

RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL

BUDGET 2019/20

CONTENTS

	Page
Foreword by the Director of Finance and Digital Services	2 - 3
Council Reports:	
6 th March 2019 (The Council's 2019/20 Revenue Budget Strategy)	5 – 21
6 th March 2019 (The Council's Three Year Capital Programme 2019/20 - 2021/22 Incorporating a Review of Earmarked Reserves)	22 - 33
Profile of Rhondda Cynon Taf County Borough Council	34 – 36
Summary	37 – 45
Community & Children's Services	46 – 60
Education & Inclusion Services	61 – 73
Chief Executive	74 – 92
Prosperity, Development & Frontline Services	93 – 105
Authority Wide Budgets	106 – 108

Mae'r ddogfen yma ar gael yn y Gymraeg / This document is available in Welsh.

FOREWORD BY THE DIRECTOR OF FINANCE AND DIGITAL SERVICES

On the 6th March 2019 the Council agreed the Cabinet's proposals and recommendations for the revenue budget for the 2019/20 financial year, alongside the Council's Three Year Capital Programme 2019/20 - 2021/22. The budget-setting process continues to represent a challenge as the expectations of local residents are balanced with the ongoing drive from the Council for greater efficiency whilst continuing to deliver key services and investments, during this time of real term reductions in available funding.

The Minister for Housing and Local Government (Julie James AM) announced an **increase** in revenue funding (at an all Wales level) of 0.2% for local authorities in Wales for the year 2019/20. The increase for Rhondda Cynon Taf was 0.8% and is set against inflation running at much higher levels (+ 2.1% at December 2018).

Given the modest settlement level, a limited ability to increase Council Tax (with a low tax base) and the significant and emerging pressures upon many Council services, developing an equitable and deliverable budget strategy was again going to be extremely challenging. However, appropriate decisions were again taken early as part of the Council's ongoing medium term planning arrangements to ensure that the Council's financial stability was not compromised, that the budget was equitable for all and protects as many key services and safeguards as many jobs as possible, and that a responsible attitude continued to be applied toward agreeing the level of Council Tax.

Following receipt of the final local government settlement the Council's budget gap amounted to £6.909M. This was after the impact of early decisions (and savings secured), after a number of base budget requirements were addressed and after the assumed delivery of a £6M targeted efficiency. Setting the level of Council Tax increase at 3.60% and providing Schools with an increase in resources, in cash terms, of £5.2M¹ compared to the previous year resulted in the budget gap reducing slightly to £6.903M.

The Council was able to balance the budget for 2019/20 with a combination of further efficiency measures (£0.121M); a reduction to the budget requirements for the Council Tax Reduction Scheme (£0.3M, to reflect lower levels of demand for this support), Capital Charges (£1.030M), office accommodation (£0.517M) and senior management (£0.340M); investment in state of the art modern technology at the Materials Cycling Facility to enable the Council's recycling to be processed in a more efficient manner (£0.458M); use of specific Welsh Government grants to support funding pressures in Social Services and Children's Services (£2.6M); and use of the Medium Term Financial Planning and Service Transformation Reserve - transition funding (£1.537M).

¹ £5.2M increase to Schools funding – comprises £2.7M base budget funding and £2.5M one-off and passported funding.

The above strategy did not undermine the Council's core financial health (i.e. general reserves maintained at the minimum level of £10M) and enabled the budget to be set without any cuts to our valued frontline public services.

As part of Council approving the 2019/20 budget, the Council's Section 151 Officer was authorised to make necessary amendments to the Medium Term Financial Planning and Service Transformation Reserve - transition funding, if appropriate, on confirmation of pension costs and funding for both Firefighters and Teachers. Further to the Council's 2019/20 budget being approved, confirmation was received that funding for both areas would be provided by the UK Central Government and therefore necessary amendments will be actioned as part of the Quarter 1 Performance Report.

Alongside the Revenue Budget, the Council also agreed a new 3 year Capital Programme which will see investment in infrastructure across the County Borough of £173.2M over the next 3 years. Included was additional Council investment of £6.740M, targeted to support the aspirations and priorities of the Corporate Plan and further supporting work in areas such as:

- Economic Regeneration;
- Improving our own assets to enhance service provision – a better experience for service users / customers;
- Reducing our day to day maintenance and running costs; and
- Cost avoidance.

The final settlement provided no indication of resource levels for the following financial year (2020/21) and into the medium term albeit there is an expectation of continued challenging settlements into the future, which are likely to be some way below Central Government's target for inflation of 2%.

It is in this context that the Council's Medium Term Financial Strategy continues to be critical in ensuring that the best use is made of all available Council resources. Budget setting is now a continuous process and there is a need to ensure that all opportunities are taken to realign and reprioritise our finite resources. The way in which we engage with the communities we serve will also continue to be important as we move forward in these challenging times.

Finally, as always, I would like to record my sincere thanks to everyone who has played a part in helping to formulate and deliver this year's budget, including those (over 4,000) who participated in the Council's Budget Strategy Consultation process. Setting the budget is only the start and the year ahead will once again be extremely challenging. This Council, however, will remain focused on maintaining sound financial management and on the delivery of key services for the residents of the County Borough.

Barrie Davies CPFA
Director of Finance and Digital Services

RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL

COUNCIL REPORT 6th MARCH 2019

- THE COUNCIL'S 2019/20 REVENUE BUDGET STRATEGY

COUNCIL REPORT 6th MARCH 2019

- THE COUNCIL'S THREE YEAR CAPITAL PROGRAMME 2019/20 - 2021/22
INCORPORATING A REVIEW OF EARMARKED RESERVES

RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL

COUNCIL

6TH MARCH 2019

THE COUNCIL'S 2019/2020 REVENUE BUDGET STRATEGY

REPORT OF THE CABINET

AUTHOR: Chris Lee – Group Director Corporate & Frontline Services Tel. No. 01443 424026

1.0 PURPOSE OF THE REPORT

1.1 This report provides information on the implications for the Council of the local government settlement for 2019/2020. It also sets out the recommendations of the Cabinet in response to this Council's resourcing requirements, in order to assist Members to determine specific service allocations within the Council's Revenue Budget, together with the level of Council Tax, for the year ending 31st March 2020.

2.0 RECOMMENDATIONS

It is recommended that Members:

2.1 Note the written statement from the Minister for Housing and Local Government (Julie James AM) and the table on the 2019/2020 local government settlement, reproduced at Appendix 1;

2.2 Note the base budget adjustments impacting in 2019/20 as summarised in Table 1;

2.3 Approve the budget strategy proposals as summarised in Table 2, including:

- I. Incorporating additional funding provided by Welsh Government estimated to be £2.600M in support of funding pressures in Social Services and Children's Services for 2019/20;
- II. An agreed additional efficiency sum of £0.121M (over and above the £6M agreed at 'Provisional Settlement' stage in October 2018) for 2019/20;

- III. A reduction in the budget allowance for the Council Tax Reduction Scheme of £0.300M;
 - IV. Savings generated totalling £0.517M from the ongoing rationalisation of office accommodation;
 - V. A £1.030M saving in capital charges achieved through deployment of a low risk and successful treasury management strategy;
 - VI. A projected part year saving of £0.458M from the installation of state of the art modern technology at the Council's Material Recovery Facility;
 - VII. Subject to Council approval, Senior and Associated Management Structure savings totalling £0.340M for 2019/20; and
 - VIII. Use of the 'Medium Term Financial Planning & Service Transformation Reserve' as transitional funding, totalling £1.537M for 2019/20.
- 2.4** Approve Tables 3 and 4 in Section 10 of the report as the basis of allocating resources to the Individual Schools Budget (ISB), to other Council Services, and to meet its corporate financing requirements;
- 2.5** Agree the Council Tax increase for the financial year ending the 31st March 2020 at 3.60%;
- 2.6** Agree the Council's overall budget for 2019/2020, in order to set the Council Tax for the forthcoming financial year by the statutory deadline of the 11th March 2019.
- 2.7** Authorise the Council's Section 151 Officer to amend as appropriate the level of Transitional Funding (Medium Term Financial Planning & Service Transformation Reserve) on confirmation of pension costs and funding for both Fire Fighters and Teachers, and in the event that the Senior and Associated Management Structure savings are not agreed, with any base budget implications reflected in the Quarter 1 performance report during 2019/20.
- 3.0** **BACKGROUND**
- 3.1** At the Council meeting on the 19th of September 2018, the Council's audited accounts were presented which reported General Fund Balances amounting to £10.720M.
- 3.2** Given the continuing financial pressures the Council is working under, it remains the view of the Section 151 Officer that the Council should hold a

minimum of £10M as General Fund Balances, (i.e. its working balance). This level is set given the context of the need for continued strong financial management that is felt to be essential to ensure that the Council maintains financial flexibility and stability going forward.

- 3.3** Members will be aware that in addition to General Fund Reserves, the Council also holds a number of earmarked reserves that are kept under continuous review and are assessed each year by the Wales Audit Office. Members will be aware that included in these Reserves is a Medium Term Financial Planning and Service Transformation Reserve that has successfully supported transitional funding as part of the Council's Medium Term Service Planning arrangements. It has achieved this through helping to smooth the delivery of budget savings over a number of years, whilst still allowing an annual balanced budget to be delivered. The starting point for the Medium Term Financial Planning and Service Transformation Reserve as at the 31st March 2018 is £4.665M. As part of our ongoing strategy, we have continued to identify and deliver savings in year which means we have been able to increase the level of transitional funding available and the latest position is that this reserve has now increased to £4.840M (additional in year savings to date of £0.175M).
- 3.4** The Wales Audit Office continues to emphasise that we must remain disciplined at this crucial time, if we are to maintain our long-term goal of driving forward continuous improvement of key services, though this becomes increasingly harder to achieve with such severe financial pressures.
- 3.5** The Wales Audit Office assessment is an accurate one and it is clear that Members continue to take their fiduciary duty extremely seriously as evidenced by the positive reports received from the regulators and the track record of budgetary control across services. The challenge, therefore, is to construct a prudent, equitable and fair revenue budget for the financial year ending the 31st March 2020. This must involve an approach which publicly demonstrates sound financial stewardship; which does not take unnecessary risks; which maximises income generation; continues to deliver year on year efficiency savings and which delivers the services that are needed and we can afford, as well as protecting as many jobs as possible.
- 3.6** Following the establishment of the overall financial position, the Cabinet, assisted by the Senior Leadership Team was able to commence initial work on its budget strategy for 2019/2020. The broad objectives of next year's proposed strategy remain consistent with the current year and these are to:
- (i) Support the delivery of our key strategic priorities, particularly around the need to build a strong economy, promote people's independence and create a County Borough where people are proud to live and work;
 - (ii) Retain the support of the Wales Audit Office for the approach the Council has adopted to securing strong financial management;

- (iii) Continue with the delivery of our key services and protect as many local jobs as possible even with diminishing financial resources; and
- (iv) Take a responsible attitude towards agreeing the level of the Council Tax.

4.0 THE 2019/2020 LOCAL GOVERNMENT SETTLEMENT

4.1 On the 19th December 2018, the Minister for Housing and Local Government (Julie James AM) announced the Final 2019/2020 Local Government Settlement. The Minister's statement and key data table is attached at Appendix 1.

4.2 The "headlines" of the 2019/2020 Settlement are as follows:-

- a. The overall reported increase in Revenue Support Grant (RSG) and Non-Domestic Rates funding for 2019/2020 (of unhypothecated funding) at an all Wales level, is +0.2% (+£10.295M), but this is before new responsibilities are taken into account totalling £7.000M.
- b. The final reported settlement for Rhondda Cynon Taf, shows an increase of 0.8% which is above the average of 0.2%. Settlement figures across the twenty two local authorities in Wales range from at best +0.9% to at worst -0.3%.
- c. A 'floor' protection has been included for 2019/20, set at -0.3% and is funded from resources outside of the Settlement (total 'Top Up Funding' is £3.470M).
- d. The Settlement includes 'transfers in' of (Rhondda Cynon Taf impact in brackets):
 - £8.069M in respect of the Teachers Pay Grant (£0.662M)
 - £5.000M in respect of Free School Meals Grant (£0.424M)
- e. The settlement includes 'new responsibilities' of £7.000M in respect of increasing the Capital Limits for Residential Care to £50,000 (£0.542M for Rhondda Cynon Taf). It also includes an additional £2.400M (non-hypothecated) to support additional discretionary rates relief for local businesses.
- f. There is no reference to indicative 2020/21 settlement levels.
- g. Detail on some specific grants are still not available. In particular the respective allocations for individual grants on a local authority basis are still outstanding for many, including:

- Schools Funding Grant - £15M all Wales
 - Social Services Grant - £30M all Wales
- h. The Council's General Capital Funding allocation has increased to £13.441M. This includes £30M of Welsh Government's £100M increase in General Capital funding over 3 years (to 2020/21). The Minister's statement notes that the total all Wales general capital funding level will be £193M for 2019/20 (which includes £20M for the Public Highways Refurbishment Grant).

5.0 RECENT BASE BUDGET UPDATES

5.1 Budget assumptions used in compiling the "Base Budget" for the Council are constantly being reviewed and updated. In recent weeks a number of adjustments have been identified that will impact on the estimated budget requirement for 2019/2020. These are:

- a) Social Care pressures £1.100M – this reflects the growing cost of providing care to our most vulnerable residents.
- b) Waste including gate fee increases and nappy collection £0.244M – additional costs associated with residual waste disposal and increased demand for the Council's nappy collection.
- c) General Data Protection Regulations (GDPR) / Data protection £0.182M – costs reflect increased resources needed to ensure on-going compliance with GDPR requirements.
- d) Digital £0.427M - additional costs associated with Microsoft licenses linked to nationally negotiated contracts in addition to costs of further development and roll out of the Council's agile working arrangements and modernisation of business practises.
- e) South Wales Fire and Rescue Service (SWFRA) £0.317M – notification was initially received of the level of the Fire Service Levy for 2019/20 on the 21st December 2018. Two levy scenarios were presented at that time given the uncertainty around funding of additional costs of the firefighter pension fund following the latest valuation and the Government Actuary indicating a 10% increase in the contribution rate. This is estimated to cost the SWFRA £2.9M which if not funded by central government they indicated at that time could subsequently be passed on to constituent authorities. The levy without the pensions costs would represent a reduction in the budget requirement of £0.137M compared to the estimated budget modelled at Provisional Settlement stage, whilst including the impact of the additional pensions costs would add a budget pressure of £0.317M. Unfortunately, confirmation of funding by Central Government remains outstanding and on the 11th February 2019 the SWFRA voted to pass on the higher levy charge

with the proviso that this would be adjusted when funding for pensions is confirmed. As such, the budget assumptions will now need to reflect the higher value and the SWFRA await confirmation of funding arrangements, as indeed we do ourselves in respect of Teachers Pension costs (see para 7.11).

- f) Fees & Charges -£0.042M - Cabinet approved the level of Fees & Charges for 2019/20 on the 14th February 2019. A standard increase of 2.9% has been applied, with a number of specific exceptions including no increases for Car Park charges, Summer and Winter Playing Field Fees (sports clubs), School Meals, Pontypridd Lido, Rhondda Heritage Park admissions and Cinema Entrance Fees. The report also included an increase of £0.15 for Meals on Wheels (including Day Centre Meals) and the conclusion of a review of licensing fees for Houses in Multiple Occupation (HMOs). The overall impact for 2019/20 is additional income amounting to £0.042M over and above that previously modelled.
- g) Other - a number of other budget adjustments have been reflected in the updated position as part of further work on refining base budget requirements for 2019/20. The overall net increase in costs added to the base requirements at Final Settlement stage totals £0.275M.

5.2 In summary, the measures listed in 5.1 are shown in Table 1 below:

Table 1: Recent Base Budget Updates Impacting on the 2019/20 Base

	£M
Social Care Pressures	1.100
Waste Services	0.244
Data Protection Requirements	0.182
Digital Requirements	0.427
Fire Service Levy	0.317
Fees & Charges	-0.042
Other	0.275
TOTAL	2.503

6.0 THE FINANCIAL IMPLICATIONS OF THE 2019/2020 SETTLEMENT FOR RHONDDA CYNON TAF

- 6.1 The final settlement indicates that our 2019/2020 RSG and NDR funding will total £367.339M.
- 6.2 In anticipation of the 2019/2020 local government settlement, the Council's service managers have constructed the base budget requirements for next financial year. Those initial calculations provided for:-

- Estimated national wage awards, pension costs and National Insurance Contribution levels;
- Non-pay (i.e. goods and services) inflation, including energy and fuel;
- Corporate financing requirements and levies; and
- Full year effects of additional burdens imposed on the Council.

6.3 The position reported to Council (24th October 2018) at the Provisional Settlement stage indicated a budget gap of £5.920M. This position assumed a modelled 3.0% Council Tax increase, savings already secured early in 2018/19 (£1.027M) and a commitment to deliver £6M of efficiency savings in 2019/20. Taking account now of the recent base budget updates summarised in Table 1 and the impact of the Final Settlement and Tax Base update (together providing additional net resources of £2.156M) means that the budget gap has now increased to £6.267M (a net increase of £0.347M).

6.4 In addition, the settlement as referenced in section 4.2 included a new responsibility in relation to increasing the Capital Limits for Residential Care to £50,000 which for this Council equates to £0.542M and also additional funding to support NDR relief, in respect of which £0.100M has been set aside in the base budget. Taking these two additional requirements into account means that the budget gap increases by £0.642M to **£6.909M**.

7.0 DEVELOPING AN EQUITABLE, DELIVERABLE AND BALANCED BUDGET FOR 2019/2020

7.1 It has not been easy for us to develop an equitable and deliverable revenue budget strategy given the modest 0.8% increase in funding from the Welsh Government and the significant pressure upon many of our services together with a limited ability to increase Council Tax income, and a low tax base. Within these parameters, we will therefore need to take appropriate decisions to ensure that next year's budget is equitable for all, does not compromise our financial stability, and if at all possible protects as many key services and safeguards as many jobs as we can.

7.2 The Council's overall financial position was highlighted in Section 3 of the report and it is vital that we continue with the strategy adopted thus far that takes account of the importance of sound financial management, including the level of General Fund balances and appropriate use of the "Medium Term Financial Planning and Service Transformation Reserve" as transitional funding, whilst targeting any available resources toward our high priority, customer-focused public services.

- 7.3** Every year, there are certain corporate financial provisions that must be “top sliced” locally, before service budgets can be allocated. Next year will be no different. There will be a requirement for:
- a) A provision to meet levies from External Bodies;
 - b) A provision for Capital Charges;
 - c) A provision for all other “Miscellaneous Finance” items (Audit Fees, Insurance Costs, Bank Charges, etc.) which are non-specific to any particular Service Group; and
 - d) Resources to fund the Council Tax Reduction Scheme.
- 7.4** After setting aside appropriate sums for corporate financial requirements, Members can then fully assess the issues and opportunities for the budget as a whole.

Council Tax Levels

- 7.5** This Council has always acted reasonably when setting its Council Tax, balancing the impact upon services and the ability of the public to pay acknowledging that those eligible, will receive support through the Welsh Government’s Council Tax Reduction Scheme (CTRS). The proposal is to increase Council Tax in 2019/20 by 3.60%, that is, above the 3.00% modelled in the initial budget gap calculations. This proposed increase of 3.60% equates to 65p per week for a person living in a Band A property and 97p per week for someone living in a Band D property (42% of properties in Rhondda Cynon Taf are Band A). Increasing the level by 0.60% will lower the budget gap by £0.506M for 2019/20, hence the updated gap becomes **£6.403M**.
- 7.6** Members will be aware that the costs of the CTRS associated with increases in Council Tax levels and changes in caseload impact on the net income generated through any increase in Council Tax. A 1% increase in Council Tax will generate an additional income for the Council of £1.081M (at the 2019/20 tax base level), but will also cost £0.238M in additional CTRS requirements. It therefore follows that a 1% increase generates a net additional income of £0.843M, or stated another way, almost one quarter (22%) of any Council Tax increase is lost to support the increased costs associated with the Welsh Government’s CTRS.
- 7.7** Whilst the focus for this report is predominantly on 2019/20 and an initial net “funding gap” of almost £13M before any savings and efficiencies are applied, this gap is projected to rise significantly over the three years to 2021/22 if our base budget is not reduced. In relation to next financial year initially, it is proposed that this exercise is dealt with in two parts – firstly, setting the schools budget, and secondly assessing the options for filling any remaining gap for 2019/2020.

Schools Budget (ISB)

- 7.8** Members have always viewed our schools as being a key priority and have ensured that they have been treated favourably in comparison with other Council services.
- 7.9** Members will be aware that as part of the initial budget modelling assumptions a £1M cash uplift for schools had been built into the Medium Term Financial Plan which had subsequently been increased to £2.200M at Provisional Settlement stage. Given the improved Final Settlement and the priority to support schools, it is now proposed that a £5.200M cash uplift is provided in 2019/20. This additional resource will support the pressure associated with teacher's pay growth (excluding the additional costs of Pension Costs for teachers), support one off restructuring costs across schools and will provide additional base support to schools over and above what is also likely to be received through specific grants¹. In cash terms, this represents a 3.5% increase to the schools budget, which is set in the context of the Council as a whole receiving an increase of 0.8% from Welsh Government.
- 7.10** The result of providing this increase to schools is that the overall schools budget for next year will increase from £148.819M to £154.019M in cash terms with £2.700M of this being built into the base and £2.500M being via one off and pass-ported funding. This will see our schools treated more favourably than other Council services but like other services, it is acknowledged that capping the increase to £5.200M does mean that an element of efficiency planning will be required at a school level. This proposal would see the overall school base budget requirement increasing by £0.500M over and above that already included at Provisional Settlement stage, leaving a remaining overall budget gap for the Council of **£6.903M**.
- 7.11** As per the position at Provisional Settlement, any additional costs relating to Teacher's pensions have not been included in the budget position at this time and confirmation is still awaited on the quantum and timing of funding to cover the cost implications (estimated to be £3.1M for 2019/20, part year effect from September 2019). The Department for Education (DfE) has recently consulted in England on this issue, proposing to fully fund the impact upon schools (in England). Whilst no confirmation has yet been received on the final cost implications and funding arrangements, appropriate budget adjustments will be made and reported to Members once received, with any shortfalls funded by an additional 'temporary' allocation from transitional funding and / or other earmarked or general reserves, over and above that already recommended in paragraph 7.13. This will enable a balanced budget to be maintained whilst appropriate consideration is given to dealing with the longer term implications, including the impact on our schools.

¹ Including Schools Funding Grant (all Wales total £15M)

Dealing With The Remaining Revenue Budget Gap

- 7.12** This Council has taken a proactive approach to dealing with the austerity cuts it has faced in recent years. This approach I believe is still the right one and we will adopt a similar strategy for 2019/20.
- 7.13** Following careful consideration, the following approach is recommended:
- a. *Use of Specific Grants (£2.600M)* – The Final Settlement noted two new specific grants provided by Welsh Government to support funding pressures in 2019/20 (£30M Social Services and £2.300M Children’s Services at an all Wales level). Whilst individual local authority allocations have not yet been made available by Welsh Government, £2.600M of additional funding is estimated for this Council.
 - b. *Efficiencies* – The Council has successfully delivered nearly £90m in efficiency savings over the last 10 years or so. Whilst the generation of efficiency savings becomes increasingly difficult over time, new technology, collaboration and new ways of working are examples of where such gains can still be delivered. As in previous years, services have been tasked with identifying ‘general’ base budget efficiency savings. In total, efficiency savings amounting to £6.000M were again targeted for 2019/20 and confirmed at Provisional Settlement stage. Notwithstanding this target level, additional efficiency savings have now been identified bringing the efficiency total to £6.121M and as such a further £0.121M can be set against the budget gap.
 - c. *Council Tax Reduction Scheme (CTRS)* – Members will be aware through the quarterly performance reports this year that the costs associated with the CTRS have been consistently below budget. As at Quarter 2 (reported 21st November 2018), the projected underspend in this area was £0.366M. Further work on caseloads and demand has now been undertaken as part of the base budget update work and the proposal is to reduce the base budget in 2019/20 by £0.300M. It should be noted that whilst this takes the budget to £24.336M, this is still in excess of the Welsh Government funding for this area which for 2019/20 totals £21.681M.
 - d. *Office Accommodation (£0.517M)* – savings and income generated from our on-going rationalisation of office accommodation, including the lease of the former Ty Dysgu building, the vacating of Heddfan and maximisation / occupancy of the Valleys Innovation Centre.
 - e. *Capital Charges (£1.030M)* - our low risk treasury management strategy has seen us maximise the use of internal borrowing for a number of years which has resulted in lower costs of servicing external debt (loans). We have recently and in line with advice from our treasury management advisors, taken the opportunity to borrow in advance of an environment

where rates are at a greater risk of increasing. A review of our longer term capital charge requirement has resulted in the base budget being reduced.

- f. *Materials Recovery Facility* (£0.458M) - Cabinet on the 16th October 2018, agreed to support the procurement of state of the art modern technology to enable the Council's recycling to be processed in a more efficient manner. Following installation, this will result in lower processing costs to the Council (part year benefit for 2019/20).
 - g. *Senior and Associated Management Structure Savings* (£0.340M) – Further Senior and Associated Management Structure savings were approved by Cabinet on the 24th of January 2019. Appropriate appointment and severance processes have now been concluded and subject to formal ratification of new arrangements by Council on the 6th March 2019, this saving can now be incorporated into the budget strategy for 2019/20 (note this is a part year saving given the timing of some changes). In the event that the Council does not agree to these savings on the 6th March, then an additional temporary allocation will be made from the Medium Term Financial Planning and Service Transformation Reserve and / or other earmarked or general reserves.
 - h. *Medium Term Financial Planning and Service Transformation Reserve (Transitional Funding)* – Whilst efficiency savings and cost reduction measures are already in place for 2019/20, it is recognised that further in year savings are necessary to close future year budget gaps. The notion of an annual budget setting process no longer exists and we continue to apply a proactive and ongoing approach to identifying and implementing savings. In doing so, we are able to replenish transitional funding in year and secure base budget savings in the following year. As previously indicated, we have a “Medium Term Financial Planning and Service Transformation Reserve” that provides the tool, albeit short term and one off in nature, for such an approach and this equates currently to £4.840M. To address the current budget deficit, it is proposed that an allocation of £1.537M is made from this reserve for 2019/20. This would facilitate a balanced budget for 2019/20 and would leave £3.303M in the reserve (subject to the year-end assessment of reserves post March 31st 2019). Processes are now well embedded to ensure that savings are achieved in year and this reserve continues to be replenished.
7. 14 In summary, Table 2 lists the proposals recommended to close the remaining budget gap for 2019/20, that will deliver a balanced budget for next year:

Table 2 : Budget Strategy Proposals 2019/20

	£M	£M
Budget Gap		6.903
Strategy Proposals		
Use of Specific Grants	-2.600	
Additional Efficiency (over and above the £6M)	-0.121	
Council Tax Reduction Scheme	-0.300	
Office Accommodation	-0.517	
Capital Charges	-1.030	
Senior and Associated Management Structure Savings	-0.340	
Materials Recovery Facility	-0.458	
		-5.366
Remaining Budget Gap		1.537
Use of 'One Off' Funding		
Use of the Medium Term Financial Planning & Service Transformation Reserve		-1.537
Total		0.000

8.0 **SERVICE PRIORITIES**

8.1 Even within this period of significantly reducing resources and hence financial pressure on all services, this Council remains committed as far as it possibly can to continue to deliver its key services, stronger communities and social justice. The Council's Corporate Plan 2016-2020 sets out that our key purpose is to provide a County Borough that has high aspirations, is confident and promotes opportunity for all.

8.2 However, we must deliver our objectives within the parameters of next year's local government settlement. For next year and into the medium term any available resources should be targeted at key service areas. Part of our General Budget Consultation exercise (explained further in Section 9) has been to test the appropriateness of our key strategic priorities around the themes of:

- *Economy* – building a strong economy;
- *People* – promoting independence and positive lives for everyone; and
- *Place* – creating neighbourhoods where people are proud to live and work.

8.3 In addition to our revenue base budget requirements, opportunities also continue to be taken to deliver investment in key strategic areas through one off funding made available via a risk based review of earmarked reserves and through identification of in year savings opportunities. An investment tranche in October 2018 provided an additional £23.550M of funding to support various schemes including major Highway Infrastructure requirements, Strategic Regeneration Opportunities, Modern Business Accommodation at Coedely and Robertstown, Community Hubs and Extracare, alongside continued and significant investment (£12M) across our Highways network.

8.4 Cabinet at its meeting on the 25th January 2018 agreed in principle to a strategic capital investment programme of over £300M, for the next five years, over and above the Council's existing capital projects and spending plans. In support of this strategy, we will continue to review opportunities for further investment during 2019/20 and as part of this, subject to Council approval on the 6th of March 2019, the updated capital programme for 2019/20 to 2021/22 will include a total investment of more than £170M over the next three years, incorporating a further investment tranche of £13.1M.

9.0 THE 2019/2020 GENERAL BUDGET STRATEGY CONSULTATION PROCESS

9.1 As in previous years, the Council has been keen to consult with the public and other interested stakeholders on its general budget strategy and how services are delivered.

9.2 The general budget consultation ran from the 5th of November 2018 to the 17th of December 2018 and over 4000 people were involved in the process, compared to 1500 last year, making this the largest response received in respect of our annual budget consultation process. The results of the consultation are attached at Appendix 2. The consultation methods used this year included:

- An online Budget Simulator and questionnaire.
- A number of Town Centre, Leisure Centre and Library events.
- Promotion through Social media.
- Promotion of Leisure Centre events through 'Leisure for Life' app and Leisure social media pages.
- Questions/polls on social media.
- Two Young Person's Budget Engagement Events including Hawthorn Youth Club and a pilot session with Our Lady's RC Primary School.
- Older Persons Advisory Group Meeting.
- Disability Forum Meeting.
- Promotion with the Citizen's Panel.

- 9.3** The Council again engaged with relevant stakeholders through the use of an online Budget Simulator. The Budget Simulator outlined a range of services that the Council provides and their associated budgets and then asked people to make £5.9M of savings by adjusting the budget for each service, as well as the level of council tax.
- 9.4** The general budget consultation also incorporated the requirements to consult on discretions available locally for the Council Tax Reduction Scheme (which was used to inform the Council's decision on its scheme for 2019/20 that was considered by Council on the 16th January 2019).
- 9.5** In addition, specific consultation activity was undertaken with the Finance & Performance Scrutiny Committee and the School Budget Forum and minutes of these meetings are attached at Appendices 3 and 4 respectively.
- 9.6** Again this year, the draft strategy was subject to pre scrutiny so that non executive members were able to examine proposals and help shape their development before Cabinet considered the detail. The Finance and Performance Scrutiny Committee undertook pre scrutiny of the Budget Strategy proposals and the general consultation feedback report on the 28th January 2019. Attached at Appendix 5 are the minutes (currently draft) from this meeting.

10.0 THE 2019/2020 MACRO REVENUE BUDGET

- 10.1** In arriving at a strategy for 2019/2020, the Cabinet has taken into consideration its key commitments, its views on service delivery and relevant charges for services and the need to minimise the tax burden on local residents. Consequently, and after careful deliberation, the Cabinet has concluded that it can devise a balanced revenue budget which will meet all of the fundamental requirements of its preferred strategy **and** set the Council Tax increase for next year at 3.60%.
- 10.2** Table 3 below illustrates how the revenue resources available to the Council could be utilised, in order to restrict the Council's 2019/2020 Council Tax increase to 3.60%:

Table 3: Suggested Resources in 2019/2020

	£M
2019/2020 Net Revenue Spending	483.469
LESS: Revenue Support Grant & NDR Contribution	367.339
LESS: Social Services and Children's Services Specific Grants	2.600
Sub total	113.530
LESS: Release of Earmarked Reserves	1.537
To be met from Council Taxpayers	111.993

- 10.3 Table 4 below, shows the overall effect on services of applying the principles of the Cabinet's recommended outline 2019/2020 budget strategy.

Table 4: Application of the 2019/2020 Outline Budget Strategy

BUDGET REQUIREMENTS	2018/19	2019/20	Increase/ (Decrease)
	£M	£M	£M
Corporate Requirements			
Capital Financing	19.947	18.917	-1.030
Levies	11.790	12.384	0.594
Council Tax Reduction Scheme	23.780	24.336	0.556
Miscellaneous	14.058	13.167	-0.891
	69.575	68.804	-0.771
Individual School Budgets (ISB)			
Individual School Budgets *	148.819	151.519	2.700
Other Council Services			
Community & Children's Services	150.169	156.973	6.804
Corporate and Frontline Services and Chief Executive's Division	76.325	78.521	2.196
Education & Inclusion Services	26.712	27.652	0.940
Net Revenue Spending	471.600	483.469	11.869

* Delegated Schools Budget total increase of £5.2M less amount funded from one-off and passported resources of £2.5M

Note. The realignment of service areas, as set out in the 'Review of the Council's Senior and Associated Management Post Structure' update agreed by Cabinet on 24th January 2019, has not been reflected within this Table.

11.0 SPECIFIC GRANTS

- 11.1 For next year, the Welsh Government is to provide over £750M in Specific Grants to Welsh Local Authorities.
- 11.2 The Cabinet, of course, are mindful of the opportunities that are likely to accrue, by the Council attracting specific grants to supplement its base revenue budget. Whilst specific grants dilute local accountability, the fact remains that in attracting such funding, it allows us to undertake projects that otherwise we may have had to defer, or cancel.
- 11.3 By their nature, specific grants tend to be time-limited, and involve an assessment process. It is important, therefore, that any specific grant funded programme complements the Council's locally determined priorities. In addition, even if they are initially successful in attracting specific grants, authorities are restricted in their ability to confidently forward plan, as they have no guarantee of ongoing (specific grant) funding. Consequently, because specific grants are time limited it is vital to develop appropriate "exit strategies".
- 11.4 The allocation of specific grants remains a key feature of the Welsh Government's annual local government settlements, albeit the Welsh Government is committed to reduce such hypothecation. There are also a number of specific grants which have been introduced to deal with recurring cost pressures (eg Social Services Grant) and it is important that we seek to ensure their continuation beyond 2019/20.

12.0 EQUALITY AND DIVERSITY IMPLICATIONS

- 12.1 In developing the recommended 2019/20 Revenue Budget Strategy, an Equality Impact Assessment (EIA) has been undertaken to ensure that:
- i the Council meets the requirements of the Public Sector Equality Duties; and
 - ii due regard has been taken of the likely impact of the recommendations in terms of equality and discrimination.

13.0 CONSULTATION

- 13.1 Consultation and engagement has been undertaken as part of formulating the recommended 2019/20 Revenue Budget Strategy, the results from which are set out in Section 9 of the report.

14.0 FINANCIAL IMPLICATION(S)

- 14.1 The financial implications of the recommendations are set out in the main body of the Report.

15.0 LEGAL IMPLICATIONS OR LEGISLATION CONSIDERED

15.1 The Council has a legal duty under the Local Government Finance Act 1992 to set a balanced budget and also a legal duty under the Local Government Act 2000 for it to be reported to and approved by Full Council. The recommended 2019/20 Revenue Budget Strategy and its reporting to full Council ensures compliance with these legal duties.

16.0 LINKS TO CORPORATE AND NATIONAL PRIORITIES AND THE WELL-BEING OF FUTURE GENERATIONS ACT

16.1 The recommended 2019/20 Revenue Budget Strategy has been formulated to support the delivery of the Council's strategic priorities, as set out within the Corporate Plan 2016 – 2020, with this document being aligned to the goals and principles included within the Well-Being of Future Generations Act.

17.0 CONCLUSIONS

17.1 The Council's overall financial position remains sound, with the level of General Reserves maintained at the minimum level of £10M.

17.2 On the 19th December 2018, the Minister for Housing and Local Government (Julie James AM) announced the Final 2019/2020 Local Government Settlement which showed this Council's increase in resources was set at 0.8%.

17.3 The Cabinet's proposals properly address the corporate financial requirements of the Council and, after allocating an adequate financial uplift to the Individual Schools Budget, the sum £263.146M would remain to fund all other services in 2019/2020. This resource can then be used to adequately fund the cost of our services and to support our key priorities.

17.4 The Cabinet has recommended setting 2019/2020 revenue spending at a level that will result in a Council Tax increase of 3.60%, for the financial year ending the 31st March 2020.

17.5 The Council to date has been able to deliver year on year balanced budgets alongside an investment programme supporting key priorities. The challenge remains though for positive and proactive management from the Senior Leadership Team and clear direction from Members to produce a financially sustainable budget into the medium term in what continues to be an extremely challenging financial climate.

RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL

COUNCIL

6th MARCH 2019

**THE COUNCIL'S THREE YEAR CAPITAL PROGRAMME 2019/20 - 2021/22
INCORPORATING A REVIEW OF EARMARKED RESERVES**

REPORT OF THE CABINET

**AUTHOR: Chris Lee, Group Director Corporate And Frontline Services (01443)
424026**

1.0 PURPOSE OF REPORT

1.1 This report sets out the Council's proposed Capital Programme for 2019/20 to 2021/22, following confirmation of the local government settlement for 2019/20.

2.0 RECOMMENDATIONS

It is recommended that Members:

2.1 Note the detail of the final 2019/20 local government settlement for capital expenditure, reproduced at Appendix 1;

2.2 Agree to the release of the Earmarked Reserve balances as detailed in paragraph 5.3;

2.3 Agree to allocate the funding released from Earmarked Reserves to the investment priorities as detailed in paragraph 5.7;

2.4 Agree the proposed 'core' three year programme detailed at Appendix 2;

2.5 Agree the proposed total three-year Capital Programme, detailed at Appendix 3, which includes the following non core capital funding:

- Prudential borrowing to support 21st Century School Schemes, the Taff Vale Development and Highways Improvements schemes;
- Capital grants for specific schemes;
- Third party contributions;
- Additional Council resources previously allocated to support existing schemes and Corporate Plan investment priorities;
- The investment priorities detailed in paragraph 5.7 which are funded by the release of Earmarked Reserves detailed in paragraph 5.3.

3.0 **BACKGROUND**

- 3.1 Members will be aware that each year the Council is allocated a sum of unhypothecated “Supported” borrowing and General Capital Grant from the Welsh Government (WG). Details of the allocation for 2019/20 are shown at Appendix 1. The funding for 2019/20 has increased to £13.441M as a consequence of WG increasing General Capital funding over 3 years (to 2020/21) by £100M (in total). The annual base allocation for 2019/20 is £11.108M and our share of the additional allocation for 2019/20 is £2.333M. Even with this additional funding, there is a still a reduction of £3.865M compared to 9 years ago:

Year	WG Capital Support
2010/11	£17.306M
2011/12	£13.856M
2012/13	£12.828M
2013/14	£11.328M
2014/15	£11.194M
2015/16	£11.154M
2016/17	£11.164M
2017/18	£11.232M
2018/19	£11.214M
2019/20	£13.441M

- 3.2 In determining our core capital funding for 2019/20 we have included the base annual allocation of £11.108M with the additional £2.333M allocated to fund the investment priorities detailed in paragraphs 5.7 and 5.8.
- 3.3 This base allocation, together with estimated Capital Receipts and the utilisation of Capital Reserves, represents the Council’s ‘Core’ capital funding.
- 3.4 As referenced above, WG has indicated that general capital funding will be increased by £100M over 3 years from 2018/19 to 2020/21 at an all Wales level, with an additional £50M in 2018/19, £30M in 2019/20 and £20M in 2020/21. General capital funding allocations for individual authorities are not available for 2020/21 and 2021/22, and may vary from the current assumed levels.

4.0 **ROLLING ON THE EXISTING ‘CORE’ THREE YEAR PROGRAMME**

- 4.1 The existing programme for 2019/20 and 2020/21 proposed the use of £15.934M of ‘Core’ capital funding.
- 4.2 In recent years we have continued to maintain our core programme at £15.934M per year. The three year capital programme presented here is fully funded albeit there remains a risk that the projected capital receipts are less than anticipated. Capital receipts projections will continue to be closely monitored.
- 4.3 Whilst maintaining the core programme at the existing level, there remains the requirement for us to continue to review and challenge any commitments made into

years two and three, to robustly monitor capital receipt projections and to position ourselves to respond as appropriate and necessary as we move forward.

- 4.4 Given the timing of external funding approval processes, it will be necessary to maintain flexibility of funding across individual schemes in order to ensure the most efficient delivery of the overall programme.
- 4.5 Section 6 details the proposed capital programme for 2019/20 to 2021/22 representing a total investment of £173.202M. This comprises:
- Core capital funding of £15.934M per year, representing a significant investment of £47.802M over the next 3 years;
 - Prudential borrowing of £48.979M to support the 21st Century Schools Programme, the Taff Vale Development and Highways Improvements schemes;
 - Specific grants of £22.101M;
 - Third party contributions of £5.949M;
 - Earmarked reserves and revenue contributions previously allocated to schemes and investment priorities of £34.632M;
 - Capital receipts, in addition to the 3 year core allocation, of £7.099M; and
 - If agreed, additional earmarked reserves of £6.640M to fund the investment priorities detailed in paragraph 5.7 (excluding revenue projects).

5.0 **ADDITIONAL INVESTMENT & EARMARKED RESERVES**

5.1 As reported to Council in the Statement of Accounts (19th September 2018), the Council has revenue stream earmarked reserves at the 31st March 2018 of £64.157M (£63.153M at 31st March 2017) which are set aside for a variety of purposes. In addition, there are specific reserves relating to Capital Funding, Insurance and Treasury Management.

5.2 The level and use of earmark reserves is constantly reviewed as part of the Council's robust financial management arrangements. Budget setting and accounts closure traditionally provide opportunities for more in depth reviews and Cabinet have specifically requested that the Section 151 Officer undertake a detailed risk assessment of earmarked reserves with a view to:

- Assessing the underlying financial risk for which they have been set aside to determine if it remains or whether circumstances have changed;
- The extent to which any amounts set aside for investment (Prior Year Commitments – Service “Carry Forwards”) have been contractually committed;
- Being clear on the reasons for holding reserves and ensuring that they are sufficient, but not excessive; and
- The need for continued support of a robust Medium Term Financial Plan.

5.3 With the review complete, Cabinet have now been able to take a view on the extent to which any amounts could be released. These are listed below:

a) Prior Year Commitments (£11.957M as at 31st March 2018)

Sums have been set aside in the previous year to fund intended initiatives which

were to be carried out in the following financial year. A review of these reserves has been undertaken with particular regard to their necessity and whether the spend is considered essential in respect of it representing a key priority of the Council.

This review has identified, that of the £11.957M earmarked, a sum of **£1.086M** can be released from these reserves (following the £2.247M released in October 2018).

b) Financial Management and Human Resources Risk Management (£29.766M as at 31st March 2018)

This reserve includes funding for a number of risk assessed potential future liabilities including VER costs, potential future legal claims, welfare reform implications, social care risks etc.

A review has been undertaken of the levels of risk associated with the relevant areas to which these reserves relate.

Following this review, it is proposed that a sum of **£2.759M** can be released from this reserve (following the £3.932M released in October 2018).

c) Other Specific Reserves (£3.692M as at 31st March 2018)

Sums are set aside for specific purposes such as building maintenance repair requirements, data centre modernisation and fees charged to specific projects (such as capital schemes).

Following review, it is proposed that a sum of **£0.172M** can be released from these reserves (following the £0.239M released in October 2018).

d) Investment/Infrastructure (£6.855M as at 31st March 2018)

Sums are set aside to fund current and future costs of maintaining and enhancing infrastructure across the County Borough.

Following review, it is proposed that a sum of **£1.723M** is released from this reserve (following the £5.132M released in October 2018).

e) Insurance Reserve (£8.931M as at 31st March 2018)

The Insurance Reserve is set aside as cover for incidents that may have occurred but are not yet claimed alongside mitigating annual volatility in claim numbers (and spend) and insurance premiums.

Following review, it is proposed that a sum of **£1.000M** can be released from this reserve.

5.4 The total amount of reserves therefore which have been identified to be released amounts to **£6.740M**.

5.5 The Section 151 Officer is content that releasing the above resource does not compromise our financial standing. As such, Cabinet have carefully considered

the options available around the use of the resources identified above. A key consideration continues to be supporting the delivery of the Council's Corporate Plan 2016 – 2020 and the strategic outline capital investment programme of in excess of £300M over the next 5 years (over and above the recurring Capital Programme), as agreed by Cabinet on the 25th January 2018.

- 5.6** Accordingly, the Cabinet believe that the most appropriate use of these one off resources is to invest in our infrastructure and to support the aspirations and priorities of the Corporate Plan as presented in the report referenced above.
- 5.7** In being able to support the above objectives, Cabinet have identified the following specific areas which it is proposed that Council agree can be invested in, with funding available through use of one off reserves, existing resources and additional General Capital Grant from WG:

Investment Priority	£M
Highways & Roads	1.500
Highways Structures	1.500
Parks Structures	1.000
Making Better Use/Traffic Developments	0.350
A4119 Dualling	1.500
Land Drainage	0.200
Bryn Pica Eco Park	0.200
Empty Property Grants	1.500
Town Centre Maintenance Grants (revenue project)	0.200
Schools	1.500
Extra Care	1.000
Parks	0.900
Play Areas	0.500
Skate Parks/Multi Use Games Areas	0.200
Cemeteries	0.400
Leisure Centre Enhancements	0.150
King George V Track	0.500
Total Investment	13.100
Reprioritise existing resources (Town Centre Maintenance Grants)	(0.100)
Additional General Capital Grant 2018/19	(3.927)
Additional General Capital Grant 2019/20	(2.333)
Total Council Investment	6.740

- 5.8** As outlined in section 3, WG has increased the general capital funding for Wales by £100M over 3 years starting in 2018/19. The amount for this Council for 2018/19 is £3.927M and WG is allowing authorities to carry this forward into 2019/20, therefore we have allocated this to the investment priorities, along with the additional allocation of £2.333M for 2019/20.
- 5.9** Further details on the investments proposed in paragraph 5.7 are included in section 6.

6.0 THE THREE YEAR CAPITAL PROGRAMME 2019/20 – 2021/22

- 6.1 The details of the 3 year proposed programme for each Service Group are provided below.

CORPORATE AND FRONTLINE SERVICES GROUP, CHIEF EXECUTIVE'S DIVISION AND CORPORATE INITIATIVES

- 6.2 The latest projections show expected full year capital spend of £65.440M for Corporate and Frontline Services, the Chief Executive's Division and Corporate Initiatives in 2018/19.
- 6.3 The total resources for 2019/20, as outlined in the proposed three-year Capital Programme is £84.473M (of which £38.417M relates to Corporate and Frontline Services, £1.721M to Corporate Initiatives and £44.335M to the Chief Executive's Division).

CORPORATE AND FRONTLINE SERVICES

- 6.4 As identified in 5.7 additional investment has been provided in Corporate and Frontline Services in the following areas:
- Highways & Roads - £1.500M
 - Highways Structures - £1.500M
 - Parks Structures - £1.000M
 - Transport Infrastructure - £1.850M (Making Better Use/Traffic Developments and A4119 Dualling)
 - Land Drainage £0.200M
 - Bryn Pica Eco Park £0.200M

This additional investment is included in the figures presented in Appendix 3b.

HIGHWAYS, TRANSPORTATION & STRATEGIC PROJECTS

Highways Technical Services

- 6.5 A budget for 2019/20 of £15.032M has been allocated to the next phase of the Council's Highways Improvement programme and in doing so supports one of the Council's current Corporate Plan Priorities: 'Place – creating neighbourhoods where people are proud to live and work'. Schemes comprise:
- Road surface treatments and resurfacing – £7.943M;
 - Car park improvements – £0.045M;
 - Major repairs to structures such as bridges and walls – £5.794M;
 - Parks Structures Improvements - £1.000M; and
 - Street lighting replacement and upgrades – £0.250M.

Strategic Projects

- 6.6 A budget for 2019/20 of £10.934M has been allocated to Strategic Projects for major transportation infrastructure schemes and to extend and enhance the

programme of pinch-point and highways network improvement projects as well as road safety, traffic management and drainage improvements. Schemes comprise:

- Transportation Infrastructure which includes Park & Ride schemes, Mountain Ash Cross Valley Link, Llanharan Bypass, A4119 Coed Ely Dualling, Cynon Gateway North, Gelli – Treorchy Link Road, and the Making Better Use programme – £10.364M;
- Traffic Management – £0.160M; and
- Drainage Improvements – £0.410M.

6.7 In recent years a number of grants have been made available by WG for delivery of projects on the transportation network. These include Local Transport Fund, Local Transport Network Fund, Active Travel, Road Safety Grant, Safe Routes in the Community Grant and Flood Alleviation Schemes. Guidance has been issued and bids for transport schemes were submitted on 18th January 2019 for 2019/20 funding. It is anticipated that available grants will be confirmed during March 2019.

6.8 A supplementary report on the detail of proposed schemes for Highways, Transportation & Strategic Projects will be presented to Cabinet shortly.

WASTE STRATEGY

6.9 The budget for 2019/20 is £5.620M. This relates to Eco Park at Bryn Pica and the new Materials Recovery Facility.

FLEET

6.10 The 3 year rolling programme for replacement vehicles continues. The 3 year allocation is £9.140M. This service area is subject to ongoing assessment and continuous review of requirements.

CHIEF EXECUTIVE'S

6.11 As identified in 5.7 additional investment has been provided in the Chief Executive's Division in the following area:

- Empty Properties Grants – £1.500M (capital investment)
- Town Centre Maintenance Grants - £0.200M (revenue project)

This additional capital investment is included in the figures presented in Appendix 3a.

REGENERATION AND PLANNING

6.12 The Council's Capital Programme continues to provide a long term funding commitment to the economic regeneration of the County Borough and in doing so supports one of the Council's Corporate Plan Priorities: 'Economy – Building a strong economy'.

6.13 In addition to the above, sustained investment has been maintained across a range of funding streams, supported by external funding and the Corporate Plan

Investment Priorities. This has enabled a wide range of regeneration activity to be delivered to benefit the local economy.

- 6.14** The Council will continue to work with partners to develop and progress exciting and innovative schemes such as:
- Redevelopment of Taff Vale site;
 - Pontypridd YMCA – Redeveloping the YMCA to be fit for the future as a community centre for creative arts facilitating social enterprise, training opportunities and community involvement;
 - Development of modern industrial business units at Robertstown and Coed Ely;
 - Townscape Enhancements – a targeted approach to upgrading town centre buildings for increased business and commercial use and continuing to improve the quality of the townscape providing business investment and employment growth;
 - Strategic Opportunity Areas – a number of Strategic Opportunity Areas have been developed to deliver economic growth and job creation in Rhondda Cynon Taf. These areas are:
 - Cynon Gateway – Energising the Region;
 - The Wider Pontypridd, Treforest – Edge of the City, heart of the Region;
 - Pontypridd Town – Pivotal in the Region;
 - A4119 Corridor – Regional Rhondda Gateway; and
 - Llanilid on the M4 – Driving the Regional Economy.
- 6.15** The programme of regeneration projects will add value to the significant regeneration investment that has already taken place and will act as a catalyst for further regeneration activity.

PRIVATE SECTOR HOUSING

- 6.16** This programme comprises the following schemes, and in doing so contributes to the Council's current Corporate Plan Priorities: 'People – Promoting independence and positive lives for everyone':
- Disabled Facilities Grants, Maintenance Repair Assistance Grants and Renovation Grants in Exceptional Circumstances;
 - Community Regeneration budget which provides grants to support a number of initiatives underpinning the affordable warmth and energy efficiency agenda; and
 - Empty Properties Grants Investment scheme.

CORPORATE INITIATIVES

- 6.17** As part of the Council's on-going programme to ensure high standards of health and safety and operational efficiency within its premises, appropriate resources continue to be allocated to the management and remediation of Asbestos and Legionella, and also invest to save initiatives.

EDUCATION AND INCLUSION SERVICES

- 6.18** The latest projections show expected full year capital spend of £58.171M for

Education and Inclusion in 2018/19.

- 6.19** The total resources available to Education and Inclusion for 2019/20, as outlined in the proposed three-year Capital Programme is £26.199M and will support one of the Council's current Corporate Plan priorities: 'Economy – Building a strong economy'.
- 6.20** As identified in 5.7 additional investment has been provided in Education and Inclusion in the following area:
- Schools – £1.500M

This additional investment is included in the figures presented in Appendix 3d.

SCHOOLS

- 6.21** The Council will continue to deliver and support its long term strategic investment programme of modernisation to create school environments that meet the needs of our communities and provide the best learning provision and outcomes for young people and the wider community. The programme of capital investment is supported with Council funding, WG 21st Century Schools Band A Capital Grant, WG Reducing Infant Class Sizes Capital Grant, WG Increasing Welsh Medium Provision Capital Grant, WG Flying Start Capital Grant and Community Infrastructure Levy funding. The following key school projects are either in progress or planned, and are included in the overall strategic programme and include a combination of refurbishments, remodelling, demolitions and new buildings:
- Ffynnon Taf Primary – to construct a four classroom extension to increase capacity;
 - Gelli Primary – to construct a two classroom extension and external play area improvements;
 - Llanharan Primary – to construct a two classroom extension and external play area improvements;
 - Parc Lewis Primary – to refurbish and remodel the interior layout to create additional teaching space;
 - YGG Aberdar – to construct a four classroom extension to increase capacity; to include dedicated, suitable premises for fee paying childcare services;
 - Ysgol Llanhari – to locate a modular building on the school site to provide dedicated, suitable premises for flying start and fee paying childcare services;
 - YGG Evan James – to refurbish and remodel the interior layout to create dedicated, suitable premises for fee paying childcare services;
 - YGG Abercynon – to relocate the existing childcare setting into dedicated premises on the school site;
 - YGGG Llantrisant – to construct a two classroom extension to increase capacity at the school;
 - YGG Ynyswen – to locate a modular building on the school site to provide dedicated, suitable premises for fee paying childcare services;
 - Tonyrefail Community School – to construct a new 3-19 school with improved external sports facilities, including a new 3G pitch at the adjacent leisure centre. Completion is due in spring 2019.
 - Treorchy Comprehensive School – the remaining works into 2019/20 relate to

remodelling of a classroom block due for completion in summer 2019.

PLANNED MINOR CAPITAL WORKS

- 6.22** The planned minor capital works programme allocation for 2019/20 is £6.886M. The allocation includes an on-going rolling programme for kitchen refurbishments/remodelling, window & door replacements, essential works, electrical rewiring, fire alarm upgrades, toilet refurbishments, Equalities Act/compliance works, access condition surveys, boiler replacement, roof renewal, improvements to schools, asbestos remediation works, schools investment programme and capitalisation of IT hardware/software & licences.
- 6.23** A supplementary report detailing proposals of works for consideration within the above mentioned programme will be presented to Cabinet shortly.

COMMUNITY AND CHILDREN'S SERVICES

- 6.24** The latest projections show expected full year capital spend of £7.687M for Community and Children's Services in 2018/19.
- 6.25** The total resources available to Community and Children's Services for 2019/20, as outlined in the proposed three year Capital Programme, is £8.018M.
- 6.26** As identified in 5.7 additional investment has been provided in Community and Children's Services in the following areas:
- Extra Care Facilities - £1.000M
 - Parks - £0.900M
 - Play Areas - £0.500M
 - Skate Parks/Multi Use Games Areas - £0.200M
 - Cemeteries - £0.400M
 - Leisure Centre Enhancements - £0.150M
 - King George V Track - £0.500M

This additional investment is included in the figures presented in Appendix 3e.

ADULT AND CHILDREN'S SERVICES

- 6.27** The programme for Adult and Children's Services includes a budget of £3.667M in 2019/20. This will continue to fund the essential refurbishment and improvement works to the Council's Adult & Children's Services establishments, including asbestos costs, in line with care standards and health & safety legislation. Also included are additional costs associated with Telecare Services.
- 6.28** These investments will support one of the Council's current Corporate Plan Priorities: 'People – Promoting independence and positive lives for everyone'.

PUBLIC HEALTH AND PROTECTION

- 6.29** The Public Health and Protection programme has a budget of £4.351M in 2019/20. This budget is allocated across the ongoing rolling programmes for Parks Improvements, Cemeteries and Community Safety measures. Also included in this budget are allocations for investment and improvement works at Leisure Centres and Play Areas. These areas of investment support one of the Council's current Corporate Plan Priorities: 'Place – Creating neighbourhoods where people are proud to live and work'.

7.0 EQUALITY AND DIVERSITY IMPLICATIONS

- 7.1** In developing the Council's proposed Capital Programme for 2019/20 to 2021/22, an Equality Impact Assessment (EIA) has been undertaken to ensure that:
- i the Council meets the requirements of the Public Sector Equality Duties; and
 - ii due regard has been taken of the likely impact of the recommendations in terms of equality and discrimination.

8.0 CONSULTATION

- 8.1** Consultation and engagement has been undertaken as part of formulating the revised programme and this was also built into the wider consultation exercise undertaken in respect of the recommended 2019/20 Revenue Budget Strategy, particularly in respect of investment priorities and community benefits.

9.0 FINANCIAL IMPLICATION(S)

- 9.1** The financial implications of the recommendations are set out in the main body of the Report.

10.0 LEGAL IMPLICATIONS OR LEGISLATION CONSIDERED

- 10.1** The Council's proposed Capital Programme for 2019/20 to 2021/22 complies fully with all legal requirements.

11.0 LINKS TO CORPORATE AND NATIONAL PRIORITIES AND THE WELL-BEING OF FUTURE GENERATIONS ACT

- 11.1** The Council's proposed Capital Programme for 2019/20 to 2021/22 has been formulated to support the delivery of the Council's strategic priorities, as set out within the Corporate Plan 2016 – 2020, with this document being aligned to the goals and principles included within the Well-Being of Future Generations Act.

12.0 CONCLUSIONS

- 12.1** The three year Capital Programme is a key component of the overall Medium Term

Financial Planning and Resources Strategy for this Council. Targeted capital investment can make a significant impact on service delivery and used effectively, is able to underpin the Council's Corporate Plan Priorities, where relevant.

- 12.2** This report sets out the capital investment priorities for the Council through to March 2022. It represents an ambitious and significant level of investment (£173.202M) over the next 3 years.
- 12.3** The programme includes some element of slippage identified throughout 2018/19, which is subject to change when final spend for the capital programme is known and the 2018/19 accounts are finalised. Any changes to slippage will be reported to Members in the quarterly performance reports.
- 12.4** This report has also identified the opportunity to invest £13.100M of additional resources in our local area including our own assets in order to improve the services which are available to our residents.
- 12.5** As the year progresses, changes will be made to the programme, for example where new schemes can be supported by specific grants. Approval from Members will be sought as these opportunities arise throughout 2019/20.

RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL

AUTHORITY PROFILE

RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL - PROFILE

Rhondda Cynon Taf County Borough Council was formed in 1996 from the three districts of the former Mid Glamorgan County Council, and is the third largest unitary authority in Wales in population terms, with a total of 239,127² living in the area. The County Borough Council occupies an area of 424 Sq km, in the South Wales Valleys stretching from the Brecon Beacons in the North to Cardiff in the South.

The three geographical districts that make up Rhondda Cynon Taf share a range of common socio-economic and cultural characteristics with high levels of relative poverty and social exclusion, particularly in the northern valleys which have some of the highest deprivation indicators in the United Kingdom.

The Council's services are managed and delivered by its group directorates which manage and co-ordinate related services. There are four directorates in the Council's current structure:

Education and Inclusion Services	Providing support services to schools; Access and Inclusion; School Admissions and Governance; Attendance and Wellbeing; 21 st Century Schools; Asset and Data Management; Catering Services; and school improvement support and challenge in partnership with the Central South Consortium.
----------------------------------	---

Community & Children's Services	Providing Adult Services (Community Care Services and Health and Social Care Services); Children's Services; Community Housing Services; Public Health & Protection; Leisure, Countryside and Cultural Services (including Theatres); Visitor Attractions & Heritage; Community Learning Services; Libraries; Welsh Language Services; Youth Engagement & Participation; and Employment Programmes.
---------------------------------	---

² (239,127) – 2017 mid-year estimate

Prosperity, Development and
Frontline Services

Providing the frontline services of Highways; Transport; Strategic Projects; Streetcare Services (including Waste and Street Cleansing); together with Regeneration and Planning Services and Housing Strategy.

Chief Executive

Providing the authority wide functions of Human Resources, Democratic Services and Communications and Legal Services; the frontline services of Customer Care, Housing Benefit and Council Tax administration; and key support services of Finance, ICT and Digital Services, Corporate Estates Management and Procurement.

RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL

BUDGET
2019/20
SUMMARY

AUTHORITY WIDE BUDGET SUMMARY

Total resources available for the Authority in a financial year are split into two elements, Revenue Expenditure and Capital Expenditure.

Revenue Expenditure

The final Local Government settlement figures for 2019/20, after adjusting for transfers of expenditure responsibilities, saw an increase in Revenue Support Grant (RSG) and Non-Domestic Rates (NDR) funding of 0.8%. With a Council Tax increase of 3.60%, the Council's Net Revenue Budget for 2019/20 was set at £483.469M.

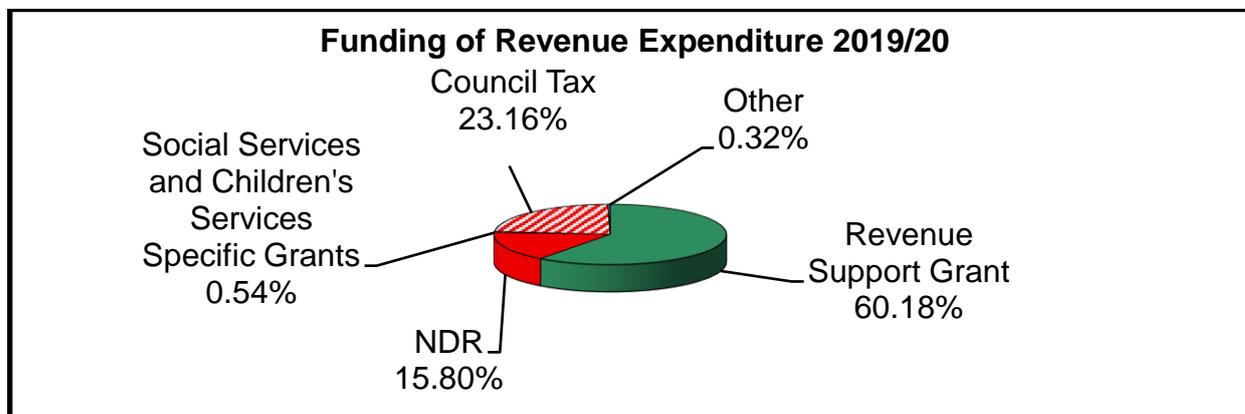
The total amount to be collected from Council Tax payers to support the Council's expenditure is £111.993M.

The 2019/20 Budget Requirement

	£M
2019/2020 Net Revenue Spending	483.469
LESS: Revenue Support Grant & NDR Contribution	367.339
LESS: Social Services and Children's Services Specific Grants	2.600
Sub total	113.530
LESS: Release of Earmarked Reserves ³	1.537
To be met from Council Taxpayers	111.993

³ Release of Earmarked Reserves - the Council's 2019/20 Revenue Budget incorporated additional costs associated with the Firefighter Pension Fund following the latest Fund valuation. Further to Council agreeing the 2019/20 budget, confirmation was received that the additional costs would be met by the UK Government – therefore, necessary adjustments will be actioned to the Council's 'Medium Term Financial Planning and Service Transformation Reserve - transition funding' as part of the Quarter 1 Performance Report.

This is further illustrated in the chart below.

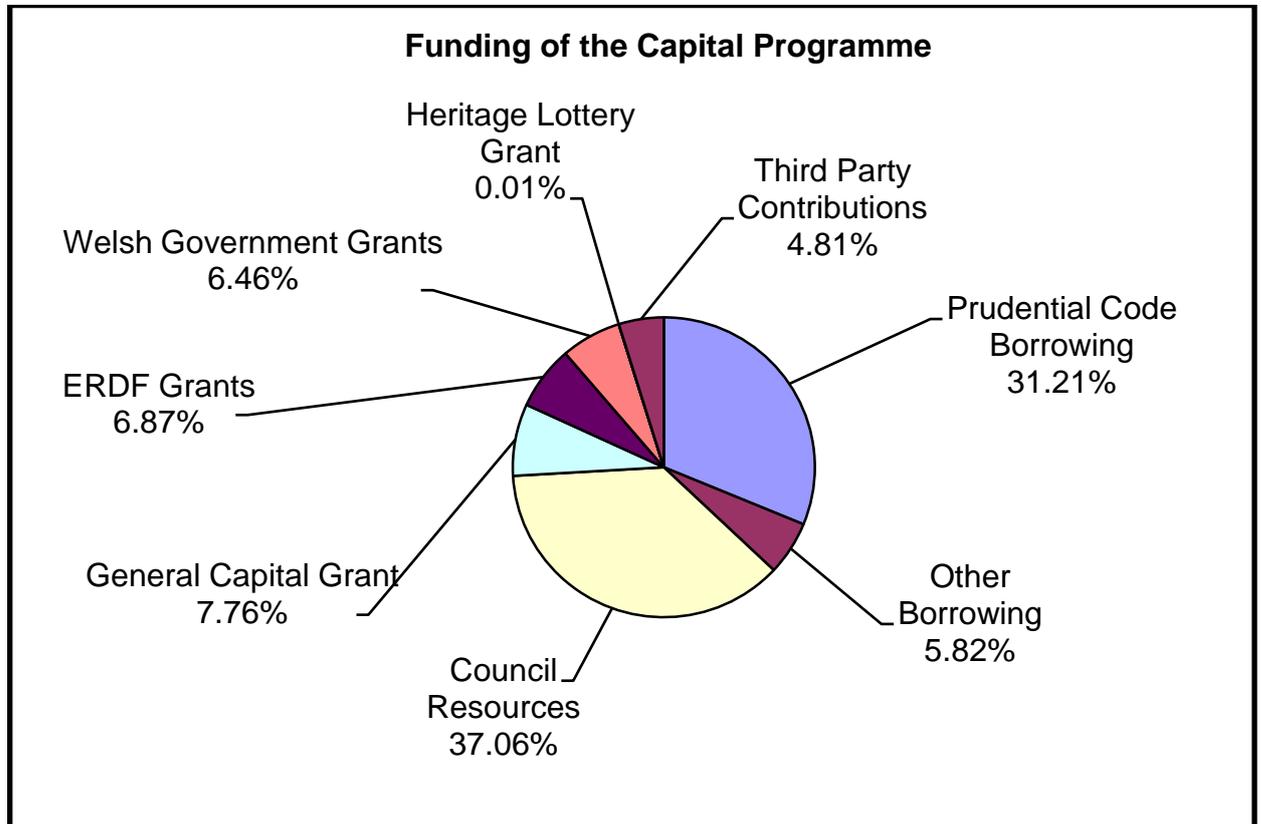


Capital Expenditure

The funding of the Capital Programme for 2019/20 is detailed in the table below.

	£M
Prudential Code Borrowing	37.047
Other Borrowing	6.906
Council Resources	43.981
General Capital Grant Annual Base Allocation	4.202
General Capital Grant Additional Allocation 2019/20	2.333
General Capital Grant Additional Allocation 2018-19 Carry Forward	2.678
Welsh European Funding Office - ERDF Modern Industrial Units Developments	4.593
Welsh Government Welsh Medium Capital Grant	3.570
Welsh Government Reducing Infant Class Sizes	1.600
Welsh Government Public Highways Refurbishment Grant	2.502
Heritage Lottery Grant	0.015
Welsh Government Building For The Future ERDF Programme	3.561
Third Party Contributions	5.702
2019/20 Capital Programme	118.690

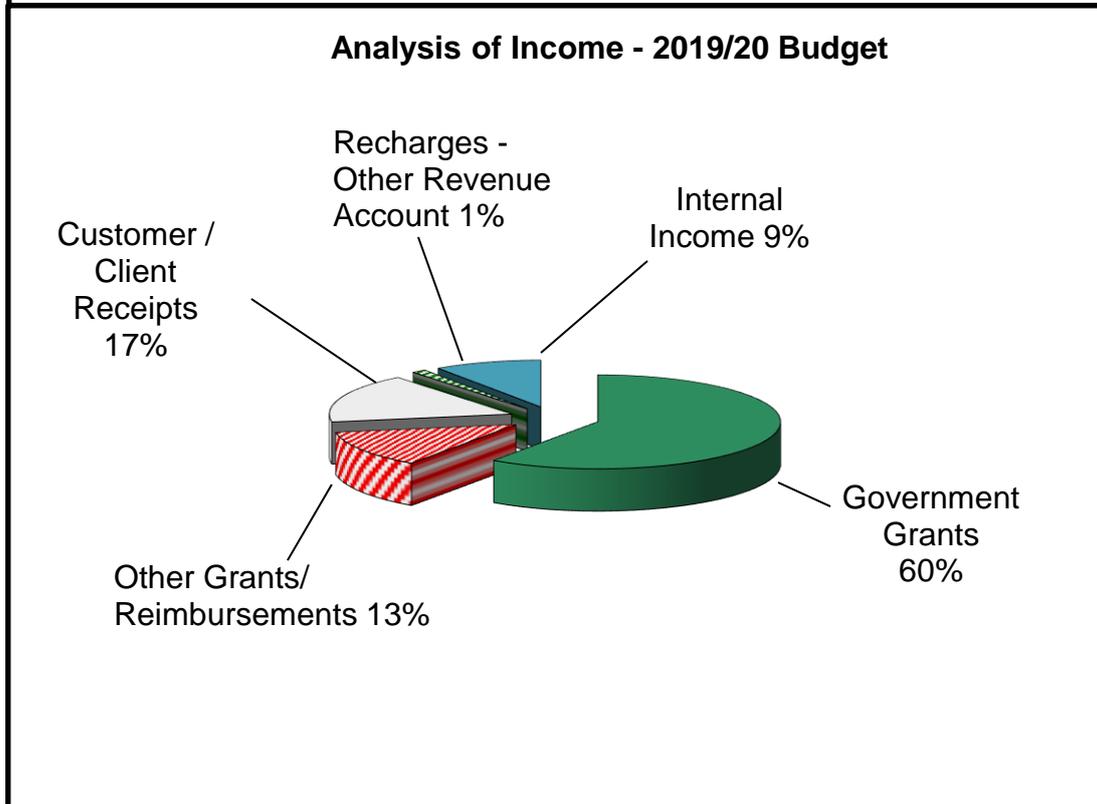
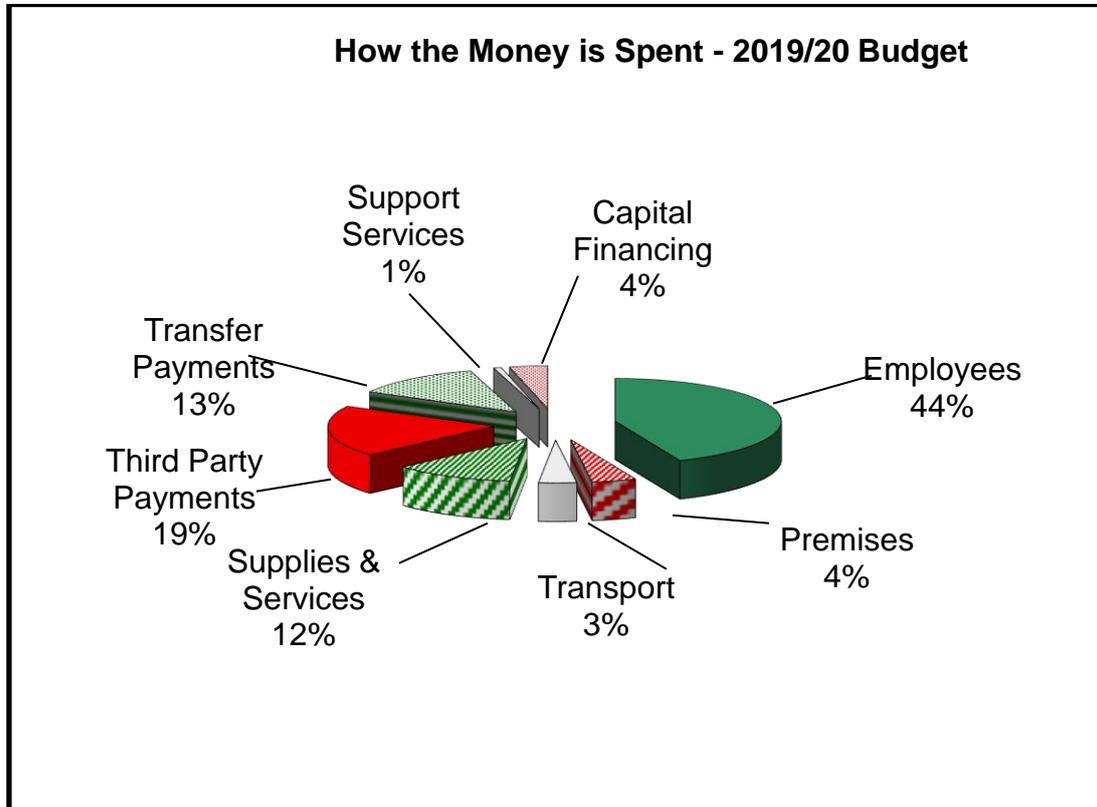
This is further illustrated in the chart below.



A summary of the Three Year Capital Programme for the Authority is provided at the end of this section and detailed within subsequent sections for each Group.

GENERAL FUND REVENUE EXPENDITURE

The Net Revenue Budget for the Authority for 2019/20 amounts to £483.469M. Gross expenditure is estimated at £691.947M and this is analysed by expenditure type in the chart below.



GENERAL FUND REVENUE : TYPE OF SPEND

2018/19 Budget		2019/20 Budget
£M		£M
	<u>Employees</u>	
112.500	Burnham	115.114
34.465	NJC Manual Workers	44.200
0.809	JNC Blind Workshops	0.894
124.694	NJC APT&C	126.132
1.779	Soulbury	1.957
4.690	JNC Chief Officers	4.847
0.012	JNC Youth Leaders	0.012
7.712	Other	8.832
286.661		301.988
	<u>Premises</u>	
7.287	Repairs & Maintenance	7.287
0.636	Maintenance of Grounds	0.638
6.096	Energy	6.112
1.157	Rents	1.263
6.093	Local Tax	6.274
0.689	Water	0.688
6.656	Cleaning/Domestic	7.215
0.270	Insurance	0.279
0.169	Other	0.120
29.053		29.876
	<u>Transport</u>	
8.764	Direct Transport	8.941
13.879	Contract Hire	14.248
0.553	Public Transport	0.545
1.522	Car Allowances	1.524
0.275	Other	0.279
24.993		25.537
	<u>Supplies & Services</u>	
16.612	Equipment/Materials/Furniture	18.125
3.409	Communications/Computing	3.344
3.318	Provisions	5.350
0.947	Printing/Stationery	0.956
0.268	Advertising	0.265
0.041	Members Expenses	0.033
11.963	Grants & Subscriptions	12.226
31.120	Services	32.613
5.270	Miscellaneous	5.663
1.808	Other	2.162
74.756		80.737
	<u>Third Party</u>	
6.545	Rendered by Other Local Authorities	6.508
38.239	Rendered by Voluntary Organisations	36.370
55.751	Rendered by Private Contract	59.119
4.842	Supporting People	4.868

15.854	Foster Care	16.305
8.536	Transport	8.561
0.100	Structural	0.204
0.535	Cyclic	0.547
0.397	Safety Aids	0.406
0.061	Winter Maintenance	0.062
1.596	Street Lighting	1.475
0.013	Highways Drainage	0.013
0.148	Other	0.153
132.617		134.591
	<u>Transfer Payments</u>	
1.483	School Children/Students	1.011
93.907	Housing Benefits & Council Tax Reduction Scheme	87.079
0.400	NDR Relief	0.400
95.790		88.490
	<u>Support Services</u>	
5.931	Recharges	5.088
5.931		5.088
	<u>Capital Financing</u>	
3.471	Other	1.852
23.505	Capital Charges	23.788
26.976		25.640
676.777	Total Expenditure	691.947
	<u>Income</u>	
-131.883	Government Grants	-124.269
-27.716	Other Grants/Reimbursements	-26.427
-30.545	Customer/Client Receipts	-35.224
-0.146	Interest	-0.157
-2.468	Recharges–Other Revenue Account	-2.564
-12.419	Internal Income	-19.837
-205.177	Total Income	-208.478
471.600	NET REVENUE BUDGET	483.469

Note

Prior year (2018/2019) figures are provided for information. Changes in accounting requirements and functional responsibility can distort comparison between years.

GENERAL FUND REVENUE : SERVICES PROVIDED

2018/19 Budget		2019/20 Budget
£M		£M
	<u>Community & Children's Services</u>	
80.303	Adult Services	86.802
47.680	Children's Services	47.644
3.083	Transformation	3.228
16.026	Public Health, Protection & Community Services	15.824
147.092		153.498
	<u>Education & Inclusion Services</u>	
26.712	Education & Inclusion Services (Non Delegated)	27.892
148.819	Delegated Schools	151.606
175.531		179.498
	<u>Chief Executive</u>	
0.399	Chief Executive	0.395
2.852	Democratic Services & Communications	2.859
6.654	Human Resources	7.047
1.644	Legal Services	1.622
9.536	Finance & Digital Services	10.660
3.910	Corporate Estates	3.229
24.995		25.812
	<u>Prosperity, Development & Frontline Services</u>	
2.989	Prosperity & Development Services	2.912
51.971	Frontline Services	53.897
54.960		56.809
402.578	Total Group Budgets	415.617
	<u>Authority Wide Budgets</u>	
19.947	Capital Financing	18.917
11.790	Levies	12.384
13.105	Miscellaneous	11.815
0.400	NDR Relief	0.400
23.780	Council Tax Reduction Scheme	24.336
69.022	Total Authority Wide Budgets	67.852
471.600	TOTAL REVENUE BUDGET⁴	483.469

⁴ The realignment of service areas, as set out in the 'Review of the Council's Senior and Associated Management Post Structure' update agreed by Cabinet on 24th January 2019, has been reflected within this Table (and within the detailed Revenue Budget sections throughout this document).

THREE YEAR SUMMARY CAPITAL PROGRAMME

GROUP	BUDGET		
	2019/20	2020/21	2021/22
	£M	£M	£M
Community & Children's Services			
Adult & Children's Services	3.667	2.250	1.650
Public Health, Protection & Community Services	4.441	0.570	0.570
Education & Inclusion Services			
Schools	19.313	0.389	0.146
Supplementary Capital Programme	6.886	4.900	4.900
Chief Executive's Division			
Finance & Digital Services	0.707	0.700	0.700
Corporate Estates	1.921	1.050	1.050
Prosperity, Development and Frontline Services			
Planning & Regeneration	36.333	4.429	0.740
Private Sector Housing	7.912	6.268	5.368
Highways Technical Services	15.032	7.084	5.835
Strategic Projects	10.934	1.825	0.325
Waste Strategy	5.620	0.247	0.000
Fleet	5.824	1.743	1.573
Buildings	0.100	0.100	0.100
TOTAL CAPITAL BUDGET⁵	118.690	31.555	22.957

*** The 2019/2020 budget includes estimated slippage from 2018/2019 and additional grant aided schemes that were known when the three year programme was agreed.**

⁵ The realignment of service areas, as set out in the 'Review of the Council's Senior and Associated Management Post Structure' update agreed by Cabinet on 24th January 2019, has been reflected within this Table (and within the detailed Capital Programme Budget sections throughout this document).

RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL

COMMUNITY & CHILDREN'S SERVICES

COMMUNITY & CHILDREN'S SERVICES OVERVIEW

The Community & Children's Services Group comprises the majority of the Council's front line customer contact services. Over 25% of the Council's directly employed personnel are located within the Group and are responsible for delivering a range of statutory and discretionary services. These include:

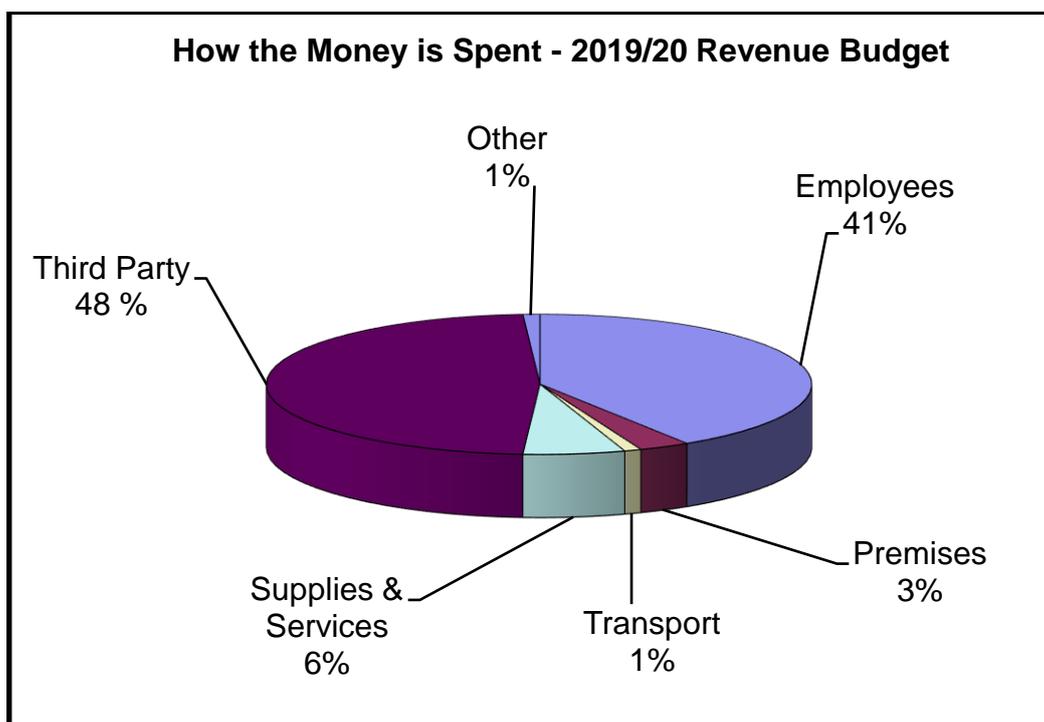
- Adult Care Services
- Children's Services
- Transformation
- Public Health, Protection & Community Services

A summary of the total resources available for the Community & Children's Services Group in the 2019/20 financial year is as follows:-

	Gross Expenditure	Income	Net Expenditure
	£M	£M	£M
Capital Programme	8.108	0.000	8.108
Revenue	226.120	-72.622	153.498
Total	234.228	-72.622	161.606

COMMUNITY & CHILDREN'S SERVICES REVENUE EXPENDITURE

The Net Revenue Budget for the Community & Children's Services Group for 2019/20 amounts to £153.498M. Gross expenditure is estimated at £226.120M and this is analysed by expenditure type in the chart below.



Income receivable by the Group of £72.622M reduces net expenditure to £153.498M. A detailed analysis of how this money will be spent can be found on the subsequent pages within this section.

Specific Revenue Grants 2019/20

The table below identifies the main areas of expenditure funded by Specific Revenue Grants, which are included within gross expenditure / income figures as appropriate.

Award Body	Purpose	Amount £M
Shaw Trust & Working Links	Subsidisation of Employment of Disabled Workers	0.293
Department for Work & Pensions	Housing Benefit Subsidy Bed & Breakfast Scheme	0.122
Welsh Government	Children's and Community Grant	22.318
	Communities 4 Work	1.093
	Inspire 2 Work	0.344
	School Effectiveness Grant - Play	0.073
	Social Care Workforce Development Programme	0.570
	Substance Misuse Action Fund	2.971
	General Practitioner (GP) Referral Scheme	0.168
	Intermediate Care Fund (Via Local Health Board LHB)	2.102
	Environment & Sustainable Development Single Revenue Grant	0.036
	Community Learning	0.201
	Youth Support Grant	0.239
	Child Burial Grant	0.048
	European Social Fund (ESF) Ignite/Platform 1	0.141
Youth Justice Board	Youth Justice Provision	0.304
Police Crime Commissioner	Police and Crime Reduction	0.197
Sports Council for Wales	Grand/Big Splash	0.306
	Dragon Sports Scheme	0.040
	Sports Development	0.549
Arts Council of Wales (ACW)	ACW Revenue Grant	0.150

GENERAL FUND REVENUE**COMMUNITY & CHILDREN'S SERVICES : TYPE OF SPEND**

2018/19 Budget		2019/20 Budget
£M		£M
	<u>Employees</u>	
15.846	NJC Manual Workers	16.736
0.809	JNC Blind Workshops	0.894
67.589	NJC APT&C	70.616
1.188	JNC Chief Officers	1.440
2.311	Other	3.053
87.743		92.739
	<u>Premises</u>	
1.520	Repairs & Maintenance	1.501
1.863	Energy	1.899
0.771	Rents	0.895
1.371	Local Tax	1.427
0.427	Water	0.426
0.885	Cleaning/Domestic	0.954
0.083	Other	0.034
6.920		7.136
	<u>Transport</u>	
1.499	Contract Hire	1.457
1.183	Car Allowances	1.179
0.275	Other	0.279
2.957		2.915
	<u>Supplies & Services</u>	
5.239	Equipment/Materials/Furniture	5.017
0.817	Communications/Computing	0.737
1.028	Provisions	1.044
0.328	Printing/Stationery	0.316
0.528	Grants & Subscriptions	0.451
3.358	Services	3.156
2.451	Miscellaneous	2.637
0.274	Other	0.267
14.023		13.625
	<u>Third Party</u>	
5.858	Rendered by Other Local Authorities	5.551
24.936	Rendered by Voluntary Organisations	22.757
55.701	Rendered by Private Contract	59.069
15.854	Foster Care	16.305
4.842	Supporting People	4.868
0.038	Other	0.040
107.229		108.590
	<u>Transfer Payments</u>	
0.316	School Children/Students	0.201
0.316		0.201
	<u>Support Services</u>	
0.539	Recharges	0.525
0.539		0.525
	<u>Capital Financing</u>	
0.349	Other	0.389
0.349		0.389
220.076	Total Expenditure	226.120
	<u>Income</u>	
-31.594	Government Grants	-32.565
-24.638	Other Grants/Reimbursements	-22.900
-15.154	Customer/Client Receipts	-15.537
-1.598	Internal Income	-1.620
-72.984	Total Income	-72.622
147.092	NET COMMUNITY & CHILDREN'S SERVICES BUDGET	153.498

GENERAL FUND REVENUE**COMMUNITY & CHILDREN'S SERVICES : SERVICES PROVIDED**

2018/19 Budget		2019/20 Budget
£M		£M
	<u>Adult Services</u>	
6.191	Long Term Care & Support	7.410
47.359	Commissioned Services	51.723
18.237	Provider Services	19.059
8.829	Short Term Intervention	9.480
-3.396	Fairer Charging	-3.899
3.083	Management, Safeguarding & Support Services	3.029
80.303		86.802
	<u>Children's Services</u>	
27.193	Safeguarding & Support (Including Children Looked After)	27.350
6.655	Early Intervention	6.483
0.973	Cwm Taf Youth Offending Service	0.928
10.816	Intensive Intervention	10.776
2.043	Management & Support Services	2.107
47.680		47.644
	<u>Transformation</u>	
0.726	Regional Training Unit	0.756
0.813	Group & Transformation Management	0.826
1.055	Service Improvement	1.100
0.489	Purchasing & Commissioning	0.546
3.083		3.228
	<u>Public Health, Protection & Community Services</u>	
5.434	Public Protection	5.435
4.307	Community Services	4.355
0.940	Communities & Wellbeing	0.909
5.081	Leisure, Countryside and Cultural Services	4.973
0.264	Group Directorate	0.152
16.026		15.824
147.092	TOTAL COMMUNITY & CHILDREN'S SERVICES BUDGET	153.498

Adult Services

The Adult Services Division can be analysed over the following service areas:

Long Term Care & Support

Locality services, which include longer term assessment and care management for:-

- Older People.
- Adults with a Mental Health Problem.
- Adults with a Learning Disability.
- Adults with a Physical or Sensory Disability.

Commissioned & Provider Services

Following assessment, services are provided to meet individual need and are commissioned from both in house, independent and third sector providers or through the provision of a direct payment. Services can be broadly described as home based support, day services, residential care or accommodation with support.

Direct services provide all the in house delivered social care services:

- Supported Accommodation for People with a Learning Disability
- Residential Care for Older People
- Home Care
- Day Services for all Adult Social Care Groups
- Community Day Centres

Short Term Intervention

A short term intervention service comprising of:-

- Reablement and Intermediate Care.
- Short Term Assessment and Care Management.
- Adaptations and Community Equipment.
- Sensory Services.

Supported employment services provided through the Council's Vision Products facility also sits within this service area.

Fairer Charging

Income received from clients (following a means tested financial assessment) for contributions towards the costs of the Non Residential Care Services they receive.

Management, Safeguarding and Support Services

- Safeguarding Services
- Support Services

GENERAL FUND REVENUE**ADULT SERVICES : TYPE OF SPEND**

2018/19 Budget £M		2019/20 Budget £M
	<u>Employees</u>	
14.475	NJC Manual Workers	15.225
0.809	JNC Blind Workshops	0.894
23.214	NJC APT&C	24.742
0.257	JNC Chief Officers	0.358
0.904	Other	1.545
39.659		42.764
	<u>Premises</u>	
0.426	Repairs & Maintenance	0.395
0.661	Energy	0.670
0.504	Rents	0.551
0.094	Local Tax	0.067
0.162	Water	0.156
0.486	Cleaning/Domestic	0.488
0.006	Other	0.005
2.339		2.332
	<u>Transport</u>	
0.909	Contract Hire	0.944
0.553	Car Allowances	0.561
0.092	Other	0.095
1.554		1.600
	<u>Supplies & Services</u>	
3.491	Equipment/Materials/Furniture	3.450
0.210	Communications/Computing	0.214
0.779	Provisions	0.801
0.137	Printing/Stationery	0.137
0.008	Grants & Subscriptions	0.008
0.385	Services	0.250
0.535	Miscellaneous	0.503
0.060	Other	0.060
5.605		5.423
	<u>Third Party</u>	
1.431	Rendered by Other Local Authorities	1.398
17.570	Rendered by Voluntary Organisations	14.957
47.033	Rendered by Private Contract	51.148
0.017	Other	0.017
66.051		67.520
	<u>Support Services</u>	
0.201	Recharges	0.201
0.201		0.201
115.409	Total Expenditure	119.840
	<u>Income</u>	
-6.509	Government Grants	-6.652
-23.416	Other Grants/Reimbursements	-21.577
-4.184	Customer/Client Receipts	-3.733
-0.997	Internal Income	-1.076
-35.106	Total Income	-33.038
80.303	NET ADULT SERVICES BUDGET	86.802

Children's Services

The purpose of the Division is to provide statutory children's services which:-

- Protect children from abuse, maximise life chance benefits for children in need and children looked after, taking into account their wishes and feelings, measured through individual needs assessments and reviews.
- Through real partnerships with other agencies, ensure 'Best Value' in the use of resources provided for these services.

These services are organised and delivered through the following service areas:-

Safeguarding and Support

- Children Looked After Services
- Regional Adoption Services – Provided By Vale, Valleys & Cardiff Adoption Service
- Safeguarding & Standards

Early Intervention

- Early Intervention & Prevention (including Early Years)
- Community & Family Support Services
- Youth Service
- Emergency Duty

Cwm Taf Youth Offending Service

- Youth Offending Service – Regional Service provided on behalf of Rhondda Cynon Taf County Borough Council (CBC) and Merthyr County Borough Council (CBC)

Intensive Intervention

- Assessment & Care Planning Services
- Disabled Children Services
- Aftercare

Management and Support Services – providing management support services across the Division

The core business of the Division is to provide quality services for children and young people in need, safeguarding and promoting their welfare. The Children's Services Plan sets out the values, policy aims and priority developments for Rhondda Cynon Taf CBC.

It is important to note that the provision of services is comprehensive, highly regulated and mandatory: a requirement of legislation, regulation and practice guidance.

GENERAL FUND REVENUE**CHILDREN'S SERVICES: TYPE OF SPEND**

2018/19 Budget		2019/20 Budget
£M		£M
	<u>Employees</u>	
0.096	NJC Manual Workers	0.082
22.261	NJC APT&C	22.490
0.645	JNC Chief Officers	0.452
0.450	Other	0.428
23.452		23.452
	<u>Premises</u>	
0.071	Repairs & Maintenance	0.075
0.088	Energy	0.087
0.165	Rents	0.220
0.092	Local Tax	0.090
0.017	Water	0.017
0.136	Cleaning/Domestic	0.188
0.063	Other	0.004
0.632		0.681
	<u>Transport</u>	
0.471	Contract Hire	0.417
0.445	Car Allowances	0.435
0.050	Other	0.052
0.966		0.904
	<u>Supplies & Services</u>	
0.284	Equipment/ Materials/Furniture	0.154
0.088	Communications/Computing	0.087
0.110	Provisions	0.107
0.046	Printing/Stationery	0.041
0.149	Grants & Subscriptions	0.092
1.535	Services	1.418
0.347	Miscellaneous	0.513
0.019	Other	0.016
2.578		2.428
	<u>Third Party</u>	
2.531	Rendered by Other Local Authorities	2.540
3.970	Rendered by Voluntary Organisations	3.766
8.191	Rendered by Private Contract	7.710
15.854	Foster Care	16.305
30.546		30.321
	<u>Transfer Payments</u>	
0.316	School Children/Students	0.201
0.316		0.201
	<u>Support Services</u>	
0.220	Recharges	0.217
0.220		0.217
58.710	Total Expenditure	58.204
	<u>Income</u>	
-9.555	Government Grants	-9.139
-0.654	Other Grants/Reimbursements	-0.620
-0.715	Customer/Client Receipts	-0.696
-0.106	Internal Income	-0.105
-11.030	Total Income	-10.560
47.680	NET CHILDREN'S SERVICES BUDGET	47.644

Transformation

This Division is responsible for a whole range of internal support services at a level and cost that meet all the requirements of the Community & Children's Services direct service providers.

The support services provided by this Division include:-

Regional Training Unit

- Social Care – Regional training and development service provided on behalf of Rhondda Cynon Taf CBC and Merthyr Tydfil CBC

Service Improvement

- ICT System Support and Management Information
- Complaints, Quality Assurance and Service User Consultation
- Project Management and Service Change
- Performance Management
- Welfare Rights

Purchasing and Commissioning

- Purchasing and Commissioning Team
- Contract Management and Monitoring

GENERAL FUND REVENUE**TRANSFORMATION : TYPE OF SPEND**

2018/19 Budget		2019/20 Budget
£M		£M
	<u>Employees</u>	
2.928	NJC APT&C	2.975
0.158	JNC Chief Officers	0.236
3.086		3.211
	<u>Premises</u>	
0.031	Rents	0.039
0.018	Cleaning/Domestic	0.030
0.049		0.069
	<u>Transport</u>	
0.028	Car Allowances	0.028
0.006	Other	0.004
0.034		0.032
	<u>Supplies & Services</u>	
0.036	Equipment/ Materials/Furniture	0.032
0.145	Communications/Computing	0.143
0.029	Provisions	0.024
0.019	Printing/Stationery	0.018
0.014	Grants & Subscriptions	0.011
0.277	Services	0.190
0.105	Miscellaneous	0.141
0.005	Other	0.004
0.630		0.563
	<u>Third Party</u>	
0.060	Rendered by Other Local Authorities	0.003
0.122	Rendered by Voluntary Organisations	0.299
0.192	Rendered by Private Contract	0.195
0.374		0.497
	<u>Support Services</u>	
0.017	Recharges	0.017
0.017		0.017
4.190	Total Expenditure	4.389
	<u>Income</u>	
-0.556	Government Grants	-0.570
-0.493	Other Grants/Reimbursements	-0.578
-0.058	Internal Income	-0.013
-1.107	Total Income	-1.161
3.083	NET TRANSFORMATION BUDGET	3.228

Public Health, Protection & Community Services

The Public Health, Protection & Community Services division delivers a diverse range of services and can be analysed over the following areas.

Public Protection

- Community Safety and Strategic Partnerships
- Environmental Health (Commercial)
- Environmental Health (Neighbourhoods)
- Trading Standards & Registration Services
- Supported Housing and Housing Advice

Community Services

- Libraries
- Adult Education Service
- Welsh language Service
- Employment Programmes
- European Social Fund (ESF) Programme Management
- Arts & Cultural Services

Communities & Wellbeing

- Children & Communities Commissioning
- Service Planning & Transformation

Leisure, Countryside and Cultural Services

- Leisure Operations (Leisure & Sports Centres)
- Leisure Strategy
- Play Strategy (including Playgrounds & Community Centres)
- Countryside and Rights of Way
- Bereavement Services
- Visitor Attractions & Heritage

GENERAL FUND REVENUE
PUBLIC HEALTH, PROTECTION & COMMUNITY SERVICES: TYPE OF
SPEND

2018/19 Budget		2019/20 Budget
£M		£M
	<u>Employees</u>	
1.275	NJC Manual Workers	1.429
19.186	NJC APT&C	20.409
0.128	JNC Chief Officers	0.394
0.957	Other	1.080
21.546		23.312
	<u>Premises</u>	
1.023	Repairs & Maintenance	1.031
1.114	Energy	1.142
0.071	Rents	0.085
1.185	Local Tax	1.270
0.248	Water	0.253
0.245	Cleaning/Domestic	0.248
0.014	Other	0.025
3.900		4.054
	<u>Transport</u>	
0.119	Contract Hire	0.096
0.157	Car Allowances	0.155
0.127	Other	0.128
0.403		0.379
	<u>Supplies & Services</u>	
1.428	Equipment/Materials/Furniture	1.381
0.374	Communications/Computing	0.293
0.110	Provisions	0.112
0.126	Printing/Stationery	0.120
0.357	Grants & Subscriptions	0.340
1.161	Services	1.298
1.464	Miscellaneous	1.480
0.190	Other	0.187
5.210		5.211
	<u>Third Party</u>	
1.836	Rendered by Other Local Authorities	1.610
3.274	Rendered by Voluntary Organisations	3.735
0.285	Rendered by Private Contract	0.016
4.842	Supporting People	4.868
0.021	Other	0.023
10.258		10.252
	<u>Support Services</u>	
0.101	Recharges	0.090
0.101		0.090
	<u>Capital Financing</u>	
0.349	Other	0.389
0.349		0.389
41.767	Total Expenditure	43.687
	<u>Income</u>	
-14.974	Government Grants	-16.204
-0.075	Other Grants/Reimbursements	-0.125
-10.255	Customer/Client Receipts	-11.108
-0.437	Internal Income	-0.426
-25.741	Total Income	-27.863
16.026	NET PUBLIC HEALTH, PROTECTION & COMMUNITY SERVICES BUDGET	15.824

COMMUNITY & CHILDREN'S SERVICES THREE YEAR CAPITAL PROGRAMME

	BUDGET		
	2019/20	2020/21	2021/22
	£M	£M	£M
<u>Direct Services, Business & Housing</u>			
Modernisation Programme (Adults)	3.284	1.955	1.355
Modernisation Programme (Children's)	0.050	0.050	0.050
Asbestos Remediation	0.045	0.045	0.045
Telecare Equipment (including Carelink Equipment)	0.288	0.200	0.200
Total Direct Services, Business and Housing	3.667	2.250	1.650
<u>Public Health & Protection</u>			
Leisure Centre Refurbishment Programme	0.240	0.090	0.090
Parks & Countryside	1.100	0.110	0.110
King George V Track	0.500	0.000	0.000
Play Areas	0.602	0.050	0.050
Skate Parks & Multi Use Games Area	0.200	0.000	0.000
Cemeteries Planned Programme	0.555	0.135	0.135
Community Safety Initiatives	0.121	0.075	0.075
Community Hubs	0.750	0.000	0.000
Culture	0.090	0.020	0.020
Buildings	0.283	0.090	0.090
Total Public Health & Protection	4.441	0.570	0.570
TOTAL COMMUNITY & CHILDREN'S SERVICES BUDGET	8.108	2.820	2.220

* The 2019/2020 budget includes estimated slippage from 2018/2019 and additional grant aided schemes that were known when the three year programme was agreed.

RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL

EDUCATION & INCLUSION SERVICES

EDUCATION & INCLUSION SERVICES

The agreed priorities over the next year are to:-

- Develop inspirational leaders working collaboratively to improve outcomes and reduce the attainment gap.
- Develop strong inclusive schools committed to excellence, equity and wellbeing.
- Develop 21st Century Learning Organisations.
- Review and further improve our services to ensure that they are future proof and accessible.

There are two main areas of service:

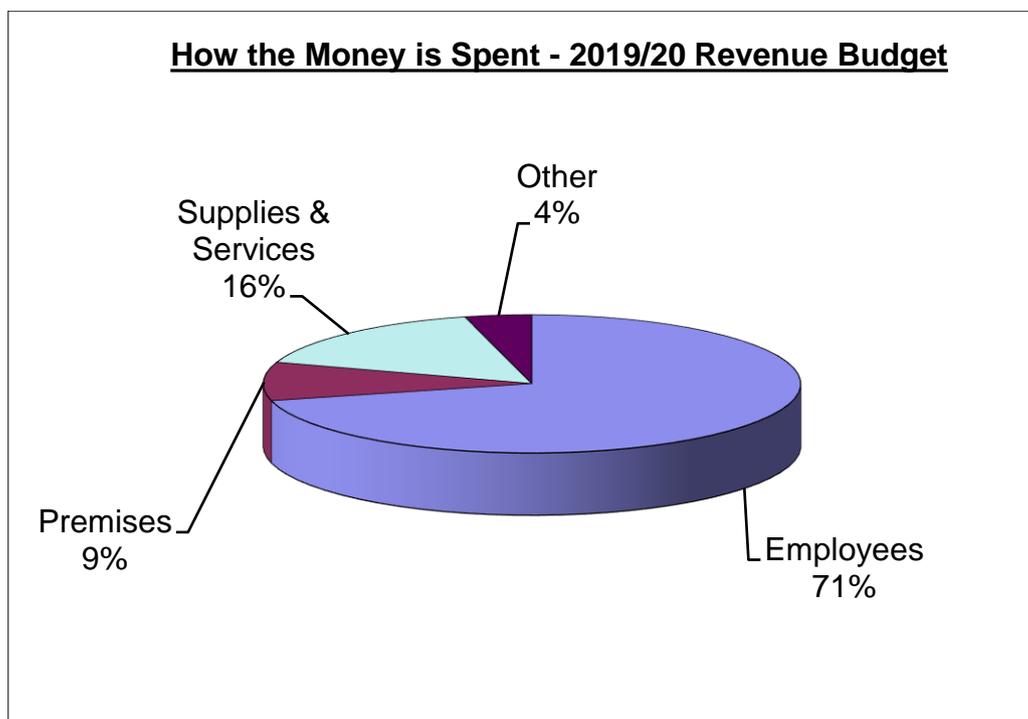
- Education & Inclusion Services (Non-Delegated)
- Delegated Schools

A summary of the total resources available to Education & Inclusion Services in the 2019/20 financial year is as follows:

	Gross Expenditure	Income	Net Expenditure
	£M	£M	£M
Capital Programme	26.199	0.000	26.199
General Fund Revenue	201.819	22.321	179.498
Total	228.018	22.321	205.697

EDUCATION & INCLUSION SERVICES REVENUE EXPENDITURE

The Education & Inclusion Services Net Revenue Budget for 2019/20 amounts to £179.498M. Gross expenditure is estimated at £201.819M and this is analysed by expenditure type in the chart below.



Income received of £22.321M reduces gross expenditure to £179.498M. A detailed analysis of how this money will be spent can be found on subsequent pages within this section.

Specific Revenue Grants 2019/20

The table below identifies specific revenue grants.

Award Body	Purpose	Amount £M
Welsh Government	Post-16 Provision in Schools	9.337
	Regional Consortia School Improvement Grant - Education Improvement Grant	8.949
	Pupil Development Grant Delegated to Schools (estimate)	7.425
	Pupil Development Grant Children Looked After (estimate)	0.367
	Local Authority Education Grant – Minority Ethnic & Gypsy, Roma and Traveller Learners	0.243
	Local Authority Education Grant – Pupil Development Grant Access (estimate)	0.173
	Local Authority Education Grant – Support for Pressures Arising from Teachers Pay Award (estimate)	0.621
	Early Years Pupil Development Grant (estimate)	1.056
	Seren Network	0.090
	Nursery Childcare (estimate)	2.089
	Additional Learning Needs Transformation Grant (estimate)	0.163
	Feminine Hygiene Grant	0.186
	Reduction in Infant Class Sizes Grant	0.390
	Out of School Childcare Grant	0.165
	Music Grant	0.111
	Schools Business Manager Grant	0.053
	Schools Based Supply Cluster Grant	0.028
Rural Payments Agency	Infant Milk (estimate)	0.465

GENERAL FUND REVENUE**EDUCATION & INCLUSION SERVICES: TYPE OF SPEND**

2018/19 Budget		2019/20 Budget
£M		£M
	<u>Employees</u>	
112.500	Burnham	115.114
5.219	NJC Manual Workers	13.122
21.634	NJC APT&C	17.552
1.779	Soulbury	1.957
0.344	JNC Chief Officers	0.302
0.012	JNC Youth Leaders	0.012
2.577	Other	2.872
144.065		150.931
	<u>Premises</u>	
4.403	Repairs & Maintenance	4.467
0.614	Maintenance of Grounds	0.616
3.190	Energy	3.192
0.041	Rents	0.064
3.240	Local Tax	3.417
0.047	Water	0.051
5.524	Cleaning/Domestic	6.013
0.270	Insurance	0.279
17.329		18.099
	<u>Transport</u>	
0.031	Direct Transport	0.039
0.153	Contract Hire	0.140
0.001	Public Transport	0.001
0.108	Car Allowances	0.110
0.293		0.290
	<u>Supplies & Services</u>	
7.768	Equipment/Materials/Furniture	7.909
0.046	Communications/Computing	0.052
2.284	Provisions	4.288
0.039	Printing/Stationery	0.055
11.057	Grants & Subscriptions	11.208
7.547	Services	6.998
1.383	Other	1.737
30.124		32.247
	<u>Third Party</u>	
0.590	Rendered by Other Local Authorities	0.590
1.258	Rendered by Voluntary Organisations	1.208
1.848		1.798
	<u>Transfer Payments</u>	
1.079	School Children/Students	0.668
1.079		0.668

0.011 0.011	<u>Support Services</u> Recharges	0.011 0.011
6.201 6.201	<u>Capital Financing</u> Other	5.635 5.635
200.950	Total Expenditure	209.679
-19.425 -0.563 -3.404 -2.027	<u>Income</u> Government Grants Other Grants/Reimbursements Customer/Client Receipts Internal Income	-18.356 -0.582 -6.088 -5.155
-25.419	Total Income	-30.181
175.531	NET EDUCATION & INCLUSION SERVICES BUDGET	179.498

GENERAL FUND REVENUE**EDUCATION & INCLUSION SERVICES : SERVICES PROVIDED**

2018/19 Budget		2019/20 Budget
£M		£M
	<u>Education & Inclusion Service (Non-Delegated)</u>	
1.244	School Achievement	1.261
0.942	Education Improvement Grant	0.898
0.400	Service Transformation & Education Information Systems	0.442
5.922	Additional Learning Needs	5.897
2.119	Education Other than at School	2.396
0.616	Attendance and Wellbeing Service	0.634
5.532	Nursery & Early Years	5.280
2.111	Group Directorate	2.497
0.129	Music Service	0.136
	<u>21st Century Schools</u>	
1.452	School Planning & Reorganisation	1.493
3.227	Catering	3.940
3.018	Asset Management	3.018
26.712		27.892
	<u>Delegated Schools</u>	
71.632	Primary Schools	71.048
58.101	Secondary Schools	52.447
11.216	Middle Schools	19.498
7.870	Special Schools	8.613
148.819		151.606
175.531	TOTAL EDUCATION & INCLUSION SERVICES BUDGET	179.498

Education & Inclusion Service (Non-Delegated)

The purpose of this service area is to raise standards of achievement and attainment and to ensure the highest quality of educational experience for all pupils in our schools and contains the following:-

- School Achievement
- Education Improvement Grant
- Service Transformation and Education Information Systems
- Additional Learning Needs
- Education Other than at School
- Attendance and Wellbeing Service
- Nursery and Early Years
- Group Directorate
- Music
- 21st Century Schools - comprising School Planning & Reorganisation, Catering and Asset Management

GENERAL FUND REVENUE**EDUCATION & INCLUSION SERVICE (NON-DELEGATED):**
TYPE OF SPEND

2018/19 Budget		2019/20 Budget
£M		£M
	<u>Employees</u>	
3.707	Burnham	3.846
2.794	NJC Manual Workers	7.694
10.272	NJC APT&C	9.742
1.779	Soulbury	1.957
0.344	JNC Chief Officers	0.302
0.012	JNC Youth Leaders	0.012
1.499	Other	1.552
20.407		25.105
	<u>Premises</u>	
0.836	Repairs & Maintenance	0.859
0.000	Maintenance of Grounds	0.003
0.042	Energy	0.052
0.041	Rents	0.064
0.004	Local Tax	0.004
0.008	Water	0.011
3.307	Cleaning/Domestic	3.671
4.238		4.664
	<u>Transport</u>	
0.031	Direct Transport	0.039
0.153	Contract Hire	0.140
0.001	Public Transport	0.001
0.103	Car Allowances	0.105
0.288		0.285
	<u>Supplies & Services</u>	
0.372	Equipment/Materials/Furniture	0.546
0.046	Communications/Computing	0.052
2.279	Provisions	4.283
0.039	Printing/Stationery	0.055
10.595	Grants & Subscriptions	10.623
1.723	Services	1.545
0.408	Other	0.476
15.462		17.580
	<u>Third Party</u>	
0.590	Rendered by Other Local Authorities	0.590
1.258	Rendered by Voluntary Organisations	1.208
1.848		1.798
	<u>Transfer Payments</u>	
0.536	School Children/Students	0.599
0.536		0.599
	<u>Support Services</u>	
0.011	Recharges	0.011
0.011		0.011

0.171	Capital Financing	0.171
0.171	Other	0.171
42.961	Total Expenditure	50.213
	Income	
-10.255	Government Grants	-10.495
-0.563	Other Grants/Reimbursements	-0.583
-3.404	Customer/Client Receipts	-6.088
-2.027	Internal Income	-5.155
-16.249	Total Income	-22.321
26.712	NET EDUCATION & INCLUSION SERVICE (NON-DELEGATED) BUDGET	27.892

Delegated Schools

This relates to:

- Primary Schools Individual School Budgets
- Secondary Schools Individual School Budgets
- Middle Schools Individual School Budgets
- Special Schools Individual School Budgets

Each individual school's budget is calculated in accordance with formula funding guidelines and delegated to individual schools to control their own budgets.

GENERAL FUND REVENUE**DELEGATED SCHOOLS: TYPE OF SPEND**

2018/19 Budget		2019/20 Budget
£M		£M
	<u>Employees</u>	
108.793	Burnham	111.268
2.425	NJC Manual Workers	5.428
11.362	NJC APT&C	7.810
1.078	Other	1.320
123.658		125.826
	<u>Premises</u>	
3.567	Repairs and Maintenance	3.608
0.614	Maintenance of Grounds	0.613
3.148	Energy	3.140
3.236	Local Tax	3.413
0.039	Water	0.040
2.217	Cleaning/Domestic	2.342
0.270	Insurance	0.279
13.091		13.435
	<u>Transport</u>	
0.005	Car Allowances	0.005
0.005		0.005
	<u>Supplies & Services</u>	
7.396	Equipment/Materials/Furniture	7.363
0.005	Provisions	0.005
0.462	Grants & Subscriptions	0.584
5.824	Services	5.454
0.975	Other	1.261
14.662		14.667
	<u>Transfer Payments</u>	
0.543	School Children/Students	0.069
0.543		0.069
	<u>Capital Financing</u>	
6.030	Other	5.464
6.030		5.464
157.989	Total Expenditure	159.466
	<u>Income</u>	
-9.170	Government Grants	-7.860
-9.170	Total Income	-7.860
148.819	NET DELEGATED SCHOOLS BUDGET	151.606

EDUCATION & INCLUSION SERVICES THREE YEAR CAPITAL PROGRAMME

	BUDGET		
	2019/20	2020/21	2021/22
	£M	£M	£M
<u>Schools</u>			
Aberdare School & Sports Centre	0.051	0.000	0.000
Y Pant Comprehensive School	0.008	0.000	0.000
School Modernisation Rhondda & Tonyrefail	9.948	0.243	0.000
School Modernisation	3.004	0.146	0.146
Cwmaman Community Primary School	0.137	0.000	0.000
Ffynnon Taf Primary Extension	0.995	0.000	0.000
WG Reducing Infant Class Sizes	1.600	0.000	0.000
WG Increasing Welsh Medium Provision	3.570	0.000	0.000
Capital Grant			
Total Schools	19.313	0.389	0.146
<u>Supplementary Capital Programme</u>			
Planned Kitchen Refurbishments	0.200	0.200	0.200
Window & Door Replacements	0.150	0.150	0.150
Essential Works	0.400	0.400	0.400
Capitalisation of Computer Hardware/Software & Licenses	0.256	0.250	0.250
Roof Renewal	0.700	0.700	0.700
Boiler Replacement	0.250	0.250	0.250
Equalities Act/Compliance Works	0.225	0.225	0.225
Condition Surveys	0.075	0.075	0.075
Electrical Rewiring	0.200	0.200	0.200
Asbestos Remediation Works	2.300	1.900	1.900
Fire Alarm Upgrades	0.100	0.100	0.100
Toilet Refurbishments	0.350	0.350	0.350
Schools Investment Programme	1.580	0.000	0.000
Improvements to Schools	0.100	0.100	0.100
Total Supplementary Capital Programme	6.886	4.900	4.900
TOTAL EDUCATION & INCLUSION SERVICES BUDGET	26.199	5.289	5.046

* The 2019/2020 budget includes estimated slippage from 2018/2019 and additional grant aided schemes that were known when the three year programme was agreed.

RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL

CHIEF EXECUTIVE

CHIEF EXECUTIVE OVERVIEW

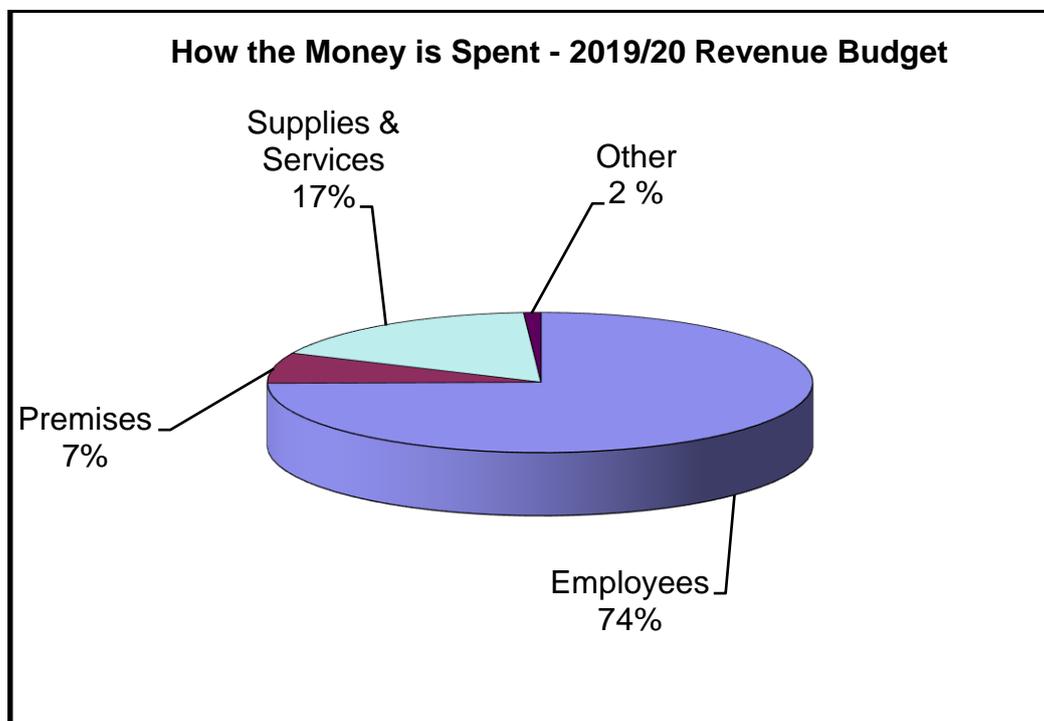
This group contains both front line (i.e. Housing Benefits, Council Tax, Pensions, Electoral Registration and Customer Care) and corporate support functions (i.e. Democratic Services & Communications, Human Resources, Legal, Finance, Information Communication Technology (ICT) & Digital Services and Corporate Estates) that underpin the service delivery capability across all groups.

A summary of the total resources available for the Chief Executive's Group in the 2019/20 financial year is as follows:

	Gross Expenditure	Income	Net Expenditure
	£M	£M	£M
Capital Programme	2.628	0.000	2.628
General Fund Revenue	37.619	-11.807	25.812
Total	40.247	-11.807	28.440

CHIEF EXECUTIVE REVENUE EXPENDITURE

The Net Revenue Expenditure for the Chief Executive's Group for 2019/20 amounts to £25.812M. Gross expenditure is estimated at £37.619M and this is analysed by expenditure type in the chart below.



Income receivable by the Group of £11.807M reduces net expenditure to £25.812M. A detailed analysis of how this money will be spent can be found on subsequent pages within this section.

Specific Revenue Grants 2019/20

The table below identifies the main areas of expenditure funded by Specific Revenue Grants, which are included within gross expenditure / income figures as appropriate.

Award Body	Purpose	Amount £M
Department for Work & Pensions	Housing Benefit Administration Subsidy	0.788
Welsh Government	NDR Admin Grant	0.394

GENERAL FUND REVENUE**CHIEF EXECUTIVE : TYPE OF SPEND**

2018/19 Budget		2019/20 Budget
£M		£M
	<u>Employees</u>	
0.158	NJC Manual Workers	0.183
24.218	NJC APT&C	25.210
2.237	JNC Chief Officers	2.335
0.247	Other	0.258
26.860		27.986
	<u>Premises</u>	
0.758	Repairs & Maintenance	0.716
0.022	Maintenance of Grounds	0.022
0.551	Energy	0.517
0.165	Rents	0.120
1.012	Local Tax	0.942
0.071	Water	0.065
0.113	Cleaning/Domestic	0.110
2.692		2.492
	<u>Transport</u>	
0.017	Direct Transport	0.017
0.001	Contract Hire	0.001
0.013	Public Transport	0.014
0.128	Car Allowances	0.131
0.159		0.163
	<u>Supplies & Services</u>	
0.582	Equipment/Materials/Furniture	0.929
2.176	Communications/Computing	2.099
0.006	Provisions	0.018
0.501	Printing/Stationery	0.497
0.135	Advertising	0.134
0.190	Grants & Subscriptions	0.188
0.041	Members Expenses	0.033
1.715	Services	1.937
0.519	Miscellaneous	0.524
0.027	Other	0.030
5.892		6.389
	<u>Third Party</u>	
0.000	Rendered by Other Local Authorities	0.285
0.050	Rendered by Private Contract	0.050
0.050		0.335
	<u>Transfer Payments</u>	
0.000	School Children/Students	0.010
0.000		0.010

	<u>Support Services</u>	
0.072	Recharges	0.043
0.072		0.043
	<u>Capital Financing</u>	
0.000	Other	0.201
0.000		0.201
35.725	Total Expenditure	37.619
	<u>Income</u>	
-1.248	Government Grants	-1.182
-1.690	Other Grants/Reimbursements	-1.823
-2.309	Customer/Client Receipts	-2.906
-5.483	Internal income	-5.896
-10.730	Total Income	-11.807
24.995	NET CHIEF EXECUTIVE BUDGET	25.812

GENERAL FUND REVENUE
CHIEF EXECUTIVE : SERVICES PROVIDED

2018/19 Budget		2019/20 Budget
£M		£M
	<u>Chief Executive</u>	
0.399	Common Services	0.395
0.399		0.395
	<u>Democratic Services & Communications</u>	
2.852	Democratic Services & Communications	2.859
2.852		2.859
	<u>Human Resources</u>	
	<u>Human Resources</u>	
0.500	Support Services	0.529
1.418	Employee Relations	1.381
1.787	Organisational Development	1.956
3.705	Total Human Resources	3.866
	<u>Pensions, Procurement & Transactional Services</u>	
0.000	Pensions	0.000
0.610	Procurement	0.800
2.339	Transactional Services	2.381
2.949	Total Pensions, Procurement & Transactional Services	3.181
6.654	Total Human Resources	7.047
	<u>Legal Services</u>	
1.375	Legal Services	1.342
0.269	Legal Administration	0.280
1.644	Total Legal Services	1.622
	<u>Finance & Digital Services</u>	
	<u>Finance</u>	
3.294	Financial Management, Accountancy & Internal Audit	3.314
0.048	Public Service Partnerships	0.038
3.342	Total Finance	3.352
	<u>ICT & Digital Services</u>	
4.001	ICT & Digital Services	4.944
4.001	Total ICT & Digital Services	4.944
	<u>Customer Care</u>	
0.466	One for All	0.366
0.242	Strategic Management	0.319
0.809	Contact Centres	0.907
0.082	E Government	0.225
0.594	Business Support Unit	0.547
2.193	Total Customer Care	2.364
9.536	Total Finance & Digital Services	10.660
	<u>Corporate Estates</u>	
0.079	Management of Surplus Sites	0.080
-0.147	Sundry Land and Properties	-0.147
1.679	Corporate Estates Management Department	1.461
2.299	Office Accommodation	1.835
3.910	Total Corporate Estates	3.229
24.995	TOTAL CHIEF EXECUTIVE BUDGET	25.812

Chief Executive's Unit

This Unit's primary function is to play the key role in supporting the work of the Chief Executive's Office.

GENERAL FUND REVENUE**CHIEF EXECUTIVE'S UNIT: TYPE OF SPEND**

2018/19 Budget		2019/20 Budget
£M		£M
	<u>Employees</u>	
0.046	NJC APT&C	0.048
0.207	JNC Chief Officers	0.211
0.253		0.259
	<u>Premises</u>	
0.000	Cleaning/Domestic	0.001
0.000		0.001
	<u>Transport</u>	
0.001	Car Allowances	0.001
0.001		0.001
	<u>Supplies & Services</u>	
0.004	Equipment/Materials/Furniture	0.000
0.001	Communications/Computing	0.001
0.003	Printing/Stationery	0.003
0.130	Grants & Subscriptions	0.129
0.001	Other	0.001
0.139		0.134
	<u>Support Services</u>	
0.006	Recharges	0.000
0.006		0.000
0.399	Total Expenditure	0.395
0.399	NET CHIEF EXECUTIVE'S UNIT BUDGET	0.395

Democratic Services & Communications

Democratic Services & Communications sits within the Chief Executive's Group. The Service is responsible for co-ordinating the democratic functions and governance processes of the Council.

It also has responsibility for the Council's Communications activity, Corporate Policy and Resident Engagement. The Service consists of the following areas:

- Democratic Services (Council Business Unit)
- Executive and Regulatory Business
- Scrutiny & Committee Services
- Cabinet Office & Mayoral Office
- Press & Communications (including Website, Social Media and Internal Communications)
- Public Relations
- Corporate Policy & Consultation

GENERAL FUND REVENUE**DEMOCRATIC SERVICES & COMMUNICATIONS: TYPE OF SPEND**

2018/19 Budget		2019/20 Budget
£M		£M
	<u>Employees</u>	
0.023	NJC Manual Workers	0.000
2.432	NJC APT&C	2.436
0.093	JNC Chief Officers	0.095
0.113	Other	0.120
2.661		2.651
	<u>Transport</u>	
0.006	Direct Transport	0.006
0.001	Public Transport	0.001
0.004	Car Allowances	0.004
0.011		0.011
	<u>Supplies & Services</u>	
0.003	Equipment/Materials/Furniture	0.010
0.010	Communications/Computing	0.010
0.014	Printing/Stationery	0.011
0.096	Advertising	0.096
0.040	Members Expenses	0.031
0.000	Services	0.010
0.016	Miscellaneous	0.028
0.001	Other	0.001
0.180		0.197
2.852	Total Expenditure	2.859
2.852	NET DEMOCRATIC SERVICES & COMMUNICATIONS BUDGET	2.859

Human Resources

The Human Resources directorate sits within the Chief Executive's Group, reporting directly to the Chief Executive, with the Director of Human Resources holding a key position on the Senior Leadership Team. The service area has developed a Human Resources Strategy that outlines how it will support the Council to realise its vision and achieve the priorities as set out in the Corporate Plan 2016-20, 'The Way Ahead'. The strategy will ensure that the Council:-

- recruits and retains the best possible employees in the labour market; and
- develops staff in order for the workforce to fulfil its potential by having the required skills, resilience and capability to meet future challenges and opportunities.

The Human Resources Strategy consists of two strategic pillars to support the Council to achieve its vision, underpinned by five key themes for action. To support the strategy, the service area operates within the following functional areas:-

- **The Employee Relations service** advises on recruitment, advertising, health & safety, policy and proposals for organisational change and work to ensure that the Council's employment policies and processes comply with National and European law.
- **The Organisational Development service** is sub-divided into four linked teams: People Development, Workforce Development (including Job Evaluation), Employment, Education and Training (EET) and Occupational Health & Wellbeing.
- **The Equality & Diversity service** has a strategic role within Human Resources, working closely with service areas to assist them in delivering their equality objectives and this team develops the Strategic Equality Plan Action Plan. This team also takes a lead for co-ordinating the Council's commitment to the Armed Forces Covenant.

The HR Directorate also now includes Pensions, Procurement & Transactional Services.

The Pensions Service facilitates the Council's ('Administration Authority') role, being responsible for the administration of the Local Government Pension Scheme on behalf of all the Employers that currently participate in the Rhondda Cynon Taf Pension Fund. These Employers meet the eligibility criteria of the scheme, either as Scheduled, Designated or Admitted Bodies.

The Corporate Procurement Service is responsible for all procurement for the Council (including coordination of energy and carbon management). Common and higher value procurements are carried out directly by the unit or in conjunction with collaborative partners whilst lower value spends and call-off ordering are undertaken within the Council's Directorates in accordance with

the RCT Contract Procedure Rules. The service also now includes the Energy Management unit.

Transactional Services, encompass a variety of core Council's business support function activities, that include Payroll, Creditor Payments, Credit Management, and the Corporate Fraud Team. Also included, are key statutory frontline financial functions to customers and residents of Rhondda Cynon Taf for Benefits, Council Tax and Business Rates.

GENERAL FUND REVENUE**HUMAN RESOURCES : TYPE OF SPEND**

2018/19 Budget		2019/20 Budget
£M		£M
	<u>Employees</u>	
0.010	NJC Manual Workers	0.053
9.038	NJC APT&C	9.244
0.497	JNC Chief Officers	0.546
0.133	Other	0.136
9.678		9.979
	<u>Premises</u>	
0.000	Repairs & Maintenance	0.001
0.000	Energy	0.017
0.000		0.018
	<u>Transport</u>	
0.001	Contract Hire	0.001
0.005	Public Transport	0.004
0.044	Car Allowances	0.044
0.050		0.049
	<u>Supplies & Services</u>	
0.021	Equipment/Materials/Furniture	0.022
0.407	Communications/Computing	0.428
0.000	Provisions	0.018
0.059	Printing/Stationery	0.051
0.030	Advertising	0.030
0.030	Grants & Subscriptions	0.028
0.468	Services	0.487
0.210	Miscellaneous	0.160
0.014	Other	0.017
1.239		1.241
	<u>Third Party</u>	
0.050	Rendered by Private Contract	0.050
0.050		0.050
	<u>Transfer Payments</u>	
0.000	School Children/Students	0.010
0.000		0.010
11.017	Total Expenditure	11.347
	<u>Income</u>	
-1.248	Government Grants	-1.182
-0.144	Other Grants/Reimbursements	-0.129
-0.984	Customer/Client Receipts	-0.890
-1.987	Internal Income	-2.099
-4.363	Total Income	-4.300
6.654	NET HUMAN RESOURCES BUDGET	7.047

Legal Services

The Division is an integral part of the Chief Executive's Group and provides corporate and client orientated legal support to the Council, its Members and Officers. The Division has both "customer facing", e.g. Electoral Registration and internal corporate functions. It fulfils a wide variety of roles namely:-

- Delivery of Corporate and Client Department orientated Legal Services;
- Legal Support to Council, Cabinet and Scrutiny Committees;
- Electoral Services (Electoral Registration and Conduct of Elections);
- Corporate Governance Unit (Freedom of Information and Ombudsman Complaints handling); and
- Supporting the role and service delivery of Her Majesty's Coroner.

The Division also provides central support services, which are at the heart of local democracy, without which the running of the Council would not be possible.

GENERAL FUND REVENUE**LEGAL SERVICES : TYPE OF SPEND**

2018/19 Budget		2019/20 Budget
£M		£M
	<u>Employees</u>	
1.686	NJC APT&C	1.778
0.440	JNC Chief Officers	0.379
0.001	Other	0.002
2.127		2.159
	<u>Premises</u>	
0.000	Repairs & Maintenance	0.002
0.067	Rents	0.089
0.001	Cleaning/Domestic	0.003
0.068		0.094
	<u>Transport</u>	
0.003	Public Transport	0.004
0.011	Car Allowances	0.010
0.014		0.014
	<u>Supplies & Services</u>	
0.096	Equipment/Materials/Furniture	0.074
0.085	Communications/Computing	0.080
0.073	Printing/Stationery	0.070
0.007	Advertising	0.006
0.001	Member Expenses	0.002
1.233	Services	1.410
0.116	Miscellaneous	0.117
0.001	Other	0.001
1.612		1.760
	<u>Support Services</u>	
0.060	Recharges	0.043
0.060		0.043
3.881	Total Expenditure	4.070
	<u>Income</u>	
-1.442	Other Grants/Reimbursements	-1.616
-0.525	Customer/Client Receipts	-0.558
-0.270	Internal Income	-0.274
-2.237	Total Income	-2.448
1.644	NET LEGAL SERVICES BUDGET	1.622

Finance & Digital Services

The service area plays a key role as both a provider of a frontline service (customer care services) and internal support services across the Council.

The following functions are undertaken within the service area:-

- **Customer Care** – which includes:
 - Customer Service, providing easy access to information and services through a customer’s channel of choice:-
 - digitally using the Council’s website and other self-service options;
 - via the telephone through the Council’s 24hr Contact Centre; and
 - face-to-face in Community settings.
 - Corporate Business Support for Administration, Print, Mail and Records Management Storage.
- **Financial Management and Accountancy and Performance Management** – that includes Treasury Management & Pension Fund Investments, Council Wide Financial Reporting and Management Accounting, Systems and Bank Reconciliation, and the provision of data and performance management support services across the Council.
- **ICT (Information and Communication Technology) and Digital Services** – that includes:
 - The Digital Improvement Office – digital advice, process improvement and project management / delivery;
 - Data – information management, General Data Protection Regulation and security;
 - Council ICT infrastructure and assets – storage, telephony, PC, Laptops and databases; and
 - Operational Support – Service Desk and supporting key systems such as Payroll, Social Care, Finance.

GENERAL FUND REVENUE**FINANCE & DIGITAL SERVICES : TYPE OF SPEND**

2018/19 Budget		2019/20 Budget
£M		£M
	<u>Employees</u>	
8.063	NJC APT&C	8.834
0.694	JNC Chief Officers	0.671
8.757		9.505
	<u>Premises</u>	
0.001	Repairs & Maintenance	0.001
0.001	Rents	0.001
0.033	Cleaning/Domestic	0.029
0.035		0.031
	<u>Transport</u>	
0.009	Direct Transport	0.009
0.003	Public Transport	0.004
0.035	Car Allowances	0.039
0.047		0.052
	<u>Supplies & Services</u>	
0.443	Equipment/Materials/Furniture	0.808
1.566	Communications/Computing	1.473
0.343	Printing/Stationery	0.353
0.012	Grants & Subscriptions	0.013
0.005	Services	0.020
0.162	Miscellaneous	0.204
0.008	Other	0.008
2.539		2.879
	<u>Third Party</u>	
0.000	Rendered by Other Local Authorities	0.285
0.000		0.285
	<u>Support Services</u>	
0.006	Recharges	0.000
0.006		0.000
11.384	Total Expenditure	12.752
	<u>Income</u>	
-0.104	Other Grants/Reimbursements	-0.078
-0.126	Customer/Client Receipts	-0.259
-1.618	Internal Income	-1.755
-1.848	Total Income	-2.092
9.536	NET FINANCE & DIGITAL SERVICES BUDGET	10.660

Corporate Estates

Property is a key resource and presents a very visible image of the Council. It has value, costs money and is a critical component in the delivery of services to the community. The Council has recognised that property is a strategic resource, with the asset planning framework linked to clear corporate service and resource strategies.

Corporate Estates sits within the Chief Executive Group alongside Finance & Digital Services, Human Resources, Legal Services and Democratic Services & Communications. Our priorities support those identified in the Council's Corporate Plan 2016-20 'The Way Ahead'. Our priorities are mostly cross cutting in nature and support numerous components / themes of the Corporate Plan as well as contributing to Medium Term Service Planning.

Corporate Estates is the leading Service for the management of the Council's assets and delivers a wide range of strategic services to the Prosperity, Development & Frontline Services, Education and Inclusion Services, Community and Children's Services and Chief Executive groups. We provide a comprehensive asset management service including multi disciplinary design, strategic maintenance, asbestos management, legionella management, land and property information, property review, property acquisitions / disposals, estates management and asset management planning.

GENERAL FUND REVENUE**CORPORATE ESTATES : TYPE OF SPEND**

2018/19 Budget		2019/20 Budget
£M		£M
	<u>Employees</u>	
0.125	NJC Manual Workers	0.130
2.953	NJC APT&C	2.870
0.306	JNC Chief Officers	0.433
3.384		3.433
	<u>Premises</u>	
0.757	Repairs & Maintenance	0.712
0.022	Maintenance of Grounds	0.022
0.551	Energy	0.500
0.097	Rents	0.030
1.012	Local Tax	0.942
0.071	Water	0.065
0.079	Cleaning/Domestic	0.077
2.589		2.348
	<u>Transport</u>	
0.002	Direct Transport	0.002
0.001	Public Transport	0.001
0.033	Car Allowances	0.033
0.036		0.036
	<u>Supplies & Services</u>	
0.015	Equipment/Materials/Furniture	0.015
0.107	Communications/Computing	0.107
0.006	Provisions	0.000
0.009	Printing/Stationery	0.009
0.002	Advertising	0.002
0.018	Grants & Subscriptions	0.018
0.009	Services	0.010
0.015	Miscellaneous	0.015
0.002	Other	0.002
0.183		0.178
	<u>Capital Financing</u>	
0.000	Other	0.201
0.000		0.201
6.192	Total Expenditure	6.196
	<u>Income</u>	
-0.674	Customer/Client Receipts	-1.199
-1.608	Internal Income	-1.768
-2.282	Total Income	-2.967
3.910	NET CORPORATE ESTATES BUDGET	3.229

CHIEF EXECUTIVE THREE YEAR CAPITAL PROGRAMME

	BUDGET		
	2019/20	2020/21	2021/22
	£M	£M	£M
<u>Finance & Digital Services</u>			
Capitalisation of Computer HW / SW & Licenses	0.707	0.700	0.700
Total Finance & Digital	0.707	0.700	0.700
<u>Corporate Estates</u>			
Major repair/refurbishment and/or rationalisation of Service Group Accommodation	0.150	0.150	0.150
Strategic Maintenance	0.050	0.050	0.050
Asset Management Planning	0.050	0.050	0.050
Corporate Improvement	0.150	0.075	0.075
Abestos Management	0.320	0.200	0.200
Asbestos Remediation Works	0.090	0.050	0.050
Legionella Remediation Works	0.275	0.275	0.275
Legionella Management	0.300	0.200	0.200
Housing & Regeneration	0.165	0.000	0.000
Invest to Save Initiatives	0.371	0.000	0.000
Total Corporate Estates	1.921	1.050	1.050
TOTAL CHIEF EXECUTIVE BUDGET	2.628	1.750	1.750

* The 2019/2020 budget includes estimated slippage from 2018/2019 and additional grant aided schemes that were known when the three year programme was agreed.

RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL

**PROSPERITY, DEVELOPMENT & FRONTLINE
SERVICES**

PROSPERITY, DEVELOPMENT & FRONTLINE SERVICES OVERVIEW

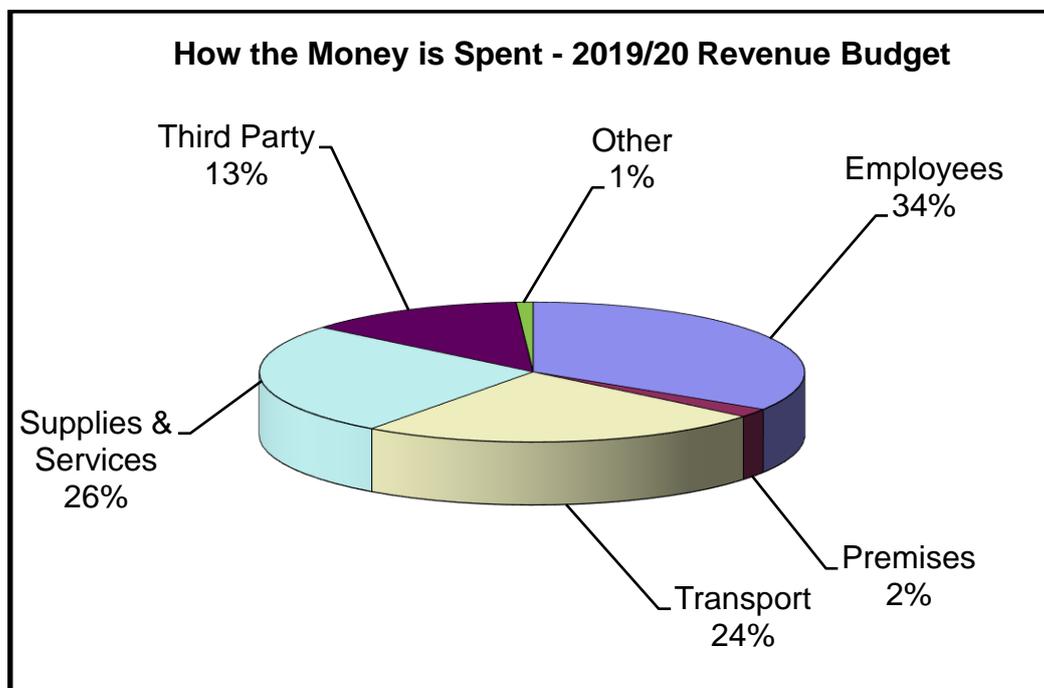
This Group contains both Prosperity & Development Services (i.e. Regeneration, Housing and Planning Services, together with Marketing, Events, Tourism & Design) and Frontline Services (i.e. Highways, Transportation, Streetcare and Parks Services).

A summary of the total resources available for the Prosperity, Development & Frontline Services Group in the 2019/20 financial year is as follows:

	Gross Expenditure	Income	Net Expenditure
	£M	£M	£M
Capital Programme	81.755	-0.000	81.755
General Fund Revenue	87.737	-30.928	56.809
Total	169.492	-30.928	138.564

PROSPERITY, DEVELOPMENT & FRONTLINE SERVICES REVENUE EXPENDITURE

The Net Revenue Budget for the Prosperity, Development & Frontline Services Group for 2019/20 amounts to £56.809M. Gross expenditure is estimated at £87.737M and this is analysed by expenditure type in the chart below.



Income receivable by the Group of £30.928M reduces net expenditure to £56.809M. A detailed analysis of how this money will be spent can be found on subsequent pages within this section.

Specific Revenue Grants 2019/20

The table below identifies the main areas of expenditure funded by Specific Revenue Grants, which are included within gross expenditure / income figures as appropriate.

Award Body	Purpose	Amount £M
Welsh Government	Enabling Natural Resources and Wellbeing Grant	0.034
	Sustainable Waste Management Grant	1.158
	Lead Local Flood Authority Grant	0.065
	Concessionary Fares	6.789
	Road Safety	0.125
	Bus Service Support	0.665
	Tomorrow's Valley Residual Waste	1.189
	Tomorrow's Valley Food Waste	0.064

GENERAL FUND REVENUE**PROSPERITY, DEVELOPMENT & FRONTLINE SERVICES : TYPE OF SPEND**

2018/19 Budget		2019/20 Budget
£M		£M
	<u>Employees</u>	
13.242	NJC Manual Workers	14.159
11.253	NJC APT&C	12.754
0.921	JNC Chief Officers	0.770
2.228	Other	2.365
27.644		30.048
	<u>Premises</u>	
0.606	Repairs & Maintenance	0.603
0.242	Energy	0.254
0.180	Rents	0.184
0.470	Local Tax	0.488
0.144	Water	0.146
0.134	Cleaning/Domestic	0.138
0.086	Other	0.086
1.862		1.899
	<u>Transport</u>	
7.543	Direct Transport	7.712
12.226	Contract Hire	12.650
0.539	Public Transport	0.530
0.103	Car Allowances	0.104
20.411		20.996
	<u>Supplies & Services</u>	
3.023	Equipment/Materials/Furniture	4.270
0.265	Communications/Computing	0.331
0.079	Printing/Stationery	0.088
0.128	Advertising	0.126
0.188	Grants & Subscriptions	0.379
12.685	Services	15.152
2.012	Miscellaneous	2.242
0.124	Other	0.128
18.504		22.716
	<u>Third Party</u>	
0.097	Rendered by Other Local Authorities	0.082
0.255	Rendered by Voluntary Organisations	0.021
8.536	Transport	8.561
0.100	Structural	0.204
0.535	Cyclic	0.547
0.397	Safety Aids	0.406
0.061	Winter Maintenance	0.062
1.596	Street Lighting	1.475
0.110	Miscellaneous	0.113
0.013	Highways Drainage	0.013
11.700		11.484

	<u>Transfer Payments</u>	
0.088	School Children/Students	0.132
0.088		0.132
	<u>Support Services</u>	
0.024	Recharges	0.024
0.024		0.024
	<u>Capital Financing</u>	
0.438	Other	0.438
0.438		0.438
80.671	Total Expenditure	87.737
	<u>Income</u>	
-9.500	Government Grants	-9.436
-0.825	Other Grants/Reimbursements	-1.122
-9.607	Customer/Client Receipts	-10.640
-2.468	Recharges–Other Revenue Account	-2.564
-3.311	Internal Income	-7.166
-25.711	Total Income	-30.928
54.960	NET PROSPERITY, DEVELOPMENT & FRONTLINE SERVICES BUDGET	56.809

GENERAL FUND REVENUE**PROSPERITY, DEVELOPMENT & FRONTLINE SERVICES : SERVICES PROVIDED**

2018/19 Budget		2019/20 Budget
£M		£M
	<u>Prosperity & Development</u>	
1.533	Regeneration	1.466
-0.017	Housing	0.003
0.814	Planning Services	0.809
0.659	Marketing, Events, Tourism & Design	0.634
2.989	<u>Total Prosperity & Development</u>	2.912
	<u>Frontline Services</u>	
3.402	Highways Management	3.550
14.309	Transportation	14.632
0.354	Strategic Projects	0.321
3.815	Street Cleansing	4.125
0.806	Facilities Cleaning	0.964
4.379	Highways Maintenance	4.322
17.195	Waste Services	18.245
2.130	Fleet Management	2.140
4.003	Parks Services	4.127
1.578	Group Directorate	1.471
51.971	<u>Total Frontline Services</u>	53.897
54.960	TOTAL PROSPERITY, DEVELOPMENT & FRONTLINE SERVICES BUDGET	56.809

Prosperity, Development & Frontline Services

Prosperity & Development

This area of service aims to support economic growth in Rhondda Cynon Taf, via the delivery of quality initiatives and services.

Prosperity & Development sits within Prosperity, Development & Frontline Services, providing a range of both statutory and non-statutory, but predominantly frontline services. The main focus of these services is balanced and sustainable regeneration through the development of strategic frameworks for the delivery, development management, facilitation of physical works, housing and through business support together with other economic development initiatives.

The Regeneration service delivers third sector and business support for both the Council's own capital grants and those for which external funding is available.

Town Centres are key work areas with Town Centre Regeneration Schemes and interventions being currently delivered, and the service is continually exploring further funding sources for our towns. Regeneration strategy development and the delivery, in partnership, of complementary initiatives are also undertaken.

The Housing service delivers a large capital programme inclusive of a variety of grants to householders to repair, adapt and improve their homes. In addition the grants section delivers the empty property grant that seeks to bring back into use vacant empty properties. The strategic housing function acts as the focal point for housing intelligence that is used by internal and external partners to shape housing policy and capital investment programmes.

The Planning service includes both strategic and development management functions. Key is the development of the Local Development Plan. The service considers applications under the Planning Act and Building Regulations, enforcement, planning obligations and Community Infrastructure Levy, the conservation/protection of historic environments and dangerous structures.

Significant areas of the service's work is around supporting other Council services and external organisations in developing regeneration strategically and also accessing funding regimes.

The significance of a regional approach to regeneration, housing and economic development is increasing. The service is actively involved in shaping regional initiatives with partners.

Marketing, Events, Tourism & Design are part of the Prosperity, Development and Frontline Services Group, where it will form an integral part of the group by raising the profile of our Town Centre redevelopment programmes, and managing high profile events such as Nos Galan; this area will also promote the visitor attractions within the County Borough.

GENERAL FUND REVENUE**PROSPERITY & DEVELOPMENT: TYPE OF SPEND**

2018/19 Budget		2019/20 Budget
£M		£M
	<u>Employees</u>	
4.156	NJC APT&C	4.278
0.306	JNC Chief Officers	0.221
4.462		4.499
	<u>Premises</u>	
0.001	Energy	0.001
0.006	Rents	0.006
0.005	Local Tax	0.005
0.003	Water	0.003
0.003	Cleaning/Domestic	0.003
0.018		0.018
	<u>Transport</u>	
0.003	Public Transport	0.003
0.049	Car Allowances	0.044
0.052		0.047
	<u>Supplies & Services</u>	
0.032	Equipment/Materials/Furniture	0.035
0.021	Communications/Computing	0.021
0.020	Printing/Stationery	0.025
0.045	Advertising	0.044
0.025	Grants & Subscriptions	0.216
0.006	Services	0.006
0.197	Miscellaneous	0.198
0.001	Other	0.001
0.347		0.546
	<u>Third Party</u>	
0.255	Rendered by Voluntary Organisations	0.021
0.006	Cyclic	0.007
0.261		0.028
5.140	Total Expenditure	5.138
	<u>Income</u>	
-2.129	Customer/Client Receipts	-2.128
-0.022	Internal Income	-0.098
-2.151	Total Income	-2.226
2.989	NET PROSPERITY & DEVELOPMENT BUDGET	2.912

Prosperity, Development & Frontline Services

Frontline Services

The Service delivers a broad range of environmental services whilst the work of the team touches all residents of the borough and can form a significant customer contact interface, often high profile with increasingly complex solutions. The service is an integral part of the Council's services and the core Frontline Service.

The aims of the service are:

- To work with the community to maintain and improve the street scene to a standard which will promote civic pride and community responsibility.
- To provide quality refuse and recycling services that are efficient and reliable and that satisfy both customer and legislative requirements.

The Division consists of four main areas of operation and contains the following service areas as outlined below:

Highways Technical Services

Highways Maintenance
Parking Services
Highways Infrastructure
Highways Development Control
Roads & Street Works Act (RASWA)
Redstart

Transportation

Road Safety
Integrated Transport Unit
Transportation Strategy

Strategic Projects

Construction Projects
Traffic Services
Land Reclamation & Engineering

Streetcare Services

Waste Services
Street Cleansing
Facilities Cleaning
Enforcement
Emergency Planning
Fleet Management & Maintenance
Parks Services

GENERAL FUND REVENUE**FRONTLINE SERVICES : TYPE OF SPEND**

2018/19 Budget		2019/20 Budget
£M		£M
	<u>Employees</u>	
13.242	NJC Manual Workers	14.159
7.097	NJC APT&C	8.476
0.615	JNC Chief Officers	0.549
2.228	Other	2.365
23.182		25.549
	<u>Premises</u>	
0.606	Repairs & Maintenance	0.603
0.241	Energy	0.253
0.174	Rents	0.178
0.465	Local Tax	0.483
0.141	Water	0.143
0.131	Cleaning/Domestic	0.135
0.086	Other	0.086
1.844		1.881
	<u>Transport</u>	
7.543	Direct Transport	7.712
12.226	Contract Hire	12.650
0.536	Public Transport	0.527
0.054	Car Allowances	0.060
20.359		20.949
	<u>Supplies & Services</u>	
2.991	Equipment/Materials/Furniture	4.235
0.244	Communications/Computing	0.310
0.059	Printing/Stationery	0.063
0.083	Advertising	0.082
0.163	Grants & Subscriptions	0.163
12.679	Services	15.146
1.815	Miscellaneous	2.044
0.123	Other	0.127
18.157		22.170
	<u>Third Party</u>	
0.097	Rendered by Other Local Authorities	0.082
8.536	Transport	8.561
0.100	Structural	0.204
0.529	Cyclic	0.540
0.397	Safety Aids	0.406
0.061	Winter Maintenance	0.062
1.596	Street Lighting	1.475
0.110	Miscellaneous	0.113
0.013	Highways Drainage	0.013
11.439		11.456
	<u>Transfer Payments</u>	

0.088	School Children/Students	0.132
0.088		0.132
	<u>Support Services</u>	
0.024	Recharges	0.024
0.024		0.024
	<u>Capital Financing</u>	
0.438	Other	0.438
0.438		0.438
75.531	Total Expenditure	82.599
	<u>Income</u>	
-9.500	Government Grants	-9.436
-0.825	Other Grants/Reimbursements	-1.122
-7.478	Customer/Client Receipts	-8.512
-2.468	Recharges–Other Revenue Account	-2.564
-3.289	Internal Income	-7.068
-23.560	Total Income	-28.702
51.971	NET FRONTLINE SERVICES BUDGET	53.897

**PROSPERITY, DEVELOPMENT & FRONTLINE SERVICES THREE YEAR
CAPITAL PROGRAMME**

	BUDGET		
	2019/20	2020/21	2021/22
	£M	£M	£M
<u>Prosperity & Development</u>			
<u>Planning & Regeneration</u>			
Business Support Grants	0.250	0.250	0.250
Taff Vale Development	25.183	3.689	0.000
Regeneration Investment	1.017	0.490	0.490
Robertstown Development	4.963	0.000	0.000
Coed Ely Development	3.533	0.000	0.000
Vibrant and Viable Places Programme	1.387	0.000	0.000
Total Planning & Regeneration	36.333	4.429	0.740
<u>Private Sector Housing</u>			
Disabled Facilities Grants/Adaptions (DFG)	4.000	4.000	4.000
Maintenance Repair Assistance (MRA)	0.500	0.500	0.500
Renovation Grants Exceptional Circumstances & Home Improvement Zones	0.500	0.500	0.500
Empty Properties Grant Properties	1.300	0.900	0.000
Affordable Housing	1.244	0.000	0.000
Community Regeneration	0.368	0.368	0.368
Total Private Sector Housing	7.912	6.268	5.368
Total Prosperity & Development	44.245	10.697	6.108

<u>Frontline Services</u>			
<u>Highways Technical Services</u>			
Highways Improvements	7.943	6.439	5.190
Car Parks	0.045	0.045	0.045
Structures	5.794	0.350	0.350
Parks Structures	1.000	0.000	0.000
Street Lighting	0.250	0.250	0.250
Total Highways Technical Services	15.032	7.084	5.835
<u>Strategic Projects</u>			
Transportation Infrastructure	10.364	1.525	0.025
Traffic Management	0.160	0.160	0.160
Drainage Improvements	0.410	0.140	0.140
Total Strategic Projects	10.934	1.825	0.325
<u>Wastes Strategy</u>			
Waste Strategy	5.620	0.247	0.000
Total Waste Strategy	5.620	0.247	0.000
<u>Fleet</u>			
Vehicles	5.824	1.743	1.573
Total Fleet	5.824	1.743	1.573
<u>Buildings</u>			
Buildings	0.100	0.100	0.100
Total Buildings	0.100	0.100	0.100
Total Frontline Services	37.510	10.999	7.833
TOTAL PROSPERITY, DEVELOPMENT & FRONTLINE SERVICES BUDGET	81.755	21.696	13.941

* The 2019/2020 budget includes slippage from 2018/2019 and additional grant aided schemes that were known when the three year programme was agreed.

RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL

AUTHORITY WIDE BUDGETS

AUTHORITY WIDE BUDGETS OVERVIEW

Authority Wide Budgets represent those elements of financing which are Council wide and which cannot be directly attributed to any specific service group.

A summary of the total resources available for these budgets in the 2019/20 financial year is as follows:

	Gross Expenditure	Income	Net Expenditure
	£M	£M	£M
General Fund Revenue	130.792	-62.940	67.852
Total	130.792	-62.940	67.852

AUTHORITY WIDE BUDGETS : SERVICES PROVIDED

2018/19 Budget		2019/20 Budget
£M		£M
19.947	Capital Financing	18.917
11.790	Levies ⁶	12.384
13.105	Miscellaneous	11.815
0.400	NDR Relief	0.400
23.780	Council Tax Reduction Scheme	24.336
69.022	TOTAL AUTHORITY WIDE BUDGETS	67.852

⁶ Levies – the Council’s 2019/20 Revenue Budget incorporated additional costs associated with the Firefighter Pension Fund following the latest Fund valuation. Further to Council agreeing the 2019/20 budget, confirmation was received that the additional costs would be met by the UK Government – therefore, necessary adjustments will be actioned to the Council’s ‘Medium Term Financial Planning and Service Transformation Reserve - transition funding’ as part of the Quarter 1 Performance Report.