and Lifelong - Learning	Providing School and Community Learning Services, Libraries, Heritage & Museums, Welsh Language Services, Planning & Resources, PFI and Catering Services.
Community and Children's - Services	Providing Community Care Services, Community Housing Services, Health and Social Care, Community Safety, Children's Services and the Communities 1 st Programme.
Environmental Services -	Providing Highways, Transport and Strategic Projects Services, , Public Health & Protection Services, Streetcare Services, and Leisure, Culture and Tourism Services.
Corporate Services -	Providing the front line services of customer care and housing benefit and council tax administration together with key support services such as Finance, ICT, Corporate Estates Management, Procurement and Legal Services (including support to elected Members of the Council).
Chief Executive's Division -	Providing the Authority wide functions of Human Resources, Strategy & Public Relations and Regeneration & Planning Services.

RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL

ESTIMATES

2010/11

ESTIMATES

2010/11

SUMMARY

AUTHORITY WIDE BUDGET SUMMARY

Total resources available for the Authority in a financial year are split into two elements, General Fund Revenue Expenditure and Capital Expenditure.

General Fund Revenue Expenditure

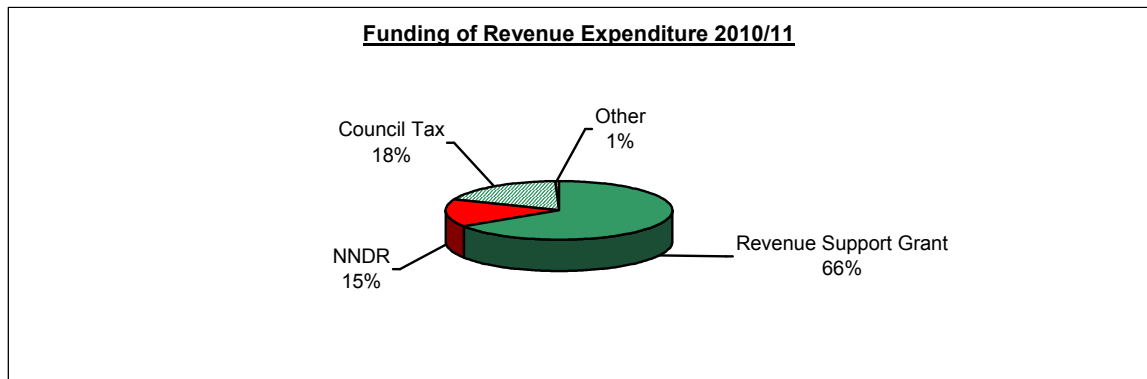
The final local government settlement figures for 2010/11 after adjusting for transfers of expenditure responsibilities assumed a 2.1% increase in the Authority's total revenue spending. Total revenue expenditure for the Authority for 2010/11 is set at £429.969M.

The total amount to be collected from Council Tax payers to support the Council's expenditure is £78.553M.

The 2010/11 Budget Requirement

	Budget £M
2010/2011 Net Revenue Spending	429.969
LESS Revenue Support Grant & National Non Domestic Rate Contribution	(348.900)
Sub total	81.069
LESS Improvement Agreement Grant	(2.516)
To be met from Council Taxpayers	78.553

This is further illustrated in the chart below.



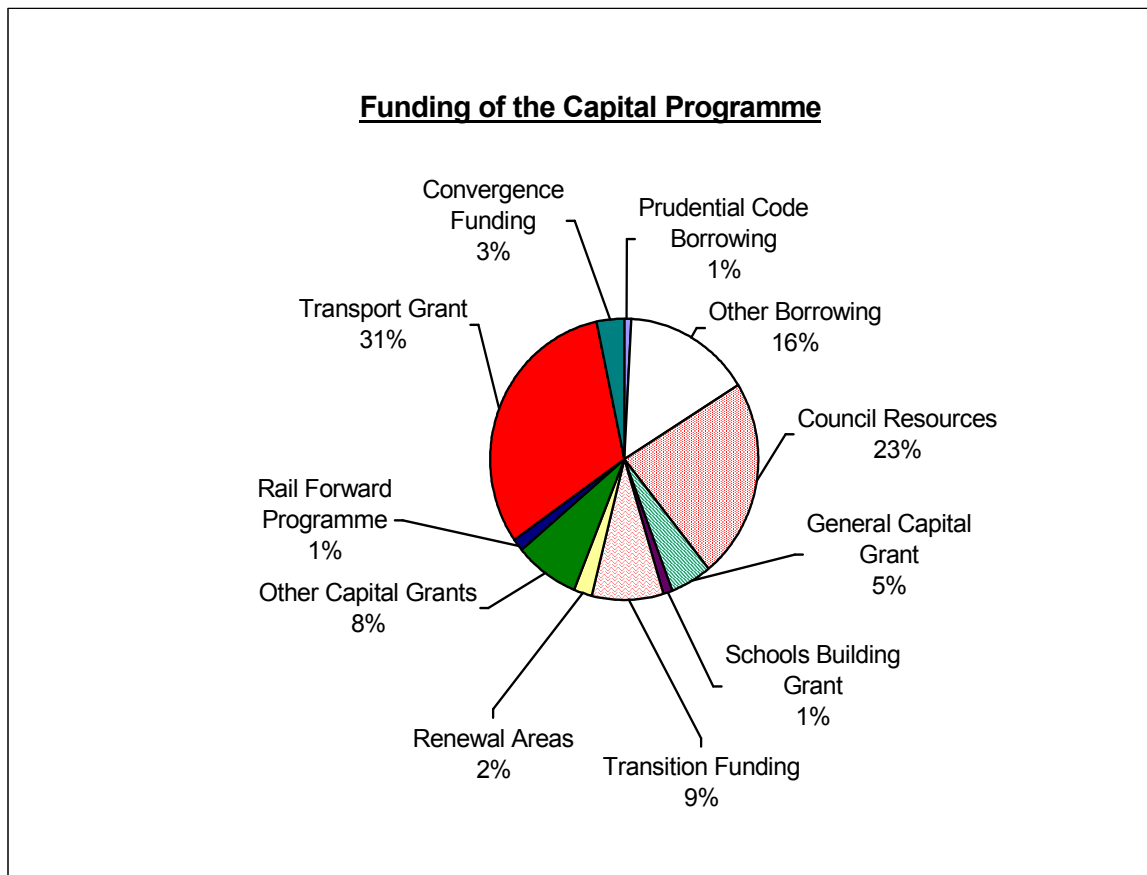
Further details on the Authority Wide Budget can be found on the following pages.

Capital Expenditure

The funding of the Capital Programme for 2010/11 is detailed in the table below.

	£M
Prudential Code Borrowing	0.603
Other Borrowing	12.980
Council Resources	19.214
General Capital Grant	4.326
Schools Building Improvement Grant	0.845
Transition Funding	7.305
Renewal Areas	1.900
Other Capital Grants/Contributions	6.529
Rail Forward Programme	1.134
Transport Grant	26.269
Convergence Funding	2.817
2010/11 Capital Programme	83.922

This is further illustrated in the chart below.

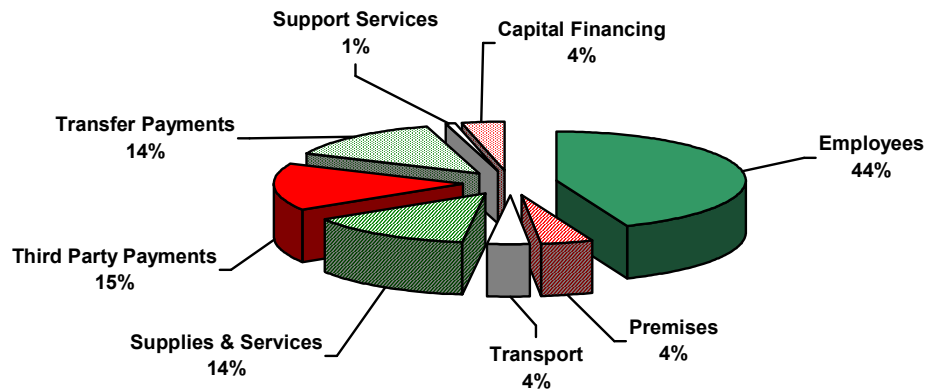


A summary of the 3 year Capital Programme for the Authority is provided at the end of this section and detailed within subsequent sections for each Group.

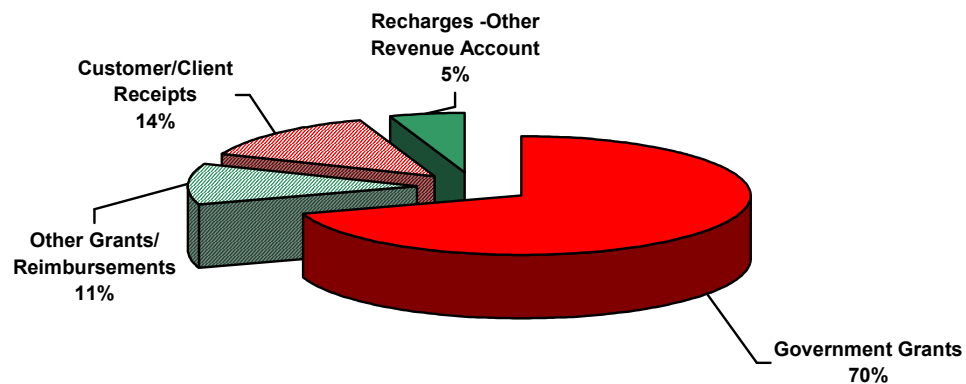
GENERAL FUND REVENUE EXPENDITURE

The Net Revenue Budget for the Authority for 2010/11 amounts to £429.969M. Gross expenditure is estimated at £644.104M and this is analysed by expenditure type in the chart below.

How the money is spent - 2010/11 Budget



Analysis of Income - 2010/11 Budget



GENERAL FUND REVENUE : TYPE OF SPEND

2009/10 Budget		2010/11 Budget
£M		£M
	<u>Employees</u>	
96.990	Burnham	102.557
43.976	NJC Manual Workers	42.730
0.042	JNC B & CE	0.042
0.694	JNC Blind Workshops	0.694
0.419	JNC Engineering Craftsmen	0.462
117.224	NJC APT&C	119.426
1.645	Soulbury	1.735
4.820	JNC Chief Officers	5.027
1.410	JNC Youth Leaders	1.460
6.933	Other	8.313
274.153		282.446
	<u>Premises</u>	
8.072	Repairs and Maintenance	7.923
0.615	Maintenance of Grounds	0.639
9.813	Energy	7.593
3.121	Rents	2.767
5.432	Local Tax	5.778
0.601	Water	0.616
2.798	Cleaning/Domestic	2.922
0.012	Insurance	0.016
0.131	Other	0.175
30.595		28.429
	<u>Transport</u>	
6.091	Direct Transport	7.136
13.044	Contract Hire	12.816
0.311	Public Transport	0.311
3.723	Car Allowances	3.618
0.113	Other	0.156
23.282		24.037
	<u>Supplies & Services</u>	
15.624	Equipment, Materials & Furniture	15.169
4.597	Communications & Computing	4.670
2.160	Provisions	4.181
1.615	Printing & Stationery	1.569
0.816	Advertising	0.849
1.468	Members Expenses	1.468
5.100	Grants & Subscriptions	2.947
49.206	Services	48.240
9.827	Miscellaneous	11.738
0.082	Financing Charges	0.082
0.611	Other	0.532
91.106		91.445
	<u>Third Party</u>	
8.755	Rendered by Other Local Authorities	7.941
32.758	Rendered by Voluntary Organisations	32.684
32.371	Rendered by Private Contract	35.145
2.041	Supporting People	2.071
9.179	Foster Care	9.449
8.535	Transport	8.536
0.091	Structural	0.107
0.283	Cyclic	0.284
0.403	Safety Aids	0.400
0.061	Winter Maintenance	0.062
1.968	Street Lighting	2.011

2009/10 Budget		2010/11 Budget
0.020	Highway Drainage	0.020
0.203	Other	0.064
96.668		98.774
	<u>Transfer Payments</u>	
0.000	Supporting People	0.000
2.799	School Children/Students	2.948
75.800	Housing Benefits	86.586
78.599		89.534
	<u>Support Services</u>	
5.161	Recharges	5.603
5.161		5.603
	<u>Capital Financing</u>	
0.010	Other	0.010
23.303	Capital Charges	23.826
23.313		23.836
622.877	Total Expenditure	644.104
	<u>Income</u>	
-138.403	Government Grants	-149.780
-22.662	Other Grants/Reimbursements	-23.536
-30.186	Customer/Client Receipts	-29.302
-0.100	Interest	-0.100
-12.811	Rechgs – Other revenue account	-11.417
-204.162	Total Income	-214.135
418.715	NET REVENUE BUDGET 2009/2010	429.969

Note

Prior year (2009/2010) figures are provided for information. The effect of certain accounting changes and changes in function responsibility has distorted comparisons between years.

GENERAL FUND REVENUE : SERVICES PROVIDED

2009/10 Budget		2010/11 Budget
£M		£M
	<u>Community & Children's Services</u>	
66.298	Adult Services	65.093
31.436	Children's Services	31.577
12.272	Commissioning, Housing & Business Systems	12.129
110.006		108.799
	<u>Education & Lifelong Learning</u>	
20.203	School & Community Learning	19.959
12.378	Strategic Planning & Resources	12.798
133.586	Delegated Schools	137.074
166.167		169.831
	<u>Environmental Services</u>	
16.624	Highways, Transportation, Traffic & Fleet	16.590
-0.299	Construction Projects Unit	-0.144
5.202	Public Health & Protection	5.107
20.800	Streetcare	22.690
14.408	Leisure, Culture & Tourism	14.262
2.997	Group Directorate	2.470
59.732		60.975
	<u>Chief Executive's Division</u>	
3.986	Human Resources	3.866
1.635	Chief Executive	1.829
3.009	Development & Regeneration	3.057
8.630		8.752
	<u>Corporate Services</u>	
6.217	Finance	6.111
3.941	ICT	4.061
4.003	Legal & Democratic Services	3.941
3.273	Corporate Estates Management	3.169
0.876	Group Management	0.693
0.671	Procurement	0.656
2.527	Customer Care	2.444
21.508		21.075
	To be allocated:	
-0.162	Recharges Outside of General Fund	-0.162
4.485	General Fund Insurance	5.000
370.366	Total Group Budgets	374.270
	<u>Corporate Budgets</u>	
23.303	Capital Financing	23.826
12.326	Levies	12.558
12.356	Miscellaneous	18.935
0.364	NNDR Relief	0.380
48.349	Total Corporate Budgets	55.699
418.715	TOTAL REVENUE BUDGET 2009/2010	429.969

THREE YEAR SUMMARY CAPITAL PROGRAMME

GROUP	TOTAL COST OF SCHEMES (incl historic spend) £M	BUDGET		
		2010/11	2011/12	2012/13
		£M	£M	£M
Community & Children's Services				
General Programme	11.706	1.744	0.650	0.650
Private Sector Housing	112.314	8.793	8.508	8.508
Community Safety	2.289	0.449	0.150	0.150
	126.309	10.986	9.308	9.308
Education & Lifelong Learning				
Schools	41.813	16.867	2.404	1.538
Lifelong Learning	0.632	0.128	0.000	0.000
Supplementary Capital Programme	33.214	5.312	4.200	4.200
Other	1.111	0.100	0.130	0.000
	76.770	22.407	6.734	5.738
Environmental Services				
Highways, Transportation and Strategic Projects	39.911	6.709	6.643	4.944
Construction Projects	190.545	29.686	1.397	0.025
Leisure, Culture & Tourism	2.133	0.771	0.260	0.160
Public Health & Protection	0.714	0.306	0.169	0.135
Streetcare	0.000	0.000	0.000	0.000
Group Directorate	3.119	0.460	0.390	0.390
	236.422	37.932	8.859	5.654
Chief Executive's Division				
Development and Regeneration	42.095	8.086	6.238	3.040
	42.095	8.086	6.238	3.040
Corporate Services				
Corporate Estates	14.604	0.754	0.350	0.350
CICT Services	0.774	0.011	0.000	0.000
Finance Services	6.847	0.649	0.655	0.655
Customer Services & E-Government	1.648	1.075	0.000	0.000
	23.873	2.489	1.005	1.005
Corporate Budgets				
Corporate Initiatives	14.416	2.022	1.275	1.275
	14.416	2.022	1.275	1.275
TOTAL CAPITAL BUDGET	519.885	83.922	33.419	26.020

- The 2010/2011 estimates include estimated slippage from 2009/2010 and additional grant aided schemes that were known when the 3 year programme was agreed.

COMMUNITY & CHILDREN'S SERVICES

COMMUNITY & CHILDREN'S SERVICES OVERVIEW

The Community & Children's Services Group comprises the majority of the Council's front line customer contact services. Over 25% of the Council's directly employed personnel are located within the Group and are responsible for delivering a range of statutory and discretionary services. These include:

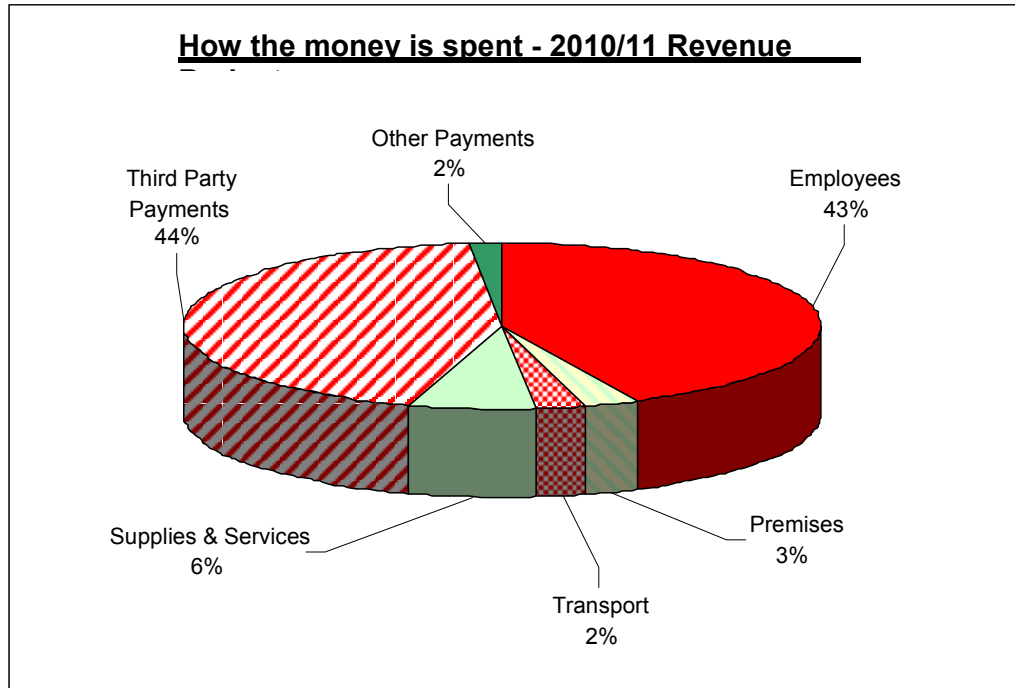
- Adult Care Services
- Children's Services
- Private Sector Housing

A summary of the total resources available for the Community Services Group in 2010/11 financial year is as follows:

	Gross Expenditure	Income	Net Expenditure
	£M	£M	£M
Capital Programme	10.986	0.000	10.986
General Fund Revenue	167.740	-58.941	108.799
Total	178.726	-58.941	119.785

COMMUNITY & CHILDREN'S SERVICES REVENUE EXPENDITURE

The Net Revenue Budget for the Community & Children's Services Group for 2010/11 amounts to £108.799M, Gross expenditure is estimated at £167.740M and this is analysed by expenditure type in the chart below.



Income receivable by the Group of £58.941M reduces net expenditure to £108.799M. A detailed analysis of how this money will be spent can be found on the subsequent pages within this section.

Specific Revenue Grants 2010/11

The table below identifies the main areas of expenditure funded by Specific Revenue Grants, which are included within gross expenditure / income figures as appropriate.

Award Body	Purpose	Amount £M
National Assembly for Wales	Joint Working Grant	0.754
	Supporting People Grant	7.360
	Mental Handicap Strategy	3.300
	Social Care Workforce Development Programme (SCWDP)	0.659
	Older Person's Strategy	0.111
	School Based Counselling	0.048
	RAISE (LAC)	0.094
	Framwaith Partnership (Cymorth Fund)	4.630
	Flying Start	2.882
	Early Years	
	Independence Grant	0.354
	Foundation Phase	0.393
	Wales Safer Communities	0.317
	SMAPF & RISMS (Substance Misuse)	1.908
	Exchequer Grant	0.121
	HB Subsidy B & B Scheme	0.047
	Language & Play Grant	0.111
	Domestic Abuse	0.027
	Mental Capacity Act Deprivation of Liberty Safeguards Grant	0.040
	Mental Health Act Grant	0.020
	Integrated Family Support Service	0.600
	Community Cohesion Grant	0.214
	Strengthening Families Programme	0.066
	Communities First Grant	5.420
Home Office	Basic Command Unit (BCU)	0.070
	Welsh Crime Reduction & ASB Grant (CRASB)	0.202
ESF	Genesis (ESF)	0.613
Youth Justice Board	Youth Justice Provision	0.814
Employment Service	Subsidisation of Employment of Disabled Workers in Sheltered Workshops	0.724
Big Lottery Fund	Developing Home School Links	0.040

GENERAL FUND REVENUE**COMMUNITY & CHILDREN'S SERVICES : TYPE OF SPEND**

2009/2010 Budget		2010/2011 Budget
£M		£M
	Employees	
21.086	NJC Manual Workers	19.682
0.042	JNC B & CE	0.042
0.694	JNC Blind Workshops	0.694
49.110	NJC APT&C	48.139
1.129	JNC Chief Officers	1.137
1.896	Other	2.427
73.957		72.121
	Premises	
0.631	Repairs and Maintenance	0.650
1.535	Energy	1.293
0.906	Rents	0.938
0.631	Local Tax	0.709
0.185	Water	0.188
1.063	Cleaning/Domestic	1.128
0.016	Other	0.013
4.967		4.919
	Transport	
1.422	Contract Hire	1.316
2.490	Car Allowances	2.430
0.113	Other	0.156
4.025		3.902
	Supplies & Services	
3.491	Equipment, Materials & Furniture	3.627
0.839	Communications and Computing	0.817
0.873	Provisions	0.931
0.381	Printing and Stationery	0.383
0.863	Grants & Subscriptions	0.992
1.951	Services	1.540
2.133	Miscellaneous	2.333
0.326	Other	0.277
10.857		10.900
	Third Party	
8.153	Rendered by Other Local Authorities	7.372
19.373	Rendered by Voluntary Organisations	19.051
32.356	Rendered by Private Contract	35.130
9.159	Foster Care	9.449
2.041	Supporting People	2.071
71.082		73.073
	Transfer Payments	
2.253	School Children	2.314
2.253		2.314
	Support Services	
0.597	Recharges	0.511
0.597		0.511
	Capital Financing	
0.000	Other	0.000
0.000		0.000
167.738	Total Expenditure	167.740
	Income	
-31.944	Government Grants	-31.386
-18.432	Other Grants/Reimbursements	-20.315
-5.804	Customer/Client Receipts	-5.665
-1.552	Rechgs – Other revenue account	-1.575
-57.732	Total Income	-58.941
110.006	NET COMMUNITY & CHILDREN'S SERVICES BUDGET	108.799

GENERAL FUND REVENUE**COMMUNITY & CHILDREN'S SERVICES : SERVICES PROVIDED**

2009/2010 Budget		2010/2011 Budget
£M		£M
	<u>Adult Services</u>	
42.216	Elderly & Physically Disabled Services	41.208
16.019	Learning Disability Services	15.633
8.063	Mental Health Services	8.252
66.298		65.093
	<u>Children's Services</u>	
15.874	Looked After Children Services	16.290
1.337	Youth Offending Service	1.299
6.324	Assessment & Care Planning	6.130
0.545	Safeguarding & Standards	0.581
2.633	Early Intervention & Prevention	2.368
3.327	Disabled Children Services	3.480
1.129	Community & Family Support Services	1.092
0.267	Children's Services Management	0.337
31.436		31.577
	<u>Commissioning, Housing & Business Systems</u>	
1.190	Private Housing	1.173
-0.508	Vision Products	-0.506
0.011	Communities 1st	0.000
0.669	Quality & Support Management	0.691
1.174	Property Services	1.191
1.001	Social Care Training & Development	1.000
0.914	Community Safety Partnership	0.962
1.449	Social Care – Customer Relations	1.377
0.427	Social Care – Information Systems	0.441
5.320	Social Care – Performance, Review & Improvement	5.203
0.170	Fframwaith – (Grant funded)	0.170
0.455	Service Strategy & Regulation	0.427
0.000	Services to Asylum Seekers	0.000
12.272		12.129
110.006	TOTAL COMMUNITY & CHILDREN'S SERVICES BUDGET	108.799

Adult Services

The Adult Services Division can be analysed over the following service areas:

- **Elderly People/ People with a Physical or Sensory Disability**

Services to these clients are provided through a broad range of services including residential care, day care, domiciliary care and social work. The main emphasis is placed upon supporting clients in their own homes. The Council provides residential accommodation in its own homes, other local authority homes, or in homes provided by the voluntary sector or private organisations. The legislation gives wide discretionary powers to support people in their own homes and communities.

These provisions include:

- Assessment Care Management Services including Occupational Therapists
- Home Care Service
- Day Centres
- Community Day Centres
- Aids and Home Adaptations

The Division has broad powers to provide facilities for social rehabilitation, recreation and support for people with a physical disability. This will include any residential or day care specifically provided for the client group or any assistance to voluntary organisations providing the same.

- **People with Learning Disabilities**

Services are also provided through the broad range of methods such as residential and day care etc as identified above. Once again the main emphasis is placed upon the need to support individuals in their own homes or in homely settings in the community. Residential care for people with learning disabilities is normally provided for those people who are unable to live with their own family. The type of service provided and the length of stay depends on individual circumstances.

- **People with Mental Health Needs**

Services are provided both through the Authority, other local authorities, the private sector and voluntary organisations. They incorporate a mixture of group homes, residential nursing, day care and rehabilitation of clients within the community. In addition, services relating to alcohol or solvent abuse are included here on the basis that there is generally an underlying mental health problem which causes the behaviour.

GENERAL FUND REVENUE**ADULT SERVICES : TYPE OF SPEND**

2009/2010 Budget		2010/2011 Budget
£M		£M
	<u>Employees</u>	
20.938	NJC Manual Workers	19.561
0.042	JNC B & CE	0.042
18.710	NJC APT&C	18.451
0.128	JNC Chief Officers	0.127
0.576	Other	0.752
40.394		38.933
	<u>Premises</u>	
0.028	Repairs and Maintenance	0.028
0.953	Energy	0.796
0.281	Rents	0.309
0.135	Local Tax	0.138
0.134	Water	0.135
0.359	Cleaning/Domestic	0.360
0.002	Other	0.002
1.892		1.768
	<u>Transport</u>	
0.961	Contract Hire	0.854
1.200	Car Allowances	1.110
0.044	Other	0.041
2.205		2.005
	<u>Supplies & Services</u>	
1.487	Equipment, Materials & Furniture	1.587
0.100	Communications and Computing	0.100
0.718	Provisions	0.753
0.048	Printing and Stationery	0.047
0.411	Services	0.370
0.440	Miscellaneous	0.581
0.126	Other	0.125
3.330		3.563
	<u>Third Party</u>	
0.931	Rendered by Other Local Authorities	0.961
15.147	Rendered by Voluntary Organisations	14.679
28.484	Rendered by Private Contract	31.002
44.562		46.642
	<u>Transfer Payments</u>	
0.046	School Children	0.051
0.046		0.051
	<u>Support Services</u>	
0.096	Recharges	0.000
0.096		0.000
92.525	Total Expenditure	92.962
	<u>Income</u>	
-8.166	Government Grants	-7.782
-16.281	Other Grants/Reimbursements	-18.221
-1.632	Customer/Client Receipts	-1.716
-0.148	Rechgs – Other revenue account	-0.150
-26.227	Total Income	-27.869
66.298	NET ADULT SERVICES BUDGET	65.093

Children's Services

The purpose of the Division is to provide statutory children's services which

- Protect children from abuse, maximise life chance benefits for children in need and children looked after, taking into account their wishes and feelings, measured through individual needs assessments and reviews,
- Through real partnerships with other agencies, ensure 'Best Value' in the use of resources provided for these services.

These services are organised and delivered through the following service areas:

- Looked After Children Services
- Youth Offending Service
- Assessment & Care Planning Services
- Safeguarding & Standards
- Early Intervention & Prevention (including Early Years)
- Disabled Children Services
- Community & Family Support Services

The core business of the Division is to provide quality services for children and young people in need, safeguarding and promoting their welfare. The Children's Services Plan sets out the values, policy aims and priority developments for Rhondda Cynon Taf.

It is important to note that the provision of services is comprehensive, highly regulated and mandatory – a requirement of legislation, regulation and practice guidance.

GENERAL FUND REVENUE**CHILDREN'S SERVICES: TYPE OF SPEND**

2009/2010 Budget		2010/2011 Budget
£M		£M
	<u>Employees</u>	
0.082	NJC Manual Workers	0.066
16.707	NJC APT&C	16.493
0.391	JNC Chief Officers	0.400
0.739	Other	0.767
17.919		17.726
	<u>Premises</u>	
0.036	Repairs and Maintenance	0.054
0.101	Energy	0.094
0.247	Rents	0.289
0.069	Local Tax	0.083
0.013	Water	0.014
0.074	Cleaning/Domestic	0.097
0.004	Other	0.004
0.544		0.635
	<u>Transport</u>	
0.379	Contract Hire	0.394
1.018	Car Allowances	1.032
0.021	Other	0.042
1.418		1.468
	<u>Supplies & Services</u>	
0.205	Equipment, Materials & Furniture	0.209
0.128	Communications and Computing	0.133
0.137	Provisions	0.161
0.054	Printing and Stationery	0.062
0.348	Grants & Subscriptions	0.512
0.833	Services	0.638
0.530	Miscellaneous	0.539
0.059	Other	0.053
2.294		2.307
	<u>Third Party</u>	
1.744	Rendered by Other Local Authorities	1.896
2.328	Rendered by Voluntary Organisations	2.424
2.244	Rendered by Private Contract	2.488
9.159	Foster Care	9.449
15.475		16.257
	<u>Transfer Payments</u>	
2.138	School Children/Students	2.181
2.138		2.181
	<u>Support Services</u>	
0.276	Recharges	0.280
0.276		0.280
40.064	Total Expenditure	40.854
	<u>Income</u>	
-6.517	Government Grants	-7.369
-1.062	Other Grants/Reimbursements	-0.942
-0.953	Customer/Client Receipts	-0.868
-0.096	Rechgs – Other revenue account	-0.098
-8.628	Total Income	-9.277
31.436	<u>NET CHILDREN'S SERVICES BUDGET</u>	31.577

Commissioning, Housing & Business Systems

This Division is responsible for a whole range of internal support services at a level and cost that meet all the requirements of the Community & Children's Services direct service providers. It is also responsible for the delivery of a comprehensive housing service within the county.

The Support & Housing services provided by this Division are as follows

- **Director & Administration**
- **Social Care – Training & Development**
- **Community Safety Partnership**
- **Communities 1st**
- **Social Care – Customer Relations**
- **Social Care – Information Systems**
- **Social Care Performance, Review & Improvement**
- **Service Strategy & Regulation**
- **Service to Asylum Seeker**
- **Housing Advice Centre** - Homeless and Housing Advice
- **Administration of Improvement Grants** - management of the Council's renewal and grant service, the objective of which is to improve and adapt private housing to meet the needs of the householders
- **Supported Employment** – Supported employment services are provided through a network of local employers and by our own Vision Products facility

GENERAL FUND REVENUE**COMMISSIONING, HOUSING & BUSINESS SYSTEMS : TYPE OF SPEND**

2009/2010 Budget £M		2010/2011 Budget £M
	<u>Employees</u>	
0.066	NJC Manual Workers	0.055
13.693	NJC APT&C	13.195
0.610	JNC Chief Officers	0.610
0.694	JNC Blind Workshop	0.694
0.581	Other	0.908
15.644		15.462
	<u>Premises</u>	
0.567	Repairs and Maintenance	0.568
0.481	Energy	0.403
0.378	Rents	0.340
0.427	Local Tax	0.488
0.038	Water	0.039
0.630	Cleaning/Domestic	0.671
0.010	Other	0.007
2.531		2.516
	<u>Transport</u>	
0.082	Contract Hire	0.068
0.272	Car Allowances	0.288
0.048	Other	0.073
0.402		0.429
	<u>Supplies & Services</u>	
1.799	Equipment, Materials & Furniture	1.831
0.611	Communications and Computing	0.584
0.018	Provisions	0.017
0.279	Printing and Stationery	0.274
0.515	Grants & Subscriptions	0.480
0.707	Services	0.532
1.163	Miscellaneous	1.213
0.141	Other	0.099
5.233		5.030
	<u>Third Party</u>	
5.478	Rendered by Other Local Authorities	4.515
1.898	Rendered by Voluntary Organisations	1.948
1.628	Rendered by Private Contract	1.640
2.041	Supporting People	2.071
11.045		10.174
	<u>Transfer Payments</u>	
0.069	Supporting People	0.082
0.069		0.082
	<u>Support Services</u>	
0.225	Recharges	0.231
0.225		0.231
	<u>Capital Financing</u>	
0.000	Other	0.000
0.000		0.000
35.149	Total Expenditure	33.924
	<u>Income</u>	
-17.261	Government Grants	-16.235
-1.089	Other Grants/Reimbursements	-1.152
-3.219	Customer/Client Receipts	-3.081
-1.308	Recharges – Other revenue account	-1.327
-22.877	Total Income	-21.795
12.272	<u>NET COMMISSIONING, HOUSING & BUSINESS SYSTEMS BUDGET</u>	12.129

COMMUNITY SERVICES THREE YEAR CAPITAL PROGRAMME

	TOTAL COST OF SCHEMES (Inc historic spend) £M	BUDGET		
		2010/11 £M	2011/12 £M	2012/13 £M
<u>COMMISSIONING, HOUSING & BUSINESS SYSTEMS</u>				
<u>General Programme</u>				
Modernisation Programme (Adults)	5.518	0.614	0.340	0.340
Children's Services (Children's)	3.923	0.870	0.050	0.050
Asbestos Remediation Works	0.369	0.060	0.060	0.060
Telecare Equipment (inc. Carelink)	1.896	0.200	0.200	0.200
Sub - Total General Programme	11.706	1.744	0.650	0.650
<u>Private Sector Housing</u>				
Disabled Facilities Grants/Adaptations (DFG's)	46.530	3.950	3.950	3.950
Maintenance Repair Assistance (MRA's)	30.753	1.950	2.350	2.350
Renovation Grants Exceptional Circumstances & Home Improvement Zones	25.872	1.200	1.200	1.200
Community Regeneration	9.159	1.693	1.008	1.008
Sub - Total Private Sector Housing	112.314	8.793	8.508	8.508
TOTAL COMMISSIONING, HOUSING & BUSINESS SYSTEMS	124.020	10.537	9.158	9.158
<u>COMMUNITY SAFETY</u>				
Community Safety Initiatives	1.086	0.325	0.100	0.100
Building Safer Communities	1.002	0.039	0.000	0.000
Allegating	0.201	0.085	0.050	0.050
TOTAL COMMUNITY SAFETY	2.289	0.449	0.150	0.150
TOTAL COMMUNITY & CHILDRENS SERVICES GROUP	126.309	10.986	9.308	9.308

* The 2010/2011 estimates include estimated slippage from 2009/2010 and additional grant aided schemes that were known when the 3-year programme was agreed.

EDUCATION & LIFELONG LEARNING

EDUCATION & LIFELONG LEARNING OVERVIEW

OUR VISION

“DEVELOPING PEOPLE, DEVELOPING COMMUNITIES”

We want to achieve a Rhondda Cynon Taf where children, young people and adults are supported, throughout their development, to become full and active citizens and where learning, in all settings, is fostered and encouraged.

We will strive to achieve our vision through working in partnership with our schools and with those organisations in the public and private sectors who share our aims and ideals.

The Directorate's three top priorities continue to be:

- Promoting lifelong and community learning
- Better meeting the needs of children in need
- Increasing the standards of achievement in our schools

We are aware that these need to be addressed holistically. Therefore, we recognise that the lifelong learning agenda and the range of other services also have an important role in helping us deliver our vision.

The Directorate has a vital role to play in delivering the five themes identified in the Community Plan. Particularly 'Learning for Growth' and 'Our Health and Well Being'.

The Directorate is essential in ensuring that those groups identified in the Community Plan who need to benefit most, actually do.

The Directorate has two main divisions:

- School & Community Learning
- Strategic Planning & Resources

A further service area is identified separately:

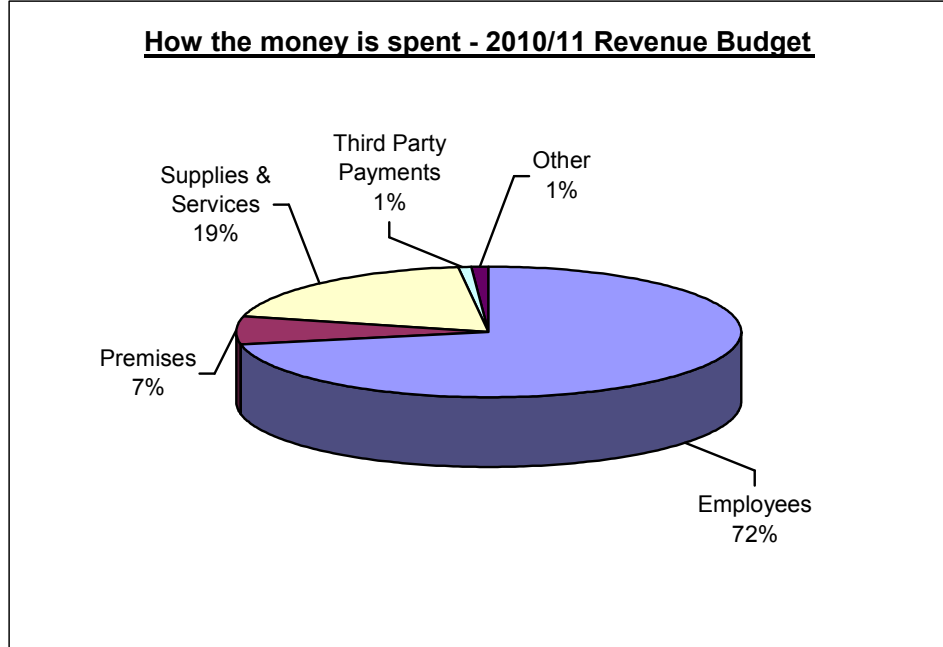
- Delegated schools – Individual School Budgets

A summary of the total resources available for the Education and Lifelong Learning Directorate in 2010/11 financial year is as follows:

	Gross Expenditure	Income	Net Expenditure
	£M	£M	£M
Capital Programme	22.407	0.00	22.407
Revenue	193.243	-23.412	169.831
Total	215.650	-23.412	192.238

EDUCATION & LIFELONG LEARNING REVENUE EXPENDITURE

The Net Revenue Budget for the Education and Lifelong Learning Directorate for 2010/11 amounts to £169.831M. Gross expenditure is estimated at £193.243M and this is analysed by expenditure type in the chart below.



Income receivable by the Directorate of £23.412M reduces net expenditure to £169.831M. A detailed analysis of how this money will be spent can be found on subsequent pages within this section.

Specific Revenue Grants 2010/11

The table below identifies the main areas of expenditure funded by Specific Revenue Grants, which are included within gross expenditure / income figures as appropriate.

Award Body	Purpose	Amount £M
Welsh Assembly Government	Foundation Phase	6.249
	Better Schools Fund	2.107
	Learning Pathways 14-19	1.220
	Community Focused Schools	0.236
	Small & Rural Schools grants	0.112
	School Based Counselling Service	0.351
	School Uniform Financial Assistance Scheme	0.073
	Youthwork Training	0.040
	Appetite For Life	0.180
	Welsh Medium Bilingual Grant	0.106
DCELLS	6 th Form Funding	12.710
	Community Learning Grant	0.278

GENERAL FUND REVENUE**EDUCATION & LIFELONG LEARNING: TYPE OF SPEND**

2009/10 Budget		2010/11 Budget
£M		£M
	<u>Employees</u>	
96.990	Burnham	102.557
7.362	NJC Manual Workers	7.504
0.024	JNC Engineering Craftsmen	0.025
16.706	NJC APT&C	21.599
1.645	Soulbury	1.735
0.185	JNC Chief Officers	0.337
1.410	JNC Youth Leaders	1.460
3.225	Other	3.484
127.547		138.701
	<u>Premises</u>	
5.076	Repairs and Maintenance	5.025
0.592	Maintenance of Grounds	0.616
5.067	Energy	3.926
0.971	Rents	0.668
3.166	Local Tax	3.325
0.037	Water	0.048
1.103	Cleaning/Domestic	1.118
0.012	Insurance	0.016
0.003	Other	0.001
16.027		14.743
	<u>Transport</u>	
0.034	Direct Transport	0.031
0.125	Contract Hire	0.312
0.002	Public Transport	0.003
0.248	Car Allowances	0.232
0.409		0.578
	<u>Supplies & Services</u>	
7.984	Equipment/Materials/Furniture	6.766
0.543	Communications/Computing	0.510
0.606	Provisions	2.599
0.190	Printing/Stationery	0.185
0.054	Advertising	0.075
3.580	Grants & Subscriptions	1.219
30.424	Services	25.864
0.238	Miscellaneous	0.360
0.004	Other	0.008
43.623		37.586
	<u>Third Party</u>	
0.602	Rendered by Other Local Authorities	0.569
0.709	Rendered by Voluntary Organisations	0.720
0.020	Foster Care	0.000
1.331		1.289
	<u>Transfer Payments</u>	
0.540	School Children/Students	0.595
0.540		0.595
	<u>Support Services</u>	
-0.253	Recharges	-0.257
-0.253		-0.257
	<u>Capital Financing</u>	
0.008	Capital Financing	0.008
0.008		0.008
189.232	Total Expenditure	193.243
	<u>Income</u>	
-16.462	Government Grants	-16.581
-1.693	Other Grants/Reimbursements	-1.262
-3.261	Customer/Client Receipts	-3.737
-1.649	Recharges – Other revenue account	-1.832
-23.065	Total Income	-23.412
166.167	NET EDUCATION & LIFELONG LEARNING BUDGET	169.831

GENERAL FUND REVENUE**EDUCATION & LIFELONG LEARNING: SERVICES PROVIDED**

2009/10 Budget		2010/11 Budget
£M		£M
	<u>School & Community Learning</u>	
0.850	Retirement & Severance	0.903
0.233	School & Governor Support	0.111
0.804	Maternity Costs	0.860
0.144	Licenses & Subscriptions	0.165
0.043	Welsh Language	0.043
1.249	Better Schools Fund	1.316
0.734	Music Service	0.765
1.288	School Improvement	1.036
7.069	Special Education Needs	7.100
2.254	Education Otherwise	2.397
0.316	Residual Pension Liabilities	0.316
4.852	Continuing Education	4.570
0.367	Service Delivery & Improvement	0.377
20.203		19.959
	<u>Strategic Planning & Resources</u>	
1.853	Corporate & Democratic Core	1.918
1.129	Asset Management – PFI	1.144
0.140	Admissions & Planning of School Places	0.139
3.062	School Meals & Milk	3.372
1.395	Catering Direct Trading Account	1.406
0.715	Premises & Facilities	0.721
-0.053	District Use	-0.026
3.358	Libraries	3.345
0.779	Heritage	0.779
12.378		12.798
	<u>Delegated Schools</u>	
68.432	Primary Schools	71.081
59.146	Secondary Schools	60.063
5.071	Special Schools	5.113
0.937	Nursery Schools	0.817
133.586		137.074
166.167	TOTAL EDUCATION AND LIFELONG LEARNING BUDGET	169.831

School & Community Learning

The purpose of the Division is to raise standards of achievement and attainment, to ensure the highest quality of educational experience for all people in our communities, and to support learning for everyone throughout their lives.

The Division contains the following teams:

- Education and School Improvement service
- Learning Support service
- Education Psychology service
- Behaviour Support service
- Language Support service
- County Music service
- Continuing Education (including the Youth Service, Adult Education, Community Schools and E3+)
- Service Delivery & Improvement team

The Division delivers the Council's Single Education Plan and covers the majority of statutory responsibilities which are laid down in the School Standards and Framework Act 1998 and other associated Acts.

Overall the work of the Division is to support, challenge and develop schools to raise standards of achievement. The Division aims to create a supportive culture of development which will ensure the active learning of all pupils from early years to post sixteen.

The Division also supports pupils who have special needs and provides a range of opportunities to ensure that as far as possible all pupils have access to, and benefit from, appropriate education provision.

The Music Service seeks to enhance the musical experiences available to pupils through instrumental tuition. As well as focusing on the individual, instrumental tuition provides the opportunity of a wider musical experience through participation ensembles, bands, orchestras and choirs.

Our Continuing Education Service offers the ideal opportunity to learn a new skill, new language, make new friends and make a new start. Our tutors are friendly, helpful, experienced and will welcome you to our courses. Our Youth Service along with E3+ helps young adults to broaden their personal horizons and to understand the importance of our environment.

GENERAL FUND REVENUE**SCHOOL & COMMUNITY LEARNING: TYPE OF SPEND**

2009/10 Budget		2010/11 Budget
£M		£M
	Employees	
8.244	Burnham	8.764
1.523	NJC Manual Workers	1.847
4.011	NJC APT&C	4.164
1.645	Soulbury	1.735
0.000	JNC Chief Officer	0.151
1.390	JNC Youth Leaders	1.460
1.066	Other	1.221
17.879		19.342
	Premises	
0.059	Repairs and Maintenance	0.048
0.001	Maintenance of Grounds	0.002
0.107	Energy	0.076
0.169	Rents	0.123
0.075	Local Tax	0.064
0.012	Water	0.011
0.062	Cleaning/Domestic	0.054
0.002	Insurance	0.005
0.003	Other	0.001
0.490		0.384
	Transport	
0.005	Direct Transport	0.002
0.010	Contract Hire	0.016
0.001	Public Transport	0.002
0.205	Car Allowances	0.188
0.221		0.208
	Supplies & Services	
1.256	Equipment/Materials/Furniture	0.730
0.088	Communications/Computing	0.062
0.001	Provisions	0.000
0.083	Printing/Stationery	0.091
0.004	Advertising	0.014
3.301	Grants & Subscriptions	0.806
1.956	Services	3.181
0.143	Miscellaneous	0.213
0.002	Other	0.006
6.834		5.103
	Third Party	
0.602	Rendered by Other Local Authorities	0.569
0.709	Rendered by Voluntary Organisations	0.720
0.020	Foster Care	0.000
1.331		1.289
	Transfer Payments	
0.000	School Children/Students	0.007
0.000		0.007
26.755	Total Expenditure	26.333
	Income	
-3.723	Government Grants	-3.383
-1.067	Other Grants/Reimbursements	-0.779
-0.113	Customer/Client Receipts	-0.469
-1.649	Recharges – Other revenue account	-1.743
-6.552	Total Income	-6.374
20.203	NET SCHOOL & COMMUNITY LEARNING	19.959

Strategic Planning & Resources

The purpose of the Division is to provide an effective support service structure to contribute to the achievement of the Council's strategic aims and objectives.

The Division contains the following teams:

- Libraries, Heritage and Museums (including Cynon Valley Museum and Gallery and the Rhondda Heritage Park)
- Welsh Services Unit (including support for translation and the Council's Welsh Language Scheme)
- Client Services
- Planning and Resources (Planning of School Places; Service Asset Management Plan and Emergency Planning Response)
- Private Finance Initiative
- Catering Direct
- SIMS

Our key aims are to:

- Improve the quality of life of people who live and work in the County Borough;
- Improve the management of assets;
- Link lifelong learning to community and economic regeneration;
- Expand access to ICT;
- Contribute to the raising of standards agenda, widen access and challenge disengagement.

We strive to turn ideas into action by:

- Organising the physical resources to facilitate achievement of objectives;
- Providing the Education and Lifelong Learning Directorate support service infrastructure;
- Providing a range of support services to schools and governing bodies;
- Carrying out the Council's statutory responsibility for the management and organisation of school places;
- Manage the Directorate's capital programme.

GENERAL FUND REVENUE**STRATEGIC PLANNING & RESOURCES: TYPE OF SPEND**

2009/10 Budget £M		2010/11 Budget £M
	<u>Employees</u>	
0.002	Burnham	0.002
0.814	NJC Manual Workers	0.792
0.024	JNC Engineering Craftsmen	0.025
3.840	NJC APT&C	7.170
0.185	JNC Chief Officers	0.186
0.020	JNC Youth Leaders	0.000
0.276	Other	0.276
5.161		8.451
	<u>Premises</u>	
1.206	Repairs and Maintenance	1.087
0.002	Maintenance of Grounds	0.002
0.387	Energy	0.325
0.617	Rents	0.545
0.315	Local Tax	0.376
0.018	Water	0.017
0.991	Cleaning/Domestic	1.014
0.010	Insurance	0.011
3.546		3.377
	<u>Transport</u>	
0.029	Direct Transport	0.029
0.047	Contract Hire	0.048
0.001	Public Transport	0.001
0.042	Car Allowances	0.044
0.119		0.122
	<u>Supplies & Services</u>	
0.938	Equipment/Materials/Furniture	0.873
0.202	Communications/Computing	0.184
0.605	Provisions	2.599
0.107	Printing/Stationery	0.094
0.050	Advertising	0.061
0.054	Grants & Subscriptions	0.055
5.523	Services	0.922
0.095	Miscellaneous	0.147
0.002	Other	0.002
7.576		4.937
	<u>Support Services</u>	
-0.253	Recharges	-0.257
-0.253		-0.257
	<u>Capital Financing</u>	
0.008	Capital Financing	0.008
0.008		0.008
16.157	Total Expenditure	16.638
	<u>Income</u>	
-0.005	Government Grants	0.000
-0.626	Other Grants/Reimbursements	-0.483
-3.148	Customer/Client Receipts	-3.268
0.000	Recharges – Other revenue account	-0.089
-3.779	Total Income	-3.840
12.378	NET STRATEGIC PLANNING & RESOURCES	12.798

Delegated Schools

This area of service relates to:

- Nursery Schools Individual School Budgets
- Primary Schools Individual School Budgets
- Secondary Schools Individual School Budgets
- Special Schools Individual School Budgets

Each individual schools budget is calculated in accordance with formula funding guidelines and delegated to the individual schools to control their own budgets.

GENERAL FUND REVENUE**DELEGATED SCHOOLS: TYPE OF SPEND**

2009/10 Budget		2010/11 Budget
£M		£M
	<u>Employees</u>	
88.744	Burnham	93.791
5.025	NJC Manual Workers	4.865
8.855	NJC APT&C	10.265
1.883	Other	1.987
104.507		110.908
	<u>Premises</u>	
3.811	Repairs and Maintenance	3.890
0.589	Maintenance of Grounds	0.612
4.573	Energy	3.525
0.185	Rents	0.000
2.776	Local Tax	2.885
0.007	Water	0.020
0.050	Cleaning/Domestic	0.050
11.991		10.982
	<u>Transport</u>	
0.068	Contract Hire	0.248
0.001	Car Allowances	0.000
0.069		0.248
	<u>Supplies & Services</u>	
5.790	Equipment/Materials/Furniture	5.163
0.253	Communications/Computing	0.264
0.225	Grants & Subscriptions	0.358
22.945	Services	21.761
29.213		27.546
	<u>Transfer Payments</u>	
0.540	School Children/Students	0.588
0.540		0.588
146.320	Total Expenditure	150.272
	<u>Income</u>	
-12.734	Government Grants	-13.198
-12.734	Total Income	-13.198
133.586	NET DELEGATED SCHOOLS	137.074

EDUCATION & LIFELONG LEARNING THREE YEAR CAPITAL PROGRAMME

	TOTAL COST OF SCHEMES (inc historic spend) £M	BUDGET		
		2010/11 £M	2011/12 £M	2012/13 £M
<u>SCHOOLS</u>				
14-19 Learning Pathways	1.873	0.180	0.000	0.000
Abernant Primary	0.054	0.027	0.000	0.000
Tonyrefail Comprehensive Lower School	0.450	0.275	0.050	0.040
Park Lane Special School	0.300	0.291	0.000	0.000
Maerdy Infants & Junior Merger	1.000	0.952	0.000	0.000
Y Pant Changing Rooms	0.267	0.254	0.006	0.000
E&LL Condition Surveys	0.260	0.075	0.075	0.075
<u>SBIG/TRANSITION SCHEMES</u>				
Penderyn Primary	4.344	0.002	0.000	0.000
Tonyrefail Primary	2.683	0.002	0.000	0.000
Ynyshir Primary	6.107	0.109	0.000	0.000
Dolau Primary	3.367	0.057	0.000	0.000
Williamstown Primary	8.288	7.110	0.117	0.118
School Modernisation	5.397	3.239	0.866	1.246
Llwynypia Primary	0.144	0.003	0.000	0.000
Maerdy Junior School	0.120	0.003	0.000	0.000
Unallocated SBIG	0.845	0.845	0.000	0.000
YGG Castellau	0.699	0.434	0.012	0.000
Penywaun Primary	3.528	1.962	1.278	0.059
Abercynon Primary Education Feasibility	0.281	0.194	0.000	0.000
Cynon Learning Campus Feasibility	1.192	0.508	0.000	0.000
Cwmbach Primary Education Feasibility	0.152	0.069	0.000	0.000
Y Pant Comprehensive Classroom Block Feasibility	0.366	0.243	0.000	0.000
Penygawsi Primary Extension Feasibility	0.096	0.033	0.000	0.000
TOTAL SCHOOLS & SBIG/TRANSITION	41.813	16.867	2.404	1.538
<u>LIFELONG LEARNING</u>				
Maerdy Library	0.132	0.003	0.000	0.000
Beddau & Tynant Library	0.091	0.002	0.000	0.000
Treorchy Youth Centre	0.155	0.003	0.000	0.000
Youth Service WAG Capital Funding	0.254	0.120	0.000	0.000
TOTAL LIFELONG LEARNING	0.632	0.128	0.000	0.000
<u>OTHER</u>				
Rhondda Heritage Park	0.754	0.094	0.130	0.000
Maerdy Youth Centre – HOV	0.357	0.006	0.000	0.000
TOTAL OTHER	1.111	0.100	0.130	0.000
<u>SUPPLEMENTARY CAPITAL PROGRAMME</u>				
Kitchen Refurbishments/Remodelling	1.590	0.200	0.150	0.150
Window & Door Replacements	2.751	0.200	0.200	0.200
Essential Works	7.548	0.643	0.250	0.250
IT Hardware/Software/Licenses	3.473	0.200	0.200	0.200
Roof Renewal	1.723	0.530	0.450	0.400
Boiler Replacement	0.986	0.200	0.200	0.200
DDA Compliance Works	0.787	0.280	0.150	0.150
Electrical Rewiring	1.409	0.232	0.200	0.200
Asbestos Remediation Works	9.257	2.367	2.000	2.000
Fire Alarm Upgrades	1.043	0.100	0.100	0.100
Toilet Refurbishments	1.446	0.260	0.200	0.250
Improvements to Schools	1.201	0.100	0.100	0.100
TOTAL SUPPLEMENTARY CAPITAL PROGRAMME	33.214	5.312	4.200	4.200
TOTAL EDUCATION & LIFELONG LEARNING	76.770	22.407	6.734	5.738

The 2010/11 estimates include estimated slippage from 2009/10 and grant-aided schemes that were known when the 3 year programme was agreed.

ENVIRONMENTAL SERVICES

ENVIRONMENTAL SERVICES OVERVIEW

This group focuses on the 'visible' Environmental services operated by the Authority. It includes the front line services for

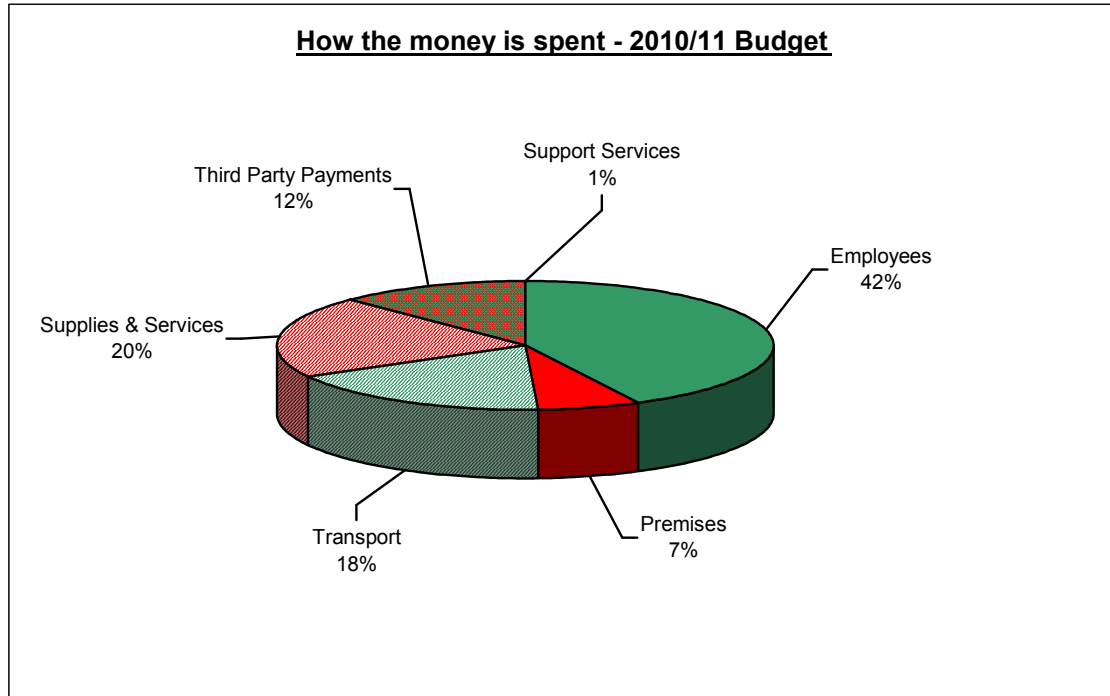
- Highways, Transport and Strategic Projects
- Construction Projects
- Public Health and Protection
- Streetcare incorporating Waste Services
- Leisure, Culture and Tourism

A summary of the total resources available for the Environmental Services Group in 2010/11 financial year is as follows:

	Gross Expenditure	Income	Net Expenditure
	£M	£M	£M
Capital Programme	37.932	0.000	37.932
General Fund Revenue	92.044	-31.069	60.975
Total	129.976	-31.069	98.907

ENVIRONMENTAL SERVICES REVENUE EXPENDITURE

The Net Revenue Budget for the Environmental Services Group for 2010/11 amounts to £60.975M. Gross expenditure is estimated at £92.044M and this is analysed by expenditure type in the chart below.



Income receivable by the Group of £31.069M reduces net expenditure to £60.975M. A detailed analysis of how this money will be spent can be found on subsequent pages within this section.

Specific Revenue Grants 2010/11

The table below identifies the main areas of expenditure funded by Specific Revenue Grants, which are included within gross expenditure / income figures as appropriate.

Award Body	Purpose	Amount £M
National Assembly for Wales	Concessionary Fares	6.423
	Bus Subsidy	0.725
	Safety Camera Grant	0.010
	Road Safety	0.150
	Sustainable Waste Management	5.144
	Tidy Towns	0.210
	Companion Animal Welfare Scheme	0.050
Department for Environment, Food & Rural Affairs	Food Safety (Est)	0.056
Forestry Commission / Countryside Council	Coed Cymru / Countryside Management / Countryside Services (Est)	0.075
Sports Council for Wales	Grand/Big Splash	0.288
Sports Council for Wales	Dragon Sports Scheme	0.064
NHS Trust	GP Referral Scheme (Est)	0.026

GENERAL FUND**ENVIRONMENTAL SERVICES : TYPE OF SPEND**

2009/10 Budget		2010/11 Budget
£M		£M
	Employees	
15.434	NJC Manual Workers	15.451
0.395	JNC Engineering Craftsmen	0.437
22.496	NJC APT&C	21.523
0.676	JNC Chief Officers	0.644
0.331	Other	0.937
39.332		38.992
	Premises	
1.573	Repairs and Maintenance	1.525
2.788	Energy	2.029
0.466	Rents	0.395
1.275	Local Tax	1.394
0.346	Water	0.347
0.380	Cleaning/Domestic	0.431
0.103	Other	0.152
6.931		6.273
	Transport	
4.038	Direct Transport	4.336
11.497	Contract Hire	11.188
0.289	Public Transport	0.288
0.547	Car Allowances	0.529
16.371		16.341
	Supplies & Services	
3.590	Equipment/Materials/Furniture	4.225
0.444	Communications/Computing	0.506
0.679	Provisions	0.649
0.360	Printing/Stationery	0.353
0.338	Advertising	0.351
0.071	Grants & Subscriptions	0.132
6.725	Services	5.507
5.612	Miscellaneous	6.838
0.082	Financing Charges	0.082
0.214	Other	0.189
18.115		18.832
	Third Party	
8.535	Transport	8.536
0.091	Structural	0.107
0.283	Cyclic	0.284
0.403	Safety Aids	0.400
0.061	Winter Maintenance	0.062
1.968	Street Lighting	2.011
0.020	Highway Drainage	0.020
0.203	Other	0.064
11.564		11.484
	Support Services	
0.088	Recharges	0.089
0.088		0.089
	Transfer Payments	
0.000	School Children/Students	0.033
0.000		0.033
92.401	Total Expenditure	92.044
	Income	
-10.709	Government Grants	-12.362
-1.459	Other Grants/Reimbursements	-1.040
-15.173	Customer/Client Receipts	-13.879
-5.328	Rechgs – Other revenue account	-3.788
-32.669	Total Income	-31.069
59.732	NET ENVIRONMENTAL SERVICES BUDGET	60.975

GENERAL FUND**ENVIRONMENTAL SERVICES : SERVICES PROVIDED**

2009/10 Budget		2010/11 Budget
£M		£M
	<u>Highways, Transport and Strategic Projects</u>	
3.162	Highways Management	3.465
13.113	Transportation	12.805
-0.121	Traffic	-0.079
0.470	Strategic Projects	0.399
16.624		16.590
	<u>Construction Projects Unit</u>	
-0.299	Construction Projects Unit	-0.144
-0.299		-0.144
	<u>Public Health & Protection</u>	
1.888	Protection	1.897
1.348	Environmental Health	1.319
0.794	Business Support	0.710
1.172	Housing Strategy	1.181
0.000	Llwydcoed Crematorium	0.000
5.202		5.107
	<u>Streetcare</u>	
0.468	Enforcement	0.359
3.597	Street Cleansing	3.836
0.480	Facilities Cleaning	0.479
3.392	Highways Maintenance	3.821
10.763	Waste Services	11.726
2.100	Fleet Management	2.469
20.800		22.690
	<u>Leisure Culture and Tourism</u>	
12.904	Leisure, Parks & Countryside	12.771
1.391	Cultural Services	1.380
0.113	Tourism and Special Events	0.111
14.408		14.262
	<u>Group Directorate</u>	
0.846	Group Directorate	0.583
1.038	Business Support Services	0.696
1.113	Property Management	1.191
2.997		2.470
59.732	TOTAL ENVIRONMENTAL SERVICES BUDGET	60.975

Highways, Transportation and Strategic Projects

The Service Group delivers a broad range of Environmental services and contains 9 separate areas as outlined below:-

Highways

Traffic Services
Highways Infrastructure
Transportation Strategy

Transportation

Integrated Transport Unit
Highways Development Control

Strategic Projects

Sustainable Development
Emergency Planning
Land Reclamation & Engineering
Capita Glamorgan Consultancy

The service focuses on the technical aspects of the above with operational work undertaken by colleagues in the Streetcare Team.

The work of the team touches all residents of the borough and can form a significant customer contact interface, often high profile with increasingly complex solutions we are an integral part of the Council's services.

GENERAL FUND REVENUE**HIGHWAYS, TRANSPORT AND STRATEGIC PROJECTS : TYPE OF SPEND**

2009/10 Budget		2010/11 Budget
£M		£M
	Employees	
0.364	NJC Manual Workers	0.394
3.170	NJC APT&C	3.080
0.066	NJC Chief Officers	0.073
0.000	Other	0.063
3.600		3.610
	Premises	
0.063	Repairs and Maintenance	0.063
0.057	Energy	0.048
0.206	Rents	0.137
0.165	Local Tax	0.182
0.003	Water	0.003
0.494		0.433
	Transport	
0.000	Direct Transport	0.004
10.268	Contract Hire	10.168
0.270	Public Transport	0.270
0.081	Car Allowances	0.079
10.619		10.521
	Supplies & Services	
0.113	Equipment/Materials/Furniture	0.086
0.017	Communications/Computing	0.018
0.084	Printing/Stationery	0.084
0.024	Advertising	0.024
0.071	Grants & Subscriptions	0.093
0.201	Services	0.103
0.052	Miscellaneous	0.046
0.006	Other	0.006
0.568		0.460
	Third Party	
8.535	Transport	8.536
0.078	Structural	0.094
0.223	Cyclic	0.205
0.398	Safety Aids	0.395
0.061	Winter Maintenance	0.062
1.968	Street Lighting	2.011
0.020	Highways Drainage	0.020
0.048	Other	0.049
11.331		11.372
	Support Services	
0.058	Recharges	0.058
0.058		0.058
	Transfer Payments	
0.000	School Children/Students	0.033
0.000		0.033
26.670	Total Expenditure	26.487
	Income	
-6.582	Government Grants	-6.676
-0.881	Other Grants/Reimbursements	-0.858
-2.370	Customer/Client Receipts	-2.167
-0.213	Rechgs – Other revenue account	-0.196
-10.046	Total Income	-9.897
16.624	NET HIGHWAYS, TRANSPORT AND STRATEGIC PROJECTS	16.590

Construction Projects

To meet the travel needs and aspirations of our residents and to improve their opportunities to make journeys by continually enhancing the road network, other transport infrastructure, passenger transport network and rail services.

GENERAL FUND REVENUE

CONSTRUCTION PROJECTS UNIT : TYPE OF SPEND

2009/10 Budget £M		2010/11 Budget £M
	<u>Employees</u>	
0.268	NJC APT&C	0.274
0.076	NJC Chief Officer	0.075
0.344		0.349
	<u>Transport</u>	
0.004	Car Allowances	0.004
0.004		0.004
	<u>Supplies & Services</u>	
0.005	Services	0.005
0.005		0.005
0.353	Total Expenditure	0.358
	<u>Income</u>	
-0.652	Rechgs – Other revenue account	-0.502
-0.652	Total Income	-0.502
-0.299	NET CONSTRUCTION PROJECTS UNIT	-0.144

Public Health & Protection

Public Health & Protection covers a diverse range of services, all of which are delivered with the common aim of providing the best possible standard of public service. Environmental Health is essential to protecting and improving the health, safety and well-being of residents of the County Borough. Trading Standards ensures a fair trading environment for business whilst protecting consumer rights. It is our aim that our residents can safely and peacefully enjoy a vibrant and diverse entertainment industry in the knowledge that alcohol and late night refreshment premises are properly Licensed. We manage the Council's Cemeteries and Crematoria and provide for the Registration of births, deaths, marriages and civil partnerships. Marriage and other celebratory ceremonies are provided. The Housing Strategy team set the strategic direction for the Council and its partners in their delivery of housing services. We co-host the Health & Well-being Alliance, which aims to reduce inequalities in health through partnership work.

The Service consists of :

Community Protection, including:

- Food and Health & Safety
- Trading Standards / Consumer Advice
- Licensing

Environmental Protection, including:

- Housing Enforcement / Pest Control
- Pollution Control
- Bereavement Services
- Registration Services

Housing Strategy

Health & Well-being Alliance

GENERAL FUND REVENUE**PUBLIC HEALTH & PROTECTION: TYPE OF SPEND**

2009/10 Budget		2010/11 Budget
£M		£M
	<u>Employees</u>	
0.700	NJC Manual Workers	0.602
5.534	NJC APT&C	5.416
0.050	Other	0.185
6.284		6.203
	<u>Premises</u>	
0.177	Repairs and Maintenance	0.158
0.190	Energy	0.160
0.007	Rents	0.007
0.096	Local Tax	0.096
0.021	Water	0.021
0.026	Cleaning/Domestic	0.026
0.007	Other	0.013
0.524		0.481
	<u>Transport</u>	
0.067	Direct Transport	0.073
0.062	Contract Hire	0.071
0.007	Public Transport	0.006
0.200	Car Allowances	0.204
0.336		0.354
	<u>Supplies & Services</u>	
0.112	Equipment/Materials/Furniture	0.113
0.104	Communications/Computing	0.104
0.077	Printing/Stationery	0.077
0.011	Advertising	0.011
0.000	Grants & Subscriptions	0.021
0.172	Services	0.170
0.193	Miscellaneous	0.245
0.039	Other	0.019
0.708		0.760
	<u>Support Services</u>	
0.030	Recharges	0.031
0.030		0.031
7.882	Total Expenditure	7.829
	<u>Income</u>	
-0.056	Government Grants	-0.056
-2.624	Customer/Client Receipts	-2.666
-2.680	Total Income	-2.722
5.202	NET PUBLIC HEALTH & PROTECTION	5.107

Streetcare

To work with the community to maintain and improve the street scene to a standard which will promote civic pride and community responsibility.

To provide quality refuse and recycling services that are efficient and reliable and that satisfy both customer and legislative requirements.

The Division consists of six main areas of operation:

- Enforcement
- Street Cleansing
- Facilities Cleaning
- Highways Maintenance
- Waste Services
- Fleet Management & Maintenance

GENERAL FUND REVENUE**STREETCARE : TYPE OF SPEND**

2009/10 Budget		2010/11 Budget
£M		£M
	<u>Employees</u>	
11.220	NJC Manual Workers	11.011
0.395	JNC Engineering Craftsmen	0.437
3.241	NJC APT&C	3.083
0.000	JNC Chief Officers	0.066
0.025	Other	0.617
14.881		15.214
	<u>Premises</u>	
0.013	Repairs and Maintenance	0.013
0.012	Energy	0.000
0.004	Local Tax	0.000
0.001	Water	0.000
0.130	Cleaning/Domestic	0.165
0.082	Other	0.123
0.242		0.301
	<u>Transport</u>	
3.716	Direct Transport	3.999
0.721	Contract Hire	0.494
0.151	Car Allowances	0.137
4.588		4.630
	<u>Supplies & Services</u>	
2.250	Equipment/Materials/Furniture	2.902
0.030	Communications/Computing	0.022
0.006	Printing/Stationery	0.006
0.126	Advertising	0.137
0.000	Grants & Subscriptions	0.004
5.718	Services	4.712
4.467	Miscellaneous	5.673
0.082	Financing Charges	0.082
0.060	Other	0.070
12.739		13.608
32.450	Total Expenditure	33.753
	<u>Income</u>	
-3.570	Government Grants	-5.144
-4.508	Customer/Client Receipts	-3.754
-3.572	Rechgs – Other revenue account	-2.165
-11.650	Total Income	-11.063
20.800	NET STREETCARE	22.690

Leisure, Culture and Tourism

To develop an active, healthy and inclusive Rhondda Cynon Taf, where sport, active recreation and physical activity provide a platform for participation, fun and achievement within communities.

To protect, improve and increase the enjoyment of green spaces within the County Borough.

To support the development of the arts and creative industries as a means of improving the quality of life for local people and visitors, inspiring learning, and contributing to the social, economic and environmental transformation of the county borough.

To promote Rhondda Cynon Taf as a tourism destination, by centring on the day visitor and short break markets and working with the private, voluntary and public sectors to support and develop the tourism product in the County Borough.

To bridge the communication gaps between core Council services and the residents of and visitors to the County Borough, through positive experiences, inclusive opportunities and participatory activity.

The Division consists of 3 main areas:

Leisure, Parks and Countryside including:

- Area Parks
- Parks and Amenities
- Countryside and Environment
- Leisure

Cultural Services

Tourism

GENERAL FUND REVENUE**LEISURE, CULTURE AND TOURISM : TYPE OF SPEND**

2009/10 Budget £M		2010/11 Budget £M
	<u>Employees</u>	
3.150	NJC Manual Workers	3.444
9.689	NJC APT&C	9.490
0.037	Other	0.012
12.876		12.946
	<u>Premises</u>	
0.786	Repairs and Maintenance	0.784
2.182	Energy	1.532
0.015	Rents	0.015
0.774	Local Tax	0.845
0.263	Water	0.261
0.142	Cleaning/Domestic	0.142
0.012	Other	0.016
4.174		3.595
	<u>Transport</u>	
0.255	Direct Transport	0.260
0.446	Contract Hire	0.455
0.012	Public Transport	0.012
0.096	Car Allowances	0.090
0.809		0.817
	<u>Supplies & Services</u>	
1.079	Equipment/Materials/Furniture	1.081
0.122	Communications/Computing	0.121
0.679	Provisions	0.649
0.098	Printing/Stationery	0.096
0.153	Advertising	0.155
0.000	Grants & Subscriptions	0.001
0.492	Services	0.378
0.869	Miscellaneous	0.843
0.078	Other	0.077
3.570		3.401
	<u>Third Party</u>	
0.013	Structural	0.013
0.060	Cyclic	0.079
0.005	Safety Aids	0.005
0.155	Other	0.015
0.233		0.112
21.662	Total Expenditure	20.871
	<u>Income</u>	
-0.501	Government Grants	-0.486
-0.578	Other Grants/Reimbursements	-0.182
-5.552	Customer/Client Receipts	-5.286
-0.623	Rechgs – Other revenue account	-0.655
-7.254	Total Income	-6.609
14.408	NET LEISURE, CULTURE AND TOURISM	14.262

Group Directorate

The Division consists of 3 main areas that support the remainder of the Environmental Services Group. These are:

- Group Directorate
- Business Support Services incorporating Customer Services
- Property Management

The Customer Services section seeks to continuously improve the real and perceived quality of Customer Care and Communication between the Environmental Services teams and the external customer and to provide excellent administrative support to its Service Managers.

GENERAL FUND REVENUE

GROUP DIRECTORATE : TYPE OF SPEND

2009/10 Budget £M		2010/11 Budget £M
	Employees	
0.594	NJC APT&C	0.180
0.534	JNC Chief Officers	0.430
0.219	Other	0.060
1.347		0.670
	Premises	
0.534	Repairs and Maintenance	0.507
0.347	Energy	0.289
0.238	Rents	0.236
0.236	Local Tax	0.271
0.058	Water	0.062
0.082	Cleaning/Domestic	0.098
0.002	Other	0.000
1.497		1.463
	Transport	
0.015	Car Allowances	0.015
0.015		0.015
	Supplies & Services	
0.036	Equipment/Materials/Furniture	0.043
0.171	Communications/Computing	0.241
0.095	Printing/Stationery	0.090
0.024	Advertising	0.024
0.000	Grants & Subscriptions	0.013
0.137	Services	0.139
0.031	Miscellaneous	0.031
0.031	Other	0.017
0.525		0.598
3.384	Total Expenditure	2.746
	Income	
-0.119	Customer/Client Receipts	-0.006
-0.268	Rechgs – Other revenue account	-0.270
-0.387	Total Income	-0.276
2.997	NET GROUP DIRECTORATE	2.470

ENVIRONMENTAL SERVICES THREE YEAR CAPITAL PROGRAMME

	TOTAL COST OF SCHEM S (Inc historic spends) £M	BUDGET		
		2010/11	2011/12	2012/13
		£M	£M	£M
Highways, Transportation, Traffic & Fleet				
Roads/Structures				
Roads Unallocated	1.126	0.317	0.000	0.740
Advanced Preparation Works	0.094	0.010	0.015	0.000
Town Centre Disability Access Improvements	0.074	0.015	0.015	0.000
B4223 Nantgywyddon Road, Gelli/Llwynypia Ph 2/3	0.820	0.115	0.145	0.000
Stepped Approached Works	0.109	0.040	0.050	0.000
Dynea Close Rhydyfelin	0.125	0.000	0.125	0.000
Accident Prevention Schemes	0.255	0.100	0.100	0.000
A4061 Rhigos Mountain Rd	0.146	0.070	0.000	0.000
Bus Shelters	0.105	0.030	0.030	0.030
Carriage Resurfacing Programme	0.260	0.160	0.000	0.000
Road Repairs	0.400	0.400	0.000	0.00
Burns Street Cwmaman	0.080	0.080	0.000	0.000
Bryn Glas, Cwmbach Ph 1	0.075	0.075	0.000	0.000
Graig Avenue, Graig	0.110	0.110	0.000	0.000
A473 Talbot Green to Llanharan Ph 1	0.130	0.000	0.130	0.000
B4564 Cambrian Avenue, Gilfach	0.070	0.000	0.070	0.000
Stream Street, Mountain Ash	0.090	0.000	0.090	0.000
Structures Unallocated	0.350	0.000	0.000	0.350
Nant Gwawr Culvert Aberaman	0.225	0.225	0.000	0.000
Dyffryn Road, Rhydyfelin	0.250	0.050	0.200	0.000
Cwmpennar Bridge, Mountain Ash	0.130	0.100	0.000	0.000
Total	5.024	1.897	0.970	1.120
Street Lighting				
Street Lighting Unallocated	0.210	0.000	0.000	0.200
Berw Road Ynysybwll Rd Pontypridd Ph 1/2/3	0.135	0.050	0.040	0.000
Defective Column Replacement	0.176	0.050	0.050	0.000
Glanville Terrace/Excelsior Tce/Ferndale Ph 1 Ph 2	0.080	0.030	0.050	0.000
Aberaman Link Rd Ph 1 Ph 2	0.040	0.020	0.020	0.000
Merthyr Rd/Pontshonorton Rd/Pontypridd Ph 3 Ph 4	0.090	0.050	0.040	0.000
Total	0.731	0.200	0.200	0.200
Traffic Management				
Traffic Unallocated	0.759	0.045	0.050	0.664
Residents Parking Reviews & New Schemes	0.052	0.010	0.010	0.000
Traffic Regulation Orders	0.397	0.040	0.040	0.000
Disabled Facilities at Crossings	0.078	0.010	0.010	0.000
Minor Traffic Schemes	0.246	0.030	0.030	0.000
Disabled Persons Parking Places	0.113	0.020	0.020	0.000
Development of Schemes for Future Years	0.402	0.069	0.064	0.000
Remedial Works from safety audits	0.080	0.020	0.030	0.000
Greenfield Terrace Abercynon	0.042	0.015	0.015	0.000

Speed Limit Review	0.020	0.010	0.010	0.000
Llwynceilin Infants Porth Crossing Patrol	0.015	0.015	0.000	0.000
Collision Cluster Sites	0.108	0.030	0.040	0.000
A4222 Cowbridge Road, Pontyclun	0.061	0.060	0.000	0.000
Penrhiwfer Road, Penrhiwfer, Safety Scheme	0.050	0.000	0.050	0.000
A4061 Bute Street Treherbert Safety Scheme	0.070	0.000	0.070	0.000
B4275 Cemetery Road, Aberdare, Safety Scheme	0.040	0.000	0.040	0.000
B4264 Gilfach Goch Safety Measures	0.035	0.000	0.035	0.000
Glyncoch Terrace, Glyncoch, Crossing Improvements	0.040	0.000	0.040	0.000
Abernant Road Aberdare School Safety	0.055	0.000	0.055	0.000
Gelli Road, Gelli. Pedestrian Safety	0.065	0.050	0.015	0.000
Gwaun Miskin Road, Beddau	0.070	0.070	0.000	0.000
Penrhiwceiber School Crossing	0.020	0.020	0.000	0.000
A4059 New Road Mtn. Ash. Traffic Signals	0.055	0.015	0.040	0.000
A4119 Talbot Road, Talbot Green. Junction	0.005	0.005	0.000	0.000
A4233 Edmondstown Road, Trebanog	0.030	0.030	0.000	0.000
B4275 Junction Link, Abercwmboi	0.100	0.100	0.000	0.000
Total	3.008	0.664	0.664	0.664
Fleet				
Vehicles	25.739	2.712	2.750	2.750
Total	25.739	2.712	2.750	2.750
Total Highways, Transportation, Traffic & Fleet	34.502	5.473	4.584	4.734
Construction Projects				
RCT Transport Schemes				
Abercynon Park & Ride	3.802	2.114	0.489	0.000
Safe Rout to Schools	2.275	0.500	0.000	0.000
Church Village By Pass	81.712	24.533	0.000	0.000
Porth Relief Road	98.064	1.236	0.000	0.000
Total	185.853	28.383	0.489	0.000
RCT Transport Schemes				
Scheme Development	0.359	0.106	0.025	0.025
Taffs Well Industrial Estate	1.946	0.103	0.000	0.000
Mountain Ash Cross Valley Link Phase 1	0.310	0.017	0.000	0.000
Connect 2 Treforest	1.128	0.205	0.883	0.000
VCN Talbot Green to Tonyrefail	0.400	0.375	0.000	0.000
HOV NCN 46	0.549	0.497	0.000	0.000
Total	4.692	1.303	0.908	0.025
Total Construction Projects	190.545	29.686	1.397	0.025
Strategic Projects				
Drainage Improvements				
Drainage Improvements Unallocated	0.210	0.000	0.000	0.210
Mynydd Yr Eglwys	0.913	0.058	0.028	0.000
Tylcha Ganol Drainage	0.532	0.023	0.000	0.000
Taff Trail Rhydyfelin	0.526	0.388	0.019	0.000
Rhydyfelin Drainage Study & Flood Alleviation	2.526	0.355	1.922	0.000
Seepage Areas	0.143	0.020	0.020	0.000
Aberdare Canal, Cwmbach	0.024	0.012	0.000	0.000
Park St Treforest	0.025	0.024	0.000	0.000

Hilltop Crescent Pontypridd	0.026	0.025	0.000	0.000
Nant Y Fedw Drainage Improvements	0.199	0.170	0.000	0.000
Sycamore Street, Rhydyfelin	0.050	0.020	0.000	0.000
Volunteer St Pentre	0.020	0.020	0.000	0.000
Royal Oak PH Pontypridd	0.020	0.020	0.000	0.000
Cwrt-y-Goedwig Llantwit Fardre	0.020	0.020	0.000	0.000
Cross Keys PH Nantgarw	0.020	0.000	0.020	0.000
Cemetery Rd Glyntaff	0.020	0.008	0.000	0.000
Oakland Terrace, Cilfynydd	0.020	0.008	0.000	0.000
Power Station Hill Tonteg	0.050	0.000	0.050	0.000
Brynteg Hill Llantrisant	0.025	0.025	0.000	0.000
Gyfeillion Gardens Trehafod	0.040	0.040	0.000	0.000
Total	5.409	1.236	2.059	0.210
Total Strategic Projects	5.409	1.236	2.059	0.210
<u>Leisure, Culture & Tourism</u>				
<u>Leisure</u>				
<u>Parks & Countryside</u>				
Park Improvements	0.782	0.110	0.110	0.110
Countryside Rights of Way Improvement Plan	0.204	0.068	0.000	0.000
Play Areas	0.260	0.108	0.050	0.050
Llanharry MUGA	0.064	0.008	0.000	0.000
Aberaman Area	0.030	0.030	0.000	0.000
Hirwaun Area	0.027	0.004	0.000	0.000
Abercynon Area	0.066	0.062	0.000	0.000
Clydach Vale Area	0.060	0.060	0.000	0.000
Porth Area	0.030	0.030	0.000	0.000
Gilfach Goch Area	0.030	0.030	0.000	0.000
Church Village Area	0.100	0.081	0.000	0.000
Pontypridd Area	0.016	0.016	0.000	0.000
Cefn-Yr-Hendy	0.064	0.064	0.000	0.000
HARPS Outdoor Play Area	0.400	0.100	0.100	0.000
Total	2.133	0.771	0.260	0.160
Total Leisure, Culture & Tourism	2.133	0.771	0.260	0.160
<u>Public Health & Protection</u>				
<u>Environmental Health</u>				
Rolling Programme for Cemeteries	0.205	0.101	0.000	0.000
Treorchy Cemetery	0.048	0.048	0.000	0.000
Ynysybwl Cemetery	0.346	0.042	0.169	0.135
Trealaw Mess Room	0.025	0.025	0.000	0.000
Lodge Demolitions	0.090	0.090	0.000	0.000
Total	0.714	0.306	0.169	0.135
Public Health & Protection	0.714	0.306	0.169	0.135
<u>Group Directorate</u>				
Buildings	1.656	0.210	0.210	0.210
Car Parks	0.684	0.045	0.045	0.045
Asbestos Remedial Works	0.779	0.205	0.135	0.135
Total	3.119	0.460	0.390	0.390

Total Group Directorate	3.119	0.460	0.390	0.390
ENVIRONMENTAL SERVICES GROUP TOTAL	236.422	37.932	8.859	5.654

*** The 2010/2011 estimates include estimated slippage from 2009/2010 and additional grant aided schemes that were known when the 3 year programme was agreed.**

CHIEF EXECUTIVE'S DIVISION

CHIEF EXECUTIVE'S DIVISION OVERVIEW

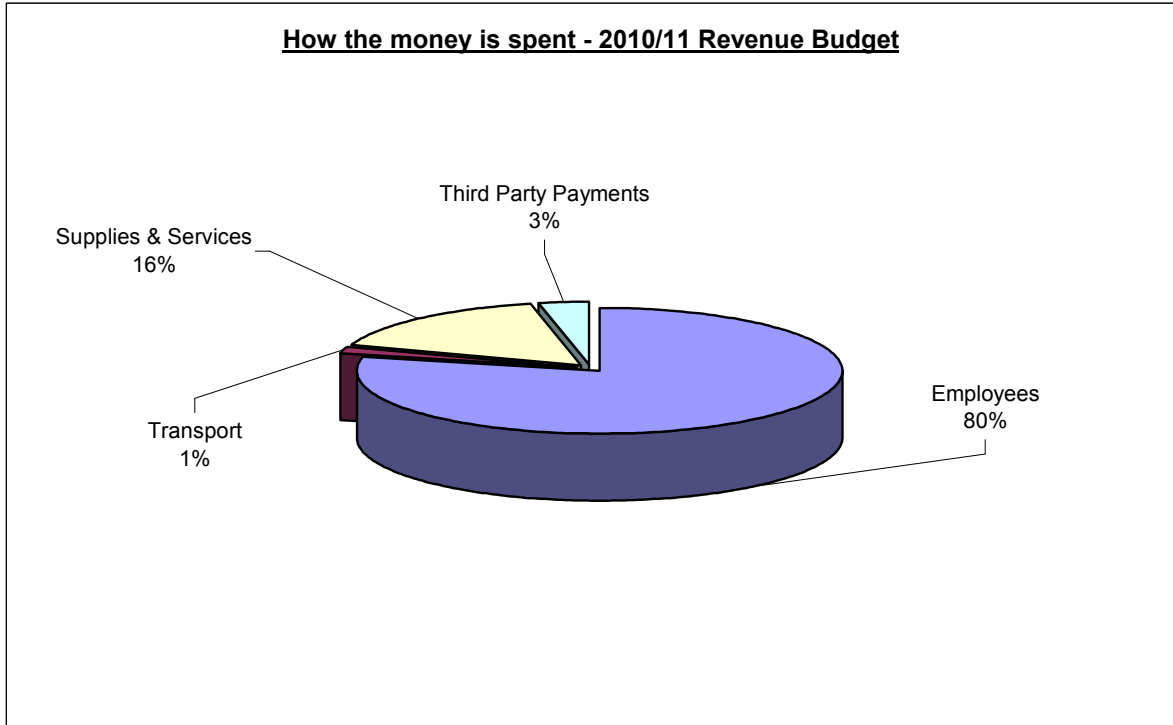
This Division has a focus on the development, implementation and monitoring of the Council's Human Resources Policies, the management of the Authority's public relations activities, coordinating external funding arrangements and enhancing the physical and economic environment of Rhondda Cynon Taf. As such it includes key service units for Human Resources, Strategy & Public Relations and Regeneration & Planning.

A summary of the total resources available for the Chief Executive's Division in 2010/11 financial year is as follows:

	Gross Expenditure	Income	Net Expenditure
	£M	£M	£M
Capital Programme	8.086	0	8.086
Revenue	11.044	-2.292	8.752
Total	19.130	-2.292	16.838

CHIEF EXECUTIVE'S DIVISION REVENUE EXPENDITURE

The Net Revenue Expenditure for the Chief Executive's Division for 2010/11 amounts to £8.752M. Gross expenditure is estimated at £11.044M and this is analysed by expenditure type in the chart below.



Income receivable by the Division of £2.292M reduces net expenditure to £8.752M. A detailed analysis of how this money will be spent can be found on subsequent pages within this section.

Specific Revenue Grants 2010/11

The table below identifies the main areas of expenditure funded by Specific Revenue Grants, which are included within gross expenditure / income figures as appropriate.

Award Body	Purpose	Amount £M
Welsh Assembly Government	Business Env Coordinator	0.032
	SET Programme	0.056
	Aberdare THI Scheme	0.037
	Planning Projects	0.036
	Improving Planning	0.070
ERDF	SEW Local Investment Fund	0.119

GENERAL FUND REVENUE**CHIEF EXECUTIVE'S DIVISION : TYPE OF SPEND**

2009/10 Budget £M		2010/11 Budget £M
	<u>Employees</u>	
7.718	NJC APT&C	7.695
0.638	JNC Chief Officers	0.965
0.007	Other	0.007
8.363		8.667
	<u>Premises</u>	
0.005	Energy	0.005
0.008	Rents	0.008
0.002	Local Tax	0.002
0.001	Water	0.001
0.013	Cleaning/Domestic	0.013
0.029		0.029
	<u>Transport</u>	
0.146	Car Allowances	0.146
0.010	Direct Transport	0.010
0.005	Public Transport	0.005
0.161		0.161
	<u>Supplies & Services</u>	
0.046	Equipment/Materials/Furniture	0.049
0.212	Communications/Computing	0.184
0.002	Provisions	0.002
0.081	Printing & Stationery	0.090
0.267	Advertising	0.268
0.531	Grants & Subscriptions	0.549
0.036	Members Expenses	0.036
0.233	Services	0.264
0.301	Miscellaneous	0.360
0.011	Other	0.006
1.720		1.808
	<u>Third Party</u>	
0.350	Rendered by Voluntary Organisations	0.355
0.015	Rendered by Private Contract	0.015
0.365		0.370
	<u>Support Services</u>	
0.009	Recharges	0.009
0.009		0.009
10.647	Total Expenditure	11.044
	<u>Income</u>	
-0.309	Government Grants	-0.349
-0.054	Other Grants/Reimbursements	-0.230
-1.543	Customer/Client Receipts	-1.559
-0.111	Rechgs – Other revenue account	-0.154
-2.017	Total Income	-2.292
8.630	NET CHIEF EXECUTIVE'S DIVISION BUDGET	8.752

GENERAL FUND REVENUE**CHIEF EXECUTIVE'S DIVISION : SERVICES PROVIDED**

2009/10 Budget		2010/11 Budget
£M		£M
	<u>Chief Executive</u>	
0.399	Common Services	
1.236	Cabinet Secretariat	1.829
1.635		1.829
	<u>Human Resources</u>	
3.986	Human Resources Operational Services	3.866
3.986		3.866
	<u>Regeneration & Planning</u>	
2.631	Economic & Community Development	2.678
-0.113	Development Control	0.057
-0.056	Building Control	0.015
0.288	Process	0.307
0.259	Projects	0.000
3.009		3.057
8.630	TOTAL CHIEF EXECUTIVE'S DIVISION BUDGET	8.752

Chief Executive's Unit

This Unit's primary function is to play the key role in supporting the work of the Chief Executive's Office and the Strategy and Public Relations Department..

Strategy and Public Relations

The Strategy & Public Relations Department sits within the Chief Executive's Division of the Council. The department is responsible for communicating and marketing a positive perception of the Council and the services it provides to residents. The department takes a lead on corporate policy and citizen engagement. The service area consists of the following departments:

- Press & Communications
- Public Relations & Marketing (including Events, Internal Comms & Creative Design)
- Corporate Policy & Consultation

In addition to these service related functions the department is also responsible for the following democratic functions of the Council, namely:

- The Leader's Office
- The Cabinet Office, which supports the Cabinet in the discharge of its executive duties
- The Mayoral Office

GENERAL FUND REVENUE**CHIEF EXECUTIVE'S UNIT: TYPE OF SPEND**

2009/10 Budget		2010/11 Budget
£M		£M
	Employees	
0.845	NJC APT&C	0.946
0.265	JNC Chief Officers	0.443
0.007	Other	0.007
1.117		1.396
	Premises	
0.001	Cleaning/Domestic	0.001
0.001		0.001
	Transport	
0.014	Car Allowances	0.017
0.010	Direct Transport	0.010
0.002	Public Transport	0.002
0.026		0.029
	Supplies & Services	
0.007	Equipment/Materials/Furniture	0.010
0.018	Communications/Computing	0.018
0.030	Printing & Stationery	0.037
0.087	Advertising	0.087
0.036	Members Expenses	0.036
0.147	Grants & Subscriptions	0.147
0.015	Services	0.117
0.146	Miscellaneous	0.153
0.002	Other	0.002
0.488		0.607
	Support Services	
0.006	Recharges	0.006
0.006		0.006
1.638	Total Expenditure	2.039
	Income	
-0.003	Customer Clients Receipts	-0.003
0.000	Other Grants/Reimburs/Contributions	-0.165
0.000	Rechgs-Other Rev A/C hds	-0.042
-0.003	Total Income	-0.210
1.635	NET CHIEF EXECUTIVE'S DEPT	1.829

Human Resources

The Human Resources Division has a crucial part to play in supporting the services the Council provides, as well as assisting the Council's Medium Term Financial Planning agenda. Whilst providing data to assess future workforce planning and development for Groups and Divisions, HR will also need to continue to review its own staffing requirements for the future. The role of HR will need to provide a robust, professional, advisory, specialist and monitoring role, whilst looking for efficiencies in administration processes and considering sustainability of resources and impact on our environment. The continuing efficiency agenda has resulted in all Groups exploring different ways of delivering services that has ultimately required more HR involvement. This is a theme that is likely to continue in the coming years and the HR service, despite its own continuing efficiencies, will need to ensure appropriate advice and support is available.

This will achieve:

1. A robust Pay and Grading structure to minimise the potential for challenge following the pay modelling exercise.
2. Proactive workforce planning will assist the division in meeting efficiency requirements whilst retaining and developing a skilled workforce. The people Sub Strategy Group provides focussed support to service areas to assist in the successful delivery of effective workforce planning across Groups.
3. Efficiencies in administrative roles via the implementation of the VISION system modules - Absence management, Occupational Health, Training and Development and e-forms.
4. Corporate Health Standard, the achievement of the Corporate Health Standard will help embed health and well being into the culture of the organisation, and will assist in improving sickness/absence costs and encourage recruitment and retention of staff.
5. Reductions have been achieved in the running cost of the Occupational Health service by moving towards a nurse led service. Key workers have been allocated to the Division to allow a closer working relationship and achieve a more effective service to the Council.
6. Efficiencies in the area of recruitment and selection – the implementation of the “on-line” recruitment and selection system will provide substantial savings in administration across the Council, whilst enhancing the Council's image in the field of recruitment advertising.
7. Proactive rather than reactive provision – Clear identification of the role of line-managers/HR and more collaborative working with Senior Management Teams.

8. Equality Improvement Framework and the Single Equality Scheme will assist in mainstreaming equality and will lead to continuous improvement through equality in services, policy and employment, assisting the Council to meet its obligations within the Equalities Bill.
9. Opportunities to explore integration of internal services – identifying efficiencies of scale whilst providing a quality of service.

GENERAL FUND REVENUE

HUMAN RESOURCES : TYPE OF SPEND

2009/10 Budget		2010/11 Budget
£M		£M
	<u>Employees</u>	
3.382	NJC APT&C	3.243
0.274	JNC Chief Officers	0.273
3.656		3.516
	<u>Transport</u>	
0.038	Car Allowances	0.038
0.002	Public Transport	0.002
0.040		0.040
	<u>Supplies & Services</u>	
0.026	Equipment/Materials/Furniture	0.026
0.085	Communications/Computing	0.071
0.002	Provisions	0.002
0.040	Printing & Stationery	0.042
0.071	Advertising	0.071
0.021	Grants & Subscriptions	0.053
0.036	Services	0.034
0.105	Miscellaneous	0.108
0.386		0.407
	<u>Third Party</u>	
0.015	Rendered by Private Contract	0.015
0.015		0.015
4.097	Total Expenditure	3.978
	<u>Income</u>	
-0.111	Rechgs – Other revenue account	-0.112
-0.111	Total Income	-0.112
3.986	NET HUMAN RESOURCES	3.866

REGENERATION AND PLANNING

This area of Service aims to enhance the physical and economic environment of Rhondda Cynon Taf, via the delivery of quality initiatives and services.

Regeneration and Planning sits within the Chief Executive's Division, providing a wide range of both statutory and non statutory, but predominantly frontline, services. The main focus of these services is balanced and sustainable regeneration through the development of strategic frameworks for the delivery, development management, facilitation of physical works, and through business support together with other economic development initiatives.

The planning service includes both strategic and development control functions. Key is the development of the Local Development Plan. The Development Control service considers applications under the Planning Act and Building Regulations, urban design, enforcement, planning obligations, the conservation/protection of historic environments and dangerous structures.

The Division also develops the Regeneration Strategy in partnership; delivers third sector and business support; facilitates enhancement of Town Centres via strategy development, secures external funding and delivers schemes and initiatives; supports other Council and external organisations in accessing funding regimes

GENERAL FUND REVENUE
REGENERATION AND PLANNING: TYPE OF SPEND

2009/10 Budget		2010/11 Budget
£M		£M
	<u>Employees</u>	
3.491	NJC APT&C	3.506
0.099	JNC Chief Officers	0.249
3.590		3.755
	<u>Premises</u>	
0.005	Energy	0.005
0.008	Rents	0.008
0.002	Local Tax	0.002
0.001	Water	0.001
0.012	Cleaning/Domestic	0.012
0.028		0.028
	<u>Transport</u>	
0.094	Car Allowances	0.091
0.001	Public Transport	0.001
0.095		0.092
	<u>Supplies & Services</u>	
0.013	Equipment/Materials/Furniture	0.013
0.109	Communications/Computing	0.095
0.011	Printing & Stationery	0.011
0.109	Advertising	0.110
0.363	Grants & Subscriptions	0.349
0.182	Services	0.113
0.050	Miscellaneous	0.099
0.009	Other	0.004
0.846		0.794
	<u>Third Party</u>	
0.350	Rendered by Voluntary Organisations	0.355
0.350		0.355
	<u>Support Services</u>	
0.003	Recharges	0.003
0.003		0.003
4.912	Total Expenditure	5.027
	<u>Income</u>	
-0.309	Government Grants	-0.349
-0.054	Other Grants/Reimbursements	-0.065
-1.540	Customer/Client Receipts	-1.556
-1.903	Total Income	-1.970
3.009	NET DEVELOPMENT AND REGENERATION	3.057

CHIEF EXECUTIVE THREE YEAR CAPITAL PROGRAMME

	TOTAL COST OF SCHEME (inc historic spend)	BUDGET		
		2010/11	2011/12	2012/13
	£M	£M	£M	£M
<u>Regeneration & Planning</u>				
Commercial / Industrial Area Grant Programme	3.215	0.343	0.260	0.240
Town Centre Physical Regeneration	0.930	0.250	0.150	0.150
Mountain Ash Project Development	0.032	0.006	0.000	0.000
Ferndale Physical Regeneration	2.889	1.079	1.125	0.060
Pontypridd Regeneration	1.230	1.184	0.000	0.000
Ynysangharad Park	0.544	0.362	0.000	0.000
Community & Prominent Building Grant Programme	2.142	0.108	0.070	0.090
Project Support Fund	3.494	0.360	0.350	0.350
Regeneration	0.605	0.050	0.050	0.050
LIF Business Finance Grant (Convergence)	4.672	1.879	1.752	0.000
Business Start-up/E-commerce	0.310	0.030	0.020	0.020
Community Economic Development	0.800	0.119	0.100	0.100
Treherbert & Penrhiwceiber Renewal Areas	20.243	1.900	1.900	1.900
Energy Efficiency Grants for First Time Buyers in NRA's	0.030	0.030	0.000	0.000
WAG HOV Business Seed Grant	0.029	0.011	0.011	0.000
Aberdare THI Implementation	0.930	0.375	0.450	0.080
TOTAL CHIEF EXECUTIVE	42.095	8.086	6.238	3.040

* The 2010/2011 outturns include estimated slippage from 2009/2010 and additional grant aided schemes that were known when the 3 year programme was agreed.

CORPORATE SERVICES

CORPORATE SERVICES OVERVIEW

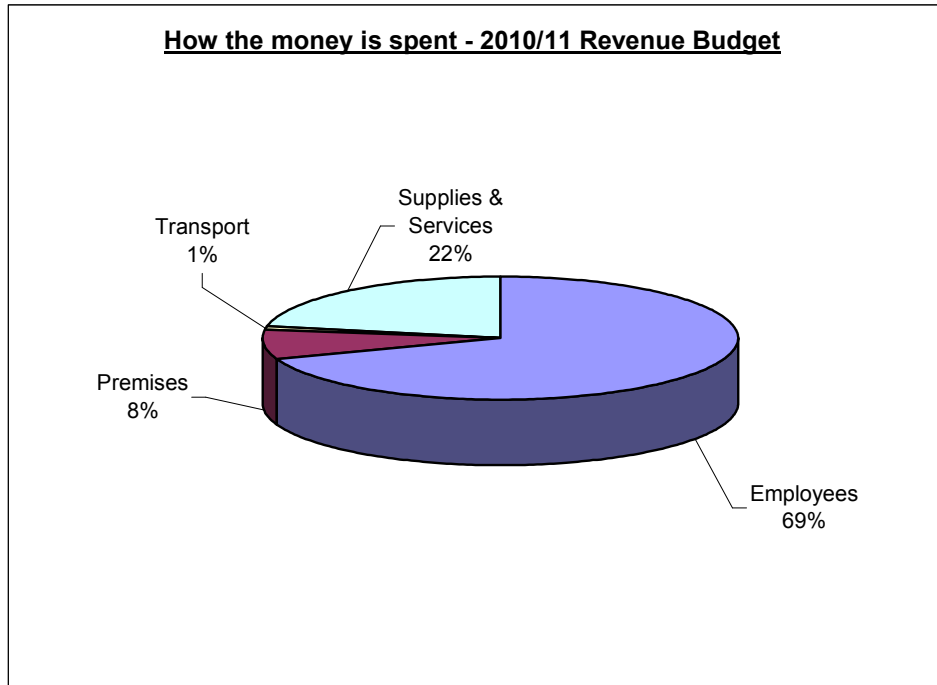
This group contains both front line (e.g. Housing Benefits, Council Tax, Pensions and Customer Care) and corporate support functions (e.g. Accountancy, Legal, Corporate Estates, Procurement, ICT and Member Services) that underpin the service delivery capability across all groups.

A summary of the total resources available for the Corporate Services Group in 2010/11 financial year is as follows:

	Gross Expenditure	Income	Net Expenditure
	£M	£M	£M
Capital Programme	2.489	0	2.489
Revenue	32.730	-11.655	21.075
Total	35.219	-11.655	23.564

CORPORATE SERVICES REVENUE EXPENDITURE

The Net Revenue Budget for the Corporate Services Group for 2010/11 amounts to £21.075M. Gross expenditure is estimated at £32.730M and this is analysed by expenditure type in the chart below.



Income receivable by the Group of £11.655M reduces net expenditure to £21.075M. A detailed analysis of how this money will be spent can be found on subsequent pages within this section.

Specific Revenue Grants 2010/11

The table below identifies the main areas of expenditure funded by Specific Revenue Grants, which are included within gross expenditure / income figures as appropriate.

Award Body	Purpose	Amount £M
National Assembly for Wales	NNDR Admin Grant	0.356
DWP (Dept for Work & Pensions)	Housing Benefit & Council Tax Benefit / Admin Grant	2.196

GENERAL FUND REVENUE**CORPORATE SERVICES : TYPE OF SPEND**

2009/10 Budget		2010/11 Budget
£M		£M
	<u>Employees</u>	
0.094	NJC Manual Workers	0.093
21.194	NJC APT&C	20.470
2.192	JNC Chief Officers	1.944
0.264	Other	0.229
23.744		22.736
	<u>Premises</u>	
0.792	Repairs and Maintenance	0.723
0.023	Maintenance of Grounds	0.023
0.418	Energy	0.340
0.770	Rents	0.758
0.358	Local Tax	0.348
0.032	Water	0.032
0.239	Cleaning/Domestic	0.232
0.009	Other	0.009
2.641		2.465
	<u>Transport</u>	
0.009	Direct Transport	0.009
0.291	Car Allowances	0.280
0.015	Public Transport	0.015
0.315		0.304
	<u>Supplies & Services</u>	
0.513	Equipment/Materials/Furniture	0.502
2.298	Communications/Computing	2.333
0.525	Printing & Stationery	0.481
0.142	Advertising	0.140
1.432	Members Expenses	1.432
0.055	Grants & Subscriptions	0.055
0.780	Services	0.724
1.165	Miscellaneous	1.465
0.056	Other	0.052
6.966		7.184
	<u>Transfer Payments</u>	
0.006	School Children/Students	0.006
0.006		0.006
	<u>Support Services</u>	
0.033	Recharges	0.033
0.033		0.033
	<u>Capital Financing</u>	
0.002	Capital Charges	0.002
0.002		0.002
33.707	Total Expenditure	32.730
	<u>Income</u>	
-2.703	Government Grants	-2.552
-1.024	Other Grants/Reimbursements	-0.689
-4.301	Customer/Client Receipts	-4.346
-4.171	Rechgs – Other revenue account	-4.068
-12.199	Total Income	-11.655
21.508	NET CORPORATE SERVICES BUDGET	21.075

GENERAL FUND REVENUE**CORPORATE SERVICES : SERVICES PROVIDED**

2009/10 Budget		2010/11 Budget
£M		£M
	<u>Financial Services</u>	
2.284	Financial Management and Accountancy	2.449
3.089	Operational Finance	3.030
0.844	Performance and Resources	0.632
6.217		6.111
	<u>ICT</u>	
3.941	ICT Operational Services	4.061
3.941		4.061
	<u>Legal and Democratic Services</u>	
1.267	Legal Services	1.374
2.435	Democratic Services	2.223
0.000	Central Print Unit	0.044
0.301	Legal Administration	0.300
4.003		3.941
	<u>Corporate Estates Management</u>	
0.058	Management of Surplus Sites	0.057
-0.090	Sundry Land and Properties	-0.093
2.119	Corporate Estates Management Dept	1.970
1.186	Office Accommodation	1.235
3.273		3.169
	<u>Group Management</u>	
0.150	Director and Support Services	0.160
0.545	Internal Audit	0.533
0.181	Continuous Improvement	0.000
0.876		0.693
	<u>Procurement</u>	
0.671	Procurement	0.656
0.671		0.656
	<u>Customer Care</u>	
0.941	One For All	0.917
0.513	Strategic Management	0.470
0.839	Contact Centres	0.794
0.234	E Government	0.263
2.527		2.444
21.508	TOTAL CORPORATE SERVICES BUDGET	21.075

Financial Services

The Division plays a key role as a provider of both front line services (e.g. Council Tax, Benefits & Pensions) and internal support services across the Council.

The following functions are undertaken within the service area;

- **Financial Management & Accountancy Services** – that includes Insurance, Treasury Management & Pension Fund Investments and Council Wide Financial Reporting & Management Accounting
- **Operational Finance** – encompassing Council Tax, NNDR, Housing & Council Tax Benefits, Sundry Debtors, Payroll, Pensions & Creditor Payments,
- **Performance & Resources** – that provides data and performance management support services across the Council.

The Service will strive to deliver high quality financial services which meet the needs of its customers and supports the Council's service improvement activities and has determined the following as its key objectives :

1. To deliver excellent customer service by providing the right services at the right time both internally and externally.
2. To ensure that all employees have the opportunity to realise their full potential with an emphasis on equality for all.
3. To ensure that we strive to secure the most efficient use of all resources available.
4. To ensure that effective financial and performance management is maintained and developed at the Council.
5. To ensure that opportunities are taken to work with others to improve services provided to our customers.

GENERAL FUND REVENUE**FINANCIAL SERVICES : TYPE OF SPEND**

2009/10 Budget £M		2010/11 Budget £M
	<u>Employees</u>	
0.024	NJC Manual Workers	0.024
9.147	NJC APT&C	8.760
0.848	JNC Chief Officers	0.844
10.019		9.628
	<u>Premises</u>	
0.045	Repairs and Maintenance	0.044
0.005	Maintenance of Grounds	0.005
0.151	Energy	0.128
0.020	Rents	0.020
0.072	Local Tax	0.072
0.010	Water	0.010
0.092	Cleaning/Domestic	0.093
0.000	Other	0.001
0.395		0.373
	<u>Transport</u>	
0.062	Car Allowances	0.061
0.006	Public Transport	0.006
0.068		0.067
	<u>Supplies & Services</u>	
0.033	Equipment/Materials/Furniture	0.034
0.524	Communications/Computing	0.440
0.094	Printing & Stationery	0.093
0.008	Advertising	0.006
0.028	Grants & Subscriptions	0.028
0.070	Services	0.072
0.869	Miscellaneous	1.112
0.016	Other	0.016
1.642		1.801
	<u>Transfer Payments</u>	
0.006	School Children/Students	0.006
0.006		0.006
	<u>Support Services</u>	
0.006	Recharges	0.006
0.006		0.006
12.136	Total Expenditure	11.881
	<u>Income</u>	
-2.703	Government Grants	-2.552
-0.019	Other Grants / Reimbursements	-0.019
-0.817	Customer/Client Receipts	-0.859
-2.380	Rechgs – Other revenue account	-2.340
-5.919	Total Income	-5.770
6.217	NET FINANCIAL SERVICES	6.111

ICT

The Information & Communications Technology (ICT) Service is an internal support service that is responsible for the cost effective provision, support, maintenance and improvement of ICT both within and externally facing to the Council. The Service underpins the efficient and high quality support of the computing infrastructure to the Council and its customers, delivering cross cutting services that are critical to the realisation of its priorities and Corporate business goals.

The effective use of ICT is critical to improving the Council's performance and to the future development and sustainability of communities within Rhondda Cynon Taf. The ICT Service forms part of the Customer Care & ICT Directorate within the Corporate Service Group.

REFLECTION

During 2009/10 significant improvements have been realised as part of several Service Improvement initiatives both for ICT and the wider Council. These improvements range from core ICT infrastructure such as our Wide Area Network, migrating all business applications to Active Directory, Security and progressing our Datacentre transformation to more specific business improvements such as the Government Connect Code of Connection or GCSx, Integrated Children's application, Catering Direct application, Financial Systems upgrades, Xchange Wales Programme, Documents Online and support to the Integrated Transport Unit.

The last year was an important year for ICT with regard to better understanding our customer needs to ensure we are in a better position to respond to current and future needs as we participated in the SOCIety of IT Managers (SOCITM) "ICT Service Satisfaction Survey in Wales 2009" study.

We have further improved a sense of working together with our ICT Groups, both School and Corporate with the development of an annual ICT work programme and obtaining buy-in for SLA's. However, it has again emphasised the need to only resource those service improvements that deliver maximum benefit to the Council and not to detract from the day-to-day expectations of our customers.

ICT priorities were identified and endorsed via the Strategic ICT Group and reported upon via the Council's Performance management arrangements.

The Top 5 Priorities for the Service in 2010/11 are borne out of our Strategic and Operational Business Plans and also address identified Weaknesses or Risks for the Service:

1. Data Centre Service Transformation
 - Implementation of new service
2. Service Redesign and Restructure informed by outcomes of our internal Fundamental Operational Review
3. ICT Service & Asset Transformation
 - a) Printer/Printing Redesign & Implementation
 - b) Service Reviews & Business Cases around:
 - Desktop PC's
 - Telephony services
4. Technical Strategy for Remote, Mobile & Flexible Working

5. Implementation of Schools ICT Top 4 Priorities
- Remote access pilot (Intranet & SIMS application)
 - Improved Web Filtering
 - Full Outlook access (rather than “Web”)
 - New Performance Monitoring for ICT Service

GENERAL FUND REVENUE

ICT : TYPE OF SPEND

2009/10 Budget £M		2010/11 Budget £M
	<u>Employees</u>	
2.665	NJC APT&C	2.656
0.174	JNC Chief Officers	0.172
0.017	Other	0.017
2.856		2.845
	<u>Premises</u>	
0.010	Repairs and Maintenance	0.010
0.001	Rents	0.001
0.011		0.011
	<u>Transport</u>	
0.052	Car Allowances	0.047
0.002	Public Transport	0.001
0.054		0.048
	<u>Supplies & Services</u>	
0.141	Equipment/Materials/Furniture	0.125
1.275	Communications/Computing	1.423
0.105	Printing & Stationery	0.070
0.002	Advertising	0.002
0.003	Grants & Subscriptions	0.003
0.005	Services	0.005
0.034	Miscellaneous	0.030
0.000	Other	0.001
1.565		1.659
4.486	Total Expenditure	4.563
	<u>Income</u>	
-0.032	Other Grants / Reimbursements	-0.098
-0.124	Customer/Client Receipts	-0.000
-0.389	Recharges – Other revenue account	-0.404
-0.545	Total Income	-0.502
3.941	NET ICT	4.061

Legal and Democratic Services Division

The Division is an integral part of the Corporate Services Group and provides corporate legal support to the Council, its Members and Officers. It fulfils a wide variety of roles namely:

- Delivery of Corporate and Client orientated Legal Services
- Delivery of Committee, Scrutiny and Member Support Functions
- Land Charges and Electoral Services (Electoral Registration and Conduct of Elections)
- Operation of the Central Print Unit covering Print Services, Bulk Digital Copying Service and the Council's Courier Service
- Corporate Governance Unit
- Supporting the role and service delivery of HM Coroner

The Division provides central support services, which are at the heart of local democracy, without which the running of the Council would not be possible. The Division is responsible for implementing the requirements of the Local Government Act 2000 including making provision for new constitutional arrangements and the enhanced role of the Monitoring Officer.

Within Members' Services, there are internal and external pressures that may require additional funding. For example, the Local Democracy, Economic Development and Construction Act which, proposes an enhanced Scrutiny function and the establishment of a Crime & Disorder Scrutiny Committee. This, alongside the Council's objective of achieving the Wales Charter for Member Support & Development Award (Advanced Level), will see significant pressures upon the resources of the team.

The Division acts as the link between HM Coroner and our partner Authorities of Bridgend and Merthyr County Borough Councils and is working more closely with HM Coroner following the retirement of the previous long serving Coroner. The introduction of the Coroners and Justice Act 2009 increases the need for continued closer liaison and we are working closely with other authorities across Wales to ensure the on-going efficiency within service provision.

For Electoral Registration, the drive towards individual registration will provide challenges and a great deal of change in future years. For 2010 the focus is on administering the forthcoming UK Parliamentary Election, reviewing the methodology of the annual Canvass process and potentially administering a referendum on additional powers for the Welsh Assembly Government.

Legal Services continues its drive with regards to the integration of the Case Management System and meeting its objective of achieving LEXCEL standard, for example by further developments in procedure mapping and MI reporting.

GENERAL FUND REVENUE**LEGAL AND DEMOCRATIC SERVICES : TYPE OF SPEND**

2009/10 Budget £M		2010/11 Budget £M
	<u>Employees</u>	
0.070	NJC Manual Workers	0.069
2.440	NJC APT&C	2.328
0.283	JNC Chief Officers	0.281
0.126	Other	0.128
2.919		2.806
	<u>Premises</u>	
0.009	Energy	0.008
0.097	Rents	0.097
0.012	Local Tax	0.012
0.001	Water	0.001
0.007	Cleaning/Domestic	0.006
0.002	Other	0.002
0.128		0.126
	<u>Transport</u>	
0.008	Direct Transport	0.008
0.028	Car Allowances	0.028
0.003	Public Transport	0.004
0.039		0.040
	<u>Supplies & Services</u>	
0.247	Equipment/Materials/Furniture	0.247
0.184	Communications/Computing	0.184
0.270	Printing & Stationery	0.270
0.114	Advertising	0.114
1.432	Member expenses	1.432
0.002	Grants & Subscriptions	0.002
0.574	Services	0.574
0.145	Miscellaneous	0.165
0.002	Other	0.002
2.970		2.990
	<u>Support Services</u>	
0.027	Recharges	0.027
0.027		0.027
	<u>Capital Financing</u>	
0.002	Capital Charges	0.002
0.002		0.002
6.085	Total Expenditure	5.991
	<u>Income</u>	
-0.845	Customer/Client Receipts	-0.789
-0.781	Rechgs – Other revenue account	-0.804
-0.456	Other Grants/Reimbursements	-0.457
-2.082	Total Income	-2.050
4.003	NET LEGAL AND DEMOCRATIC SERVICES	3.941

Corporate Estates

Property is a key resource and presents a very visible image of the Council. It has value, costs money and is a critical component in the delivery of services to the community. The Council has recognised that property is a strategic resource, with the asset planning framework linked to clear corporate service and resource strategies.

Corporate Estates sits within the Corporate Services Group and our priorities support those of the Corporate Group. Our priorities are mostly cross cutting in nature and support numerous components / themes of the Improvement Plan and Council's Community Plan.

Corporate Estates is the leading Service for the management of the Council's assets and delivers a wide range of strategic services to Corporate, Education, Environmental, Leisure and Community Services groups. We provide a comprehensive asset management service including multi disciplinary design, strategic maintenance, energy and carbon management, asbestos and legionella management, land and property information, estates management, land and property review, asset management planning, land and property acquisitions/disposals.

Top priorities for the next 3 years

- Asset management data will continue to be checked and verified prior to updating on the new database. The web based portal will be rolled out within the next financial year to make the data available to all property related staff across service groups.
- We will improve the accuracy of the Property Information Service and register all of the Councils property assets with the Land Registry.
- We will build upon the interim property strategies undertaken to date and complete a comprehensive property strategy for the whole Council, creating efficiency savings and assisting with the Medium Term Financial Plan.
- The energy team will commence with energy saving initiatives and monitor savings as a result of the invest to save fund. They will also commence with carbon management and the required energy surveys to identify further energy saving opportunities.
- Management and delivery of the Council's legal obligation under the Carbon Reduction Commitment Energy Efficiency Scheme.
- Reducing our carbon footprint and impact on climate change.

- Delivering programme of investment for building schools for future as part of the Welsh Assembly Government initiative.
- We will undertake a project to centralise the Councils property management budgets and monitor tangible benefits.
- We now have an agreed project management framework and we will be developing a detailed procedure behind the framework to ensure a consistent approach is adopted for key property related projects.

GENERAL FUND REVENUE

CORPORATE ESTATES MANAGEMENT : TYPE OF SPEND

2009/10 Budget £M		2010/11 Budget £M
	<u>Employees</u>	
3.077	NJC APT&C	2.996
0.325	JNC Chief Officer	0.256
0.105	Other	0.068
3.507		3.320
	<u>Premises</u>	
0.737	Repairs and Maintenance	0.669
0.018	Maintenance of Grounds	0.018
0.258	Energy	0.204
0.652	Rents	0.640
0.274	Local Tax	0.264
0.021	Water	0.021
0.123	Cleaning/Domestic	0.116
0.007	Other	0.006
2.090		1.938
	<u>Transport</u>	
0.001	Direct Transport	0.001
0.095	Car Allowances	0.093
0.096		0.094
	<u>Supplies & Services</u>	
0.015	Equipment/Materials/Furniture	0.015
0.185	Communications/Computing	0.163
0.021	Printing & Stationery	0.021
0.015	Advertising	0.015
0.018	Grants & Subscriptions	0.018
0.018	Services	0.018
0.064	Miscellaneous	0.112
0.007	Other	0.007
0.343		0.369
6.036	Total Expenditure	5.721
	<u>Income</u>	
-0.254	Other Grants/Reimbursements	-0.024
-2.273	Customer/Client Receipts	-2.289
-0.236	Rechgs – Other revenue account	-0.239
-2.763	Total Income	-2.552
3.273	NET CORPORATE ESTATES MANAGEMENT	3.169

Group Management

The service area provides the strategic direction for Corporate Services in order to maximise the impact of the Group in delivering the Council's aims and objectives.

More specifically Group Management contains the following key service function;

- **Internal Audit**

The Internal Audit Service as well as delivering its traditional role, contributes to the continuous improvement agenda through operational audits and project work.

Internal Audit's main purpose is to provide managers with objective advice on risk and control in order to provide reasonable assurance to Members, the Chief Executive the S151 Officer and Directors that the Council's internal control framework is functioning as intended.

The Service's vision is to work with Members and Officers to establish an internal control culture within the Council where:-

- All the internal, external, financial & operational risks are identified, assessed and managed on an ongoing basis.
- Members and Officers have a clear strategy for dealing with significant risks.
- Authority, responsibility and accountability are defined so that the appropriate officers are making decisions and taking action.
- Internal control processes are embedded within the Council's business operations.

The most recent annual assessments, undertaken by the Wales Audit Office in 2007 & 2008, highlight the fact that the Internal Audit Service meets the standards set out in the CIPFA Code of Practice for Internal Audit in Local Government, 2006.

GENERAL FUND REVENUE**GROUP MANAGEMENT: TYPE OF SPEND**

2009/10 Budget		2010/11 Budget
£M		£M
	<u>Employees</u>	
0.527	NJC APT&C	0.436
0.410	JNC Chief Officers	0.239
0.003	Other	0.003
0.940		0.678
	<u>Transport</u>	
0.025	Car Allowances	0.022
0.000	Public Transport	0.000
0.025		0.022
	<u>Supplies & Services</u>	
0.005	Equipment/Materials/Furniture	0.002
0.009	Communications/Computing	0.007
0.012	Printing & Stationery	0.004
0.102	Services	0.000
0.013	Miscellaneous	0.006
0.003	Other	0.004
0.144		0.023
1.109	Total Expenditure	0.723
	<u>Income</u>	
0.000	Government Grants	0.000
-0.163	Other Grants/Reimbursements	0.000
-0.070	Rechgs /Other revenue account	-0.030
-0.233	Total Income	-0.030
0.876	NET GROUP MANAGEMENT	0.693

Corporate Procurement Unit

The Corporate Procurement Unit provides advice, guidance and support to ensure that the Council achieves value for money for all the goods, services and works that it purchases from a wide range of contractors and providers. The Unit also undertakes a number of procurement services on behalf of Groups and Divisions. The Unit also has responsibility for:

- Corporate Framework Contracts
- Standards and Compliance (in relation to Procurement and Contracts)
- Collaborating with other Local Authorities and the public sector for contracting
- Procuring energy for 16 Local Authorities in Wales
- Procurement Training and Development
- Implementation of the Council's Procurement Strategy
- Improvement of Procurement Processes, including E-Procurement, E-Tendering, E-Auctions and Purchasing Cards
- Leading or supporting Major Projects
- EC Procurement Tendering
- Advising Members and Officers on Procurement Issues

GENERAL FUND REVENUE

PROCUREMENT : TYPE OF SPEND

2009/10 Budget		2010/11 Budget
£M		£M
	<u>Employees</u>	
0.644	NJC APT&C	0.641
0.087	JNC Chief Officers	0.087
0.731		0.728
	<u>Transport</u>	
0.007	Car Allowances	0.007
0.001	Public Transport	0.001
0.008		0.008
	<u>Supplies & Services</u>	
0.004	Equipment/Materials/Furniture	0.004
0.018	Communications/Computing	0.018
0.004	Printing & Stationery	0.004
0.001	Grants and Subscriptions	0.001
0.007	Miscellaneous	0.007
0.004	Services	0.003
0.038		0.037
0.777	Total Expenditure	0.773
	<u>Income</u>	
-0.100	Other Grants/Reimbursements	-0.091
-0.006	Customer/Client Receipts	-0.026
-0.106	Total Income	-0.117
0.671	NET PROCUREMENT	0.656

Customer Care Service

Customers will choose how and when they access our services. They will deal with proactive, knowledgeable, customer focused staff, empowered to put the customer first at all times. We will endeavour to deal with enquiries at the first point of contact. That is:

“Putting Customers First”

The Council's Customer Care Strategy responds to national priorities, from “Putting Citizens Centre Stage” to “Supporting Older People”. The service leads on this Strategy and co-ordinates activity across the Council. Service planning is multi-channel.

Progress 2009/10

- Customer Service standards have improved for all channels in relation to service availability, speed of response, customer satisfaction and resolution of enquiry at first point of contact
- The number of services available continues to extend and the range of expert advice in our One4aLL Centres is Top Quartile in Wales.
- Job Centre Plus services have been extended at our Centres to support our customers during the current economic climate
- The Councils' website has improved in terms of its accessibility and functionality and evidenced via an independent survey from 11th to 4th position in Wales

Key Objectives 2010/11

- Customer Care will be the first pilot in Wales (in collaboration with Merthyr Tydfil CBC to establish the “Tell Us Once” service in Wales. This UK programme will aid customers who should only have to tell us once of a birth or bereavement, for example. The registration of the event then ensures that we relay that notification to a range of public sector organisations to for appropriate action, based on the customer's choice.
- Extended 24/7 Contact Centre, utilising Welsh Assembly Government grant funding to development the Cwm Taf Health Board's Communications Hub.
- Launch a new and further improved website that allows for wider information and customer transactions e.g. “Find my Nearest”.
- Sustained emergency out of hours services through efficient working and technical business continuity improvements e.g. during inclement weather
- Reduce key numbers promoted within a new user friendly number range
- Better promote the Council's Corporate Feedback Scheme for improved customer engagement.

GENERAL FUND REVENUE**CUSTOMER CARE: TYPE OF SPEND**

2009/10 Budget		2010/11 Budget
£M		£M
	<u>Employees</u>	
2.694	NJC APT&C	2.653
0.065	JNC Chief Officers	0.065
0.013	Other	0.013
2.772		2.731
	<u>Premises</u>	
0.000	Energy	0.000
0.000	Local Tax	0.000
0.017	Cleaning/Domestic	0.017
0.017		0.017
	<u>Transport</u>	
0.022	Car Allowances	0.022
0.003	Public Transport	0.003
0.025		0.025
	<u>Supplies & Services</u>	
0.068	Equipment/Materials/Furniture	0.075
0.103	Communications/Computing	0.098
0.019	Printing & Stationery	0.019
0.003	Advertising	0.003
0.003	Grants and Subscriptions	0.003
0.007	Services	0.052
0.033	Miscellaneous	0.033
0.028	Other	0.022
0.264		0.305
3.078	Total Expenditure	3.078
	<u>Income</u>	
-0.300	Customer/Client Receipts	-0.383
-0.251	Rechgs - Other revenue account	-0.251
-0.551	Total Income	-0.634
2.527	NET CUSTOMER CARE	2.444

CORPORATE SERVICES THREE YEAR CAPITAL PROGRAMME

	TOTAL COST OF SCHEME (inc historic spend) £M	BUDGET		
		2010/11 £M	2011/12 £M	2012/13 £M
<u>ICT Services</u>				
CRM System	0.774	0.011	0.000	0.000
Total ICT Services	0.774	0.011	0.000	0.000
<u>Finance Services</u>				
CIVICA Financials Project	1.135	0.149	0.155	0.155
Computer Hardware/Software/Licences	5.712	0.500	0.500	0.500
Total Finance Services	6.847	0.649	0.655	0.655
<u>Customer Services</u>				
Customer Services Plan Phase 2	1.648	1.075	0.000	0.000
Total Customer Services	1.648	1.075	0.000	0.000
<u>Corporate Estates</u>				
Major Refurbishment/Rationalisation of Service Group Accommodation	4.450	0.610	0.300	0.300
Ty Elai Phase 3 & 4	8.249	0.030	0.000	0.000
Municipal Buildings, Pontypridd	0.950	0.055	0.000	0.000
Strategic Maintenance	0.955	0.059	0.050	0.050
Total Corporate Estates	14.604	0.754	0.350	0.350
TOTAL CORPORATE SERVICES	23.873	2.489	1.005	1.005

* The 2010/2011 outturns include estimated slippage from 2009/2010 and additional grant aided schemes that were known when the 3 year programme was agreed.

CORPORATE BUDGETS

CORPORATE BUDGETS OVERVIEW

Corporate Budgets represent those elements of financing which are Authority wide and which cannot be directly attributed to any specific source group.

A summary of the total resources available for these Budgets in 2010/11 financial year is as follows:

	Gross Expenditure	Income	Net Expenditure
	£M	£M	£M
Capital Programme	2.022	0.000	2.022
Revenue	60.537	0.000	60.537
Total	62.559	0.000	62.559

CORPORATE BUDGETS : SERVICES PROVIDED

2009/10 Budget		2010/11 Budget
£M		£M
23.303	Capital Financing	23.826
12.326	Levies	12.558
16.679	Miscellaneous	23.773
0.364	NNDR Relief	0.380
52.672	TOTAL CORPORATE BUDGETS	60.537

CORPORATE INITIATIVES THREE YEAR CAPITAL PROGRAMME

	TOTAL COST OF SCHEMES (INC HISTORIC SPENDS) £M	BUDGET		
		2010/11 £M	2011/12 £M	2012/13 £M
Disabled Access Initiatives	2.535	0.025	0.025	0.025
Asset Management Planning	1.135	0.075	0.075	0.075
Corporate Improvement	1.123	0.126	0.100	0.100
Asbestos Management	2.113	0.375	0.325	0.325
Asbestos Remediation Works	0.457	0.132	0.100	0.100
Legionella Remediation Works	2.807	0.506	0.500	0.500
Legionella Management	1.449	0.180	0.150	0.150
Glamorgan Records Office	2.234	0.040	0.000	0.000
Energy Efficiency	0.563	0.563	0.000	0.000
TOTAL CORPORATE INITIATIVES	14.416	2.022	1.275	1.275

* The 2010/2011 estimates include slippage from 2009/2010 and additional grant aided schemes that were known when the 3 year programme was agreed.