

# **RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL**

## **ESTIMATES 2013/14**

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## **FOREWORD BY CORPORATE SERVICES GROUP DIRECTOR**

On the 27<sup>th</sup> February 2013 the Council agreed the Cabinet's proposals and recommendations for the revenue budget for the 2013/14 financial year. This was followed up on the 20<sup>th</sup> March 2013 with the agreement of the Council's 3 Year Capital Programme. The budget-setting process continues to be ever challenging as the expectations of local residents are balanced with the continual drive from the Council for greater efficiency whilst still improving services, during this time of national austerity.

At an all Wales level, the Minister for Local Government and Communities (Carl Sargeant AM) announced an increase in revenue funding of 1.22% for local authorities in Wales for the year 2013/14. The increase for Rhondda Cynon Taf was 0.5% and is set against inflation running at much higher levels (2 – 3% during 2012).

Given this settlement level, a limited ability to increase Council Tax (with a low tax base) and the significant and emerging pressures upon many Council services, developing an equitable and deliverable budget strategy was never going to be easy. However, appropriate decisions were taken to ensure that the Council's financial stability was not compromised, that the budget was equitable for all and, where possible, delivers the improving public services which we all want to see in Rhondda Cynon Taf.

The Cabinet identified the key service areas where any available resources should be targeted for 2013/14 as being :

- Activities and Enhanced Provisions for Young People
- Adult Social Services (including the response to ongoing demographic pressures)
- Children's Social Services (including Looked after Children)
- Employment opportunity initiatives for our residents, particularly the young.
- Environmental Initiatives (including maintaining support for the Carbon Reduction Commitment Initiative)
- Highways Infrastructure works
- Schools
- Waste Management.

Given the level of the settlement and identified spending needs, the Council was faced with a funding gap of £9.6M which needed to be bridged in order to set a balanced budget.

The Council was able to balance the budget for 2013/14 with a combination of efficiency measures (£4M), service cuts / changes (£3.1M) and the use of earmarked reserves as transitional funding (£2.5M). Such a strategy did not undermine the Council's core financial health (i.e. £10M remaining in general reserves) albeit the need for further service cuts / changes will need to be considered as part of balancing a 3 year funding gap estimated at £28M.

The settlement also provided an indicative settlement for the following financial year (2014/15) at 0.6%, still some way below Central Government's target for inflation of 2.5%. We also need to remain cautious given these are indicative only and recent history has demonstrated some drift from these figures.

In this context, the Council's Medium Term Financial Strategy becomes increasingly more critical in ensuring that the best use is made of all available Council resources.

Finally, as always, I would like to record my sincere thanks to everyone who has played a part in helping to formulate and deliver this year's budget, including those who participated in the Council's Budget Consultation process. Setting the budget is only the start and the year ahead will once again be extremely challenging. This Council, however, will remain focused on maintaining sound financial management and on the delivery of continually improving services for the residents of the County Borough.

**Steve Merritt CPFA**  
**Corporate Services Group Director**

## **RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL**

### **COUNCIL REPORT 27<sup>th</sup> February 2013**

- THE COUNCIL'S 2013/14 REVENUE BUDGET STRATEGY

### **COUNCIL REPORT 20<sup>th</sup> MARCH 2013**

- THE COUNCIL'S THREE YEAR CAPITAL PROGRAMME 2013 - 2016

RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL

MUNICIPAL YEAR 2012-2013

COUNCIL

27<sup>th</sup> February 2013

REPORT OF:

THE CABINET

AUTHOR: Steve Merritt – Group Director Corporate Services Tel. No. 01443 424026

	<b>AGENDA ITEM NO. 6</b>
<b>THE COUNCIL'S 2013/2014 REVENUE BUDGET STRATEGY</b>	

**1.0 PURPOSE OF THE REPORT**

The report provides information on the implications for the Council of the local government settlement for 2013/2014. It also sets out the recommendations of the Cabinet in response to this Council's resourcing requirements, in order to assist Members to determine specific service allocations within the Council's Revenue Budget, together with the level of Council Tax, for the year ending 31<sup>st</sup> March 2014.

**2.0 RECOMMENDATIONS**

It is recommended that Members:

- 2.1** Note the written statement from the Minister and the table on the 2013/2014 local government settlement, reproduced at Appendix 1, and the additional Welsh Government (WG) funding for the Council Tax Reduction Scheme as announced by WG on the 17<sup>th</sup> January 2013;
- 2.2** Approve Tables 1a and 1b in Section 11 of the report as the basis of allocating resources to the Individual Schools Budget (ISB), to other Council Services, and to meet its corporate financing requirements;
- 2.3** Agree the Council Tax increase for the financial year ending the 31<sup>st</sup> March 2014 is 3.95%;
- 2.4** Agree the Council's overall budget for 2013/2014, in order to set the Council Tax for the forthcoming financial year by the statutory deadline of the 11<sup>th</sup> March 2013;

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### **3.0 BACKGROUND**

- 3.1 At the Council meeting on the 26th September last year, the Council's Section 151 Officer presented the Council's audited accounts, which reported General Fund Balances amounting to £10.458M.
- 3.2 Given the continuing financial pressures the Council is working under, the continuing growth in the quantum of our budget and the potential risks that lie ahead, it remains the 151 Officer's view that the Council should hold a minimum of £10M as General Fund Balances, (i.e. its working balance). This is at a level we have held for some years, although this minimum is set in the context of the need for continued strong financial management that is felt to be essential to ensure that the Council maintains financial flexibility and stability going forward. The Council also holds a number of earmarked reserves that are kept under continuous review. Indeed Members will recall that the Wales Audit Office directed us to remind Members of these reserves when setting the annual budget.
- 3.3 As at the 31st March 2012 earmarked reserves totaled some £107M (as per the audited accounts). Whilst these are set aside for specific purposes, by their very nature the degree of risk and associated financial values can and will change over time. A review of these reserves is being undertaken and it is evident that, given changes to the financial risks which they are covering, the value of a number of them can be justifiably revised.
- 3.4 The Wales Audit Office continues to emphasise that we must remain disciplined at this crucial time, if we are to maintain our long-term goal of driving forward continuous improvement of key services, though this becomes increasingly harder to achieve with such severe financial pressures.
- 3.5 The Wales Audit Office assessment is an accurate one and it is important that Members continue to take their fiduciary duty extremely seriously. The challenge, therefore, is to construct a prudent, equitable and fair revenue budget for the financial year ending the 31st March 2014. This must involve an approach which publicly demonstrates sound financial stewardship; which does not take unnecessary risks; which maximises income generation; and which delivers the much needed services that are required and we can afford as well as protecting as many jobs as possible.
- 3.6 For some nine years we have incorporated the key principle of continuing to deliver significant levels of efficiency savings which have protected jobs and services. This has meant the removal of an "efficiency" sum of over £56M from our base budget. Whilst efficiencies will still be delivered, the level that can be generated without impacting on services has to be set realistically into the medium term.
- 3.7 Following the establishment of the overall financial position, the Cabinet, assisted by the senior management team was able to

commence initial work on its budget strategy for 2013/2014. The broad objectives of next year's proposed strategy are to:

- (i) Retain the support of the Wales Audit Office for the approach the Council has adopted to securing strong financial management;
- (ii) Continue with the delivery of our key services and protect as many local jobs as possible even with diminishing financial resources; and
- (iii) Take a responsible attitude towards agreeing the level of the Council Tax.

#### **4.0 THE 2013/2014 LOCAL GOVERNMENT SETTLEMENT**

4.1 On the 11th December 2012, the Minister for Local Government and Communities (Carl Sargeant AM) announced the 2013/2014 local government settlement. The Minister's statement and key tables are attached at Appendix 1.

4.2 The "headlines" of the final 2013/2014 settlement are as follows:-

- i. The overall increase in Revenue Support Grant (RSG) and Non-Domestic Rates funding for 2013/2014 (of unhypothecated funding) at an all Wales level, is 1.22%.
- ii. The final settlement for Rhondda Cynon Taf, shows a minimal increase of 0.5% which needs to be set against the context of inflation currently at around 2-3% and significant increases in service demand and subsequent pressures. The reason for lower settlement figures for this Council is because of a number of funding formula and data changes.
- iii. The final settlement also includes indicative figures for 2014/2015, at 0.6%. Members will note that these very small increases are well below Central Government's target for inflation of 2.5%.
- iv. The final settlement includes the Outcome Agreement Grant outside of RSG. This amounts to £2.505M and will only be received if the Council meets its Outcome Agreement targets.
- v. The funds available at an all Wales level have been top sliced to a value of £10.2M to create a collaboration fund that can be bid for by all Councils and other public sector bodies. It is estimated that this approach has a cost of £0.8M to this Council.
- vi. As yet we have had little detail of what specific grants this Council will receive from the estimated total of in excess of £700M across Wales. This is very important as many of these grants support key services provided by the Council.

- vii. The Council's General Capital Funding allocation is reduced by 11.7% (£1.503M) which follows the significant falls in both 2011/2012 and 2012/2013. The indicative figures show no further cut in 2014/2015.

## **5.0 THE FINANCIAL IMPLICATIONS OF THE 2013/2014 SETTLEMENT FOR RHONDDA CYNON TAF**

- 5.1 The settlement indicates that our 2013/2014 RSG and NDR funding will total £377.784M, including the support for the Council Tax Reduction Scheme (including the additional resources announced by WG on the 17<sup>th</sup> January 2013).
- 5.2 In anticipation of the 2013/2014 local government settlement, the Council's service managers have constructed base budget requirements for next financial year. Those initial calculations provided for:-
- National wage awards and pension costs;
  - Non-pay (i.e. goods and services) inflation, including energy;
  - Corporate financing requirements and levies;
  - Full year effects of additional burdens imposed on the Council
- 5.3 The aggregate outcome of Points 5.1 and 5.2 above, including a Council Tax increase set at 3.95%, would produce an initial gap between required resources and available resources of some £9.6M

## **6.0 DEVELOPING AN EQUITABLE AND BALANCED BUDGET FOR 2013/2014**

- 6.1 It will not be easy for us to develop an equitable and deliverable revenue budget strategy given the significant pressure upon many of our services and new pressures that have arisen. The context is one of a very small increase in resources of 0.5%, a limited ability to increase our Council Tax, and a low tax base. Within these parameters, we will therefore need to take appropriate decisions to ensure that next year's budget is equitable for all, does not compromise our financial stability, and if at all possible protects as many key services as possible and safeguards as many jobs as we can.
- 6.2 The Council's overall financial position is described in Section 3 of the report and it is vital that the strategy adopted for 2013/2014, takes account of the importance of sound financial management, including the level of balances and earmarked reserves, whilst targeting any available funding towards or not removing funds from our high priority, customer-focused public services.



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6.3 Every year, there are certain corporate financial provisions that must be “top sliced” locally, before service budgets can be allocated. Next year will be no different. There will be a requirement for:

- a) A provision to meet levies from External Bodies;
- b) A provision for Capital Charges; and
- c) A provision for all other “Miscellaneous Finance” items (Audit Fees, Insurance Costs, Bank Charges, etc.) which are non-specific to any particular Service Group; and
- d) Resources to fund the new Council Tax Reduction Scheme (from 1<sup>st</sup> April 2013).

6.4 After setting aside appropriate sums for corporate financial requirements, Members can then fully assess the issues and opportunities for the budget as a whole.

6.5 The initial net budget position following on from the above is a “funding gap” of some £9.6M. It is also estimated that the gap will rise over three years to just under £28M if our base budget is not reduced. It is proposed that this exercise is dealt with in two parts – firstly, setting the schools budget, and secondly assessing the options for filling any remaining gap for 2013/2014.

## **7.0 THE INDIVIDUAL SCHOOLS BUDGET (ISB)**

7.1 How the Council deals with the allocation of resources to be delegated to local Schools’ budgets will, as always, be particularly important.

7.2 Members have always viewed our schools as being a key priority and have ensured that they have been treated favourably in comparison with other council services. The Council also has to give due regard to the direction by Welsh Government to protect Schools by requiring a funding increase of 2.08% as compared to the 0.5% given to the Council as a whole. The net effect of delivering the Welsh Government’s expectations is that schools will contribute nothing towards bridging the overall funding gap of £9.6M.

7.3 It will then be for schools’ governing bodies to manage the service implications in the same way that Cabinet has to do with the rest of the Council budget, but in the knowledge that they have received funding at a level well above the Welsh Government’s 2013/2014 local government settlement.

## **8.0 BALANCING THE BUDGET**

8.1 The position after adhering to the Welsh Government’s required treatment of schools leaves a gap still of £9.6M.

8.2 Clearly there are three basic options that could be adopted to produce a balanced budget:

- (i) Look to reduce the level of service/services offered but still looking to limit if not negate the requirement for compulsory redundancies and to significantly increase both the level and breadth of charging for services; and / or
  - (ii) Utilise some or all of the available earmarked reserve resources released and then through next financial year, look to use the Council's Medium Term Financial Planning (MTFP) arrangements to further reduce costs whilst protecting, as far as possible, any service reductions and / or compulsory redundancies; and / or
  - (iii) Introduce a further round of efficiency savings on top of the £56M delivered since 2004/2005, including the £5.1M delivered in 2012/2013. Given the significant number of staff linked directly to front line services, the challenge will be how to deliver this level of efficiency without significantly impacting on service standards for residents of Rhondda Cynon Taf.
- 8.3 Firstly, it is proposed that a further tranche of £4M of efficiency savings are introduced. This will mean that since 2004/2005 the budget has been reduced by over £60M (or over 15%) without cutting frontline services or introducing compulsory redundancies.
- 8.4 The gap remaining after the introduction of efficiencies and the decision on the level of school support is £5.6M. The significance of this funding gap, and taking account of the financial outlook into the medium term, necessitates that cuts / changes to services, plus increased charges for services will have to be introduced to deliver a sustainable budget over the short and medium term. The initial proposals are detailed in Table1 below:

**TABLE 1**

<b>Proposal</b>	<b>Estimated Annual Value</b>
Charging for Bulky Refuse Collection.	£0.440M
Alternate Weekly Residual Refuse ( <b>Black bags and bins</b> ) Collection (weekly for recycling / food / nappies)	£1.500M
Review and targeting of street cleansing and grass cutting activities/schedules	£0.500M
Increase all Fees and Charges by 5% above RPI	£1.000M
Reduction in Events & Marketing Budgets	£0.200M
<b>TOTAL FULL YEAR</b>	<b>£3.640M</b>
Adjustment for part year impact 2013/2014	(£0.500M)
<b>TOTAL 2013/2014</b>	<b>£3.140M</b>

- 8.5 Even with the introduction of the proposals shown in Table 1 there remains a gap of £2.4M for 2013/2014
- 8.6 Notwithstanding the need to make service cuts/ changes and charging decisions within a reasonable timeframe, robust analysis is needed to ensure that the right decisions are made. In addition, it is recognised that some decisions have longer lead in time than others. However, the Council does have useable earmarked reserves available that can provide transitional funding to temporarily bridge any remaining gap. This opportunity to employ transitional funding will of course need to be considered only as a short term solution and permanent cuts/changes plus possibly increased charges will have to be introduced to deliver base budget reductions. It is proposed to use a sum of £2.4M of earmarked reserves as transitional support for 2013/14.
- 8.7 Members should note that this approach will not reduce General Fund Balances below their present level of £10.458M.
- 8.8 It is evident from paragraphs 8.3, 8.4, 8.5 and 8.6 that the Council can produce a balanced budget for 2013/2014 which includes further investment in the roads in our area and allows for the continuation of the Councils Apprenticeship scheme.
- 8.9 However, given the likely three year funding gap of £28M highlighted in paragraph 6.5, it is anticipated that further service cuts / changes will be required as we move through next financial year. These will be reported to Members in accordance with the requirements of the Council's Budget Policy Framework.

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## **9.0 SERVICE PRIORITIES**

- 9.1 Even within this period of significantly reducing resources and hence financial pressure on all services this Council remains committed to its promise to continue to deliver better public services, stronger communities and social justice. Above all we want to make Rhondda Cynon Taf a safer, healthier and wealthier place to live, work and learn.
- 9.2 However, we must deliver our objectives within the parameters of next year's local government settlement. For next year and into the medium term any available resources should be targeted at key service areas. The more important areas identified for 2013/2014 are: (Alphabetically):
- Activities and Enhanced Provision for Young People
  - Adult Social Services (including the response to ongoing demographic pressures)
  - Children's Social Services (including Looked after Children Services)
  - Employment opportunity initiatives for our residents, particularly the young
  - Environmental Initiatives (including maintaining support for the Carbon Reduction Commitment initiative)
  - Highways infrastructure works
  - Schools
  - Waste Management

**\*\* Whilst the above list of priorities are very important to the Council and its service users the financial position will dictate that not all areas can be fully protected.**

## **10.0 THE 2013/2014 BUDGET CONSULTATION PROCESS**

- 10.1 Our systematic, objective, and increasingly wide ranging approach to budget consultation was well received this year and was again conducted by our own staff, without the use of external consultants.
- 10.2 The consultation process for 2013/2014 was in two phases, allowing consultees an opportunity to first comment on the provisional 2013/2014 local government settlement, as it affects Rhondda Cynon Taf, prior to Cabinet considering its initial budget strategy.
- 10.3 In addition, full consultation has taken place with the Council's Scrutiny Committees and the Schools' Budget Forum.
- 10.4 The Council made use of the internet and intranet to gather both the Public's and its employees' views, this year. We also provided postal facilities and a dedicated e-mail address for those external consultees who were unable to attend scheduled meetings.
- 10.5 After the Cabinet itself had reflected on the local government settlement, and taken into account the feedback from the first phase of

the Council's consultation exercise, it formulated its **initial** 2013/2014 revenue budget strategy. That initial strategy was then released, immediately, to all the consultees, for second phase consideration.

- 10.6 Cabinet considered the results of the second phase of the consultation exercise, prior to it recommending this revenue budget strategy to the Council. A summary of the views expressed during the second phase consultation exercises are included at Appendices 2 to 4.

## **11.0 THE 2013/2014 MACRO REVENUE BUDGET**

- 11.1 In England the Government has set aside monies to support Councils there who may wish to set very low levels of Council Tax - this is not the case in Wales.
- 11.2 In arriving at a sensible strategy for 2013/2014, the Cabinet has taken into consideration its key commitments, its views on service delivery and relevant charges for services and the need to minimise the tax burden on local residents. Consequently, and after careful deliberation, the Cabinet has concluded that it can devise a balanced revenue budget which will meet all of the fundamental requirements of its preferred strategy **and** hold the Council Tax increase for next year to just **3.95%**.
- 11.3 Table 1a below illustrates how the revenue resources available to the Council could be utilised, in order to restrict the Council's 2013/2014 Council Tax increase to 3.95%:

**Table 1a: Suggested Resources in 2013/2014**

	(£M)
2013/2014 Net Revenue Spending	469.203
<b>LESS:</b> Revenue Support Grant, NNDR Contribution and Council Tax Reduction Scheme Funding	377.784
Sub total	91.419
<b>LESS:</b> Outcome Agreement Grant	2.505
<b>LESS:</b> Release of Earmarked Reserves	2.439
<b>To be met from Council Taxpayers</b>	<b>86.475</b>

- 11.4 Table 1b below, shows the overall effect on services of applying the principles of the Cabinet's recommended 2013/2014 budget strategy.

**Table 1b: Application of the 2013/2014 Outline Budget Strategy**

BUDGET REQUIREMENTS	2012/2013	2013/2014	Increase / (Decrease)
	£M	£M	£M
<b>Corporate requirements</b>			
Capital financing	23.629	24.086	0.457
Levies	12.074	12.183	0.109
Council Tax Reduction Scheme		22.061	22.061
Miscellaneous	15.690	14.986	(0.704)
	<b>51.393</b>	<b>73.316</b>	<b>21.923</b>
<b>Individual Schools budget (ISB)</b>			
Individual Schools Budget	144.761	148.602	3.841
<b>Other Council Services</b>			
Community & Children's Services	118.121	124.755	6.634
Corporate Services & Chief Executive's Division	31.693	31.186	(0.507)
Education & Life Long Learning Services	28.512	31.042	2.530
Environmental Services	62.441	63.442	1.001
Less - Service Cut Proposals (Part year effect)		(3.140)	(3.140)
<b>Net Revenue Spending</b>	<b>436.921</b>	<b>469.203</b>	<b>32.282</b>

## 12.0 COUNCIL TAX LEVELS

- 12.1 Because of the (Council Tax) gearing effect in Rhondda Cynon Taf, a 1% increase in the Council Tax would raise only an extra £0.840M for the Council. Put another way, a further 1% increase in our budget (£4.7M) would result in a Council tax increase of just over 5.6%. In any event, any excessive increase would, in all probability, result in intervention by the Minister for Local Government and Communities (Carl Sargeant AM). Taking all this into account and the impact upon services levels an increase of 3.95% is seen as reasonable.
- 12.2 This proposed increase of 3.95% equates to just over 87 pence per week for someone living in a Band D property, and 55p for a person living in a Band A home. Just under 44% of properties in Rhondda Cynon Taf are Band A. It needs to be noted that the estimated 23,000 individuals who will receive 100% Council Tax Reduction Grant will not pay anything of this increase.

### **13.0 SPECIFIC GRANTS**

- 13.1 For next year, the Welsh Government is to provide over £750M in Specific Grants to Welsh Local Authorities.
- 13.2 The Cabinet, of course, are mindful of the opportunities that are likely to accrue, by the Council attracting specific grants to supplement its base revenue budget. Whilst specific grants dilute local accountability, the fact remains that in attracting such funding, it allows us to undertake projects that otherwise we may have had to defer, or cancel.
- 13.3 By their nature, specific grants tend to be time-limited, and involve an assessment process. It is important, therefore, that any specific grant funded programme complements the Council's locally determined priorities. In addition, even if they are initially successful in attracting specific grants, authorities are restricted in their ability to confidently forward plan, as they have no guarantee of ongoing (specific grant) funding. Consequently, because specific grants are time limited it is vital to develop appropriate "exit strategies".
- 13.4 The allocation of specific grants remains a key feature of the Welsh Government's annual local government settlements, albeit the WG is committed to reduce such hypothecation.

### **14.0 EQUALITY IMPACT ASSESSMENT**

- 14.1 In developing these proposals an Equality Impact Assessment (EIA) has been undertaken to ensure that:
- i the Council meets the requirements of the Public Sector Equality Duties; and
  - ii due regard has been taken of the likely impact of the decision in terms of equality and discrimination.

### **15.0 CONCLUSIONS**

- 15.1 The Council's overall financial position remains sound, with the level of General Reserves still exceeding the minimum level of £10M.
- 15.2 The Minister for Local Government and Communities (Carl Sargeant AM), announced the 2013/2014 local government settlement on the 11<sup>th</sup> December 2012 with this Council's increase in resources set at 0.5%.
- 15.3 The Cabinet's proposals properly address the corporate financial requirements of the Council and, after allocating an adequate financial uplift to the Individual Schools Budget, the sum £247.285M would remain to fund all other services in 2013/2014 which includes further investment in the roads in our area and allows for the continuation of the Council's Apprenticeship scheme.

- 15.4 As in the current year, Service Groups must adopt a vigorous procurement strategy to offset the effects of price inflation on non-employee related budgets.
- 15.5 The Cabinet has recommended setting 2013/2014 revenue spending at a level that will result in a Council Tax increase of 3.95%, for the financial year ending the 31st March 2014.
- 15.6 Whilst the Council's overall financial position remains sound, its level of General Reserves are not excessive. The Council must, therefore, retain its focus on holding a minimum level of General Reserves of £10M, in order to help any risk of future budget instability. There is though the opportunity to pragmatically utilise resources released from certain earmarked reserves without prejudicing the Councils financial stability, or reducing our general reserves below £10M.
- 15.7 Though as detailed in the report, the use of reserves does produce a balanced budget for 2013/2014 this is not a sustainable position. Therefore, further very difficult decisions will need to be made by Members, to ensure the Council still delivers its core services into the future.
- 15.8 There will be a need for positive and proactive management from senior officers and clear direction from Members to produce a financially sustainable budget into the medium term in this extremely difficult financial climate.

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**RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL**

**MUNICIPAL YEAR 2012-2013**

**COUNCIL**

**20<sup>th</sup> MARCH 2013**

**Item No.5**

**THE COUNCIL'S THREE  
YEAR CAPITAL  
PROGRAMME 2013/14 -  
2015/16**

**REPORT OF THE CABINET**

**AUTHOR : STEVE MERRITT, GROUP DIRECTOR CORPORATE  
SERVICES (01443) 424026**

**1.0 PURPOSE OF REPORT**

1.1 This report sets out the Council's proposed Capital Programme for 2013/14 to 2015/16, following the local government settlement for 2013/14.

**2.0 RECOMMENDATIONS**

It is recommended (subject to Cabinet approval on the 18<sup>th</sup> March 2013) that Members:

- 2.1 Note the detail of the final 2013/14 local government settlement for capital expenditure, reproduced at Appendix 1;
- 2.2 Agree the proposed 'core' three year programme detailed at Appendix 2;
- 2.3 Agree the three-year Capital Programme, detailed at Appendix 3.

**3.0 BACKGROUND**

3.1 Members will be aware that each year the Council is allocated a sum of unhyphocated "Supported" borrowing and General Capital Grant from the Welsh Government (WG). Details of the allocation for 2013/14 are shown at Appendix 1. The level of funding has decreased since 2010/11 as shown below.

Year	WG Capital Support
2010/11	£17.306M
2011/12	£13.856M
2012/13	£12.828M
2013/14	£11.328M

3.2 This amount, together with estimated Capital Receipts and the utilisation of Capital Reserves represents the Council's 'Core' capital funding.

3.3 WG has not projected any further reduction in funding for 2014/15 and there has been no indication of funding levels for 2015/16.

#### **4.0 ROLLING ON THE EXISTING 'CORE' THREE YEAR PROGRAMME**

4.1 The existing programme for 2013/14 and 2014/15 proposed the use of £19.684M of 'Core' funds. The 'Core' three year programme is funded from WG support, Capital Receipts and Capital Reserves.

4.2 Notwithstanding the reductions in WG capital support, we have been able to maintain our core programme at £19.7M to date, albeit with the recognition that to do so over the course of the current 3 year programme could result in a potential shortfall in resources of £3.500M.

4.3 However, given the continued reductions in funding and the latest projections of capital receipts, the current level of core funding is unsustainable and it is necessary to reduce our core programme by £3.750M. This is still far less of a reduction than the fall in WG funding levels and is considered achievable given the availability of capital receipts and capital reserves, albeit the levels of receipts may not be sustainable beyond the next 3 years.

4.4 Clearly the prudential code provides borrowing capabilities and Members do have the option of borrowing to maintain the core programme at the current level. This would require further savings to be made in the revenue base budget to fund the cost of borrowing (approximately £750k over the next 3 years, recurring thereafter for 20 years) or to further increase Council Tax levels (additional 0.9% increase).

4.5 A review of the current 2013/14 and 2014/15 programme shows that of the projected core spend of approximately £40M, under £5.3M is currently contractually committed to be spent. It is therefore possible for us to consider where we would wish to reduce our spend across the core programme.

4.6 Section 5 below details the proposed new core programme for 2013/14 to 2015/16 at £15.9M per annum. This still represents a significant investment of almost £48M over the next 3 years.

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4.7 The Council's Revenue budget strategy has identified revenue funding to support a further £2M of capital expenditure to help maintain the infrastructure of our roads.

4.8 In addition to 'Core' funds, the Council receives a significant amount of "specific grant". There are also certain items that were previously charged directly to the revenue budget which under accounting rules are now shown in the Capital Programme (e.g. PC's, software etc.), whilst still being funded from revenue.

## **5.0 THE THREE YEAR CAPITAL PROGRAMME 2013/14 – 2015/16**

5.1 The details of the 3 year proposed programme for each Service Group is provided below.

### **CORPORATE SERVICES GROUP AND CHIEF EXECUTIVE'S DIVISION**

5.2 The latest Council Performance Report (Quarter 3, as at the 31<sup>st</sup> December 2012) projects full year capital spend of £15.379M for Corporate Services and the Chief Executive's Division (including Corporate Initiatives) in 2012/13.

5.3 The total resources for 2013/14, as outlined in the proposed three-year Capital Programme is £7.904M (of which £1.885M relates to Corporate Services, £2.299M to Corporate Initiatives and £3.720M to Chief Executive's). The core programme element has been reduced by £0.6M to £1.9M.

### **REGENERATION & PLANNING**

5.4 The Council's Capital Programme continues to provide a long term funding commitment to the economic regeneration of the County Borough and in doing so support one of the Council's current priority areas for improvement, 'Regeneration Of Our Communities – Physical Regeneration'.

5.5 Throughout 2013/14, the Council will continue to deliver its long term programme of Town Centre Regeneration works, supported via Council and external funding sources. In particular the delivery of Pontypridd Town Centre regeneration where the Council has secured £3.193M Convergence grant and £4.791M Targeted Match Funding grant, alongside Local Authority and private sector contributions.

5.6 In addition to the above, sustained investment has been maintained across a range of funding streams for local businesses and partners to access, with the aim of targeting resources to improve the standard of premises (internal and external) and support the design and delivery of projects.

- 
- 5.7 The Council has also been successful in securing Convergence grant and Heritage Lottery Fund grant for the regeneration of the Pontypridd Lido.
- 5.8 The Council is awaiting confirmation from WG regarding the continuation of Neighbourhood Renewal Area funding in 2013/14 to sustain housing renewal activities in designated areas. The funding for the Treherbert/Tynewydd area has come to an end and 2013/14 is the final year of funding for the Penrhiwceiber/Miskin area.

### **CORPORATE INITIATIVES**

- 5.9 As part of the Council's on-going programme to ensure high standards of health and safety within its premises, appropriate resources continue to be allocated to the management and remediation of Asbestos and Legionella.

### **EDUCATION AND LIFELONG LEARNING DIRECTORATE**

- 5.10 The latest Council Performance Report (Quarter 3, as at the 31<sup>st</sup> December 2012) projects full year capital spend of £25.057M for Education and Lifelong Learning in 2012/13.
- 5.11 The total resources available to Education and Lifelong Learning for 2013/14, as outlined in the proposed three-year Capital Programme is £18.718M. The core programme element has been reduced by £0.5M to £4.846M.

### **SCHOOLS**

- 5.12 Throughout 2013/14, the Council will continue to deliver its long term programme of capital investment in schools, supported via Council and external funding sources. In particular:-
- **Abercynon Community Primary School** – a new 420 pupil Community Primary School, which will be completed by September 2013.
  - **Ynysboeth Primary** – a new 210 pupil Primary School, which will be completed by October 2013.
  - **Cwmbach Primary** – a 6 classroom extension, which will be completed by September 2013.
- 5.13 Members will be aware that on 15<sup>th</sup> December 2008 Cabinet agreed to the introduction of a School Modernisation Strategy. The Education and Lifelong Learning capital programme has subsequently been reviewed to ensure resources are aligned to meet this strategy and in doing so, support another of the Council's current improvement priorities, 'A Top Quality Education for All'.

## **PLANNED MINOR CAPITAL WORKS**

- 5.14 The planned capital minor works programme allocation for 2013/14 is £7.034M. This includes £6.506M of core capital funding (including slippage) and £0.528M of revenue funding. The allocation includes an on-going rolling programme for kitchen refurbishments, window & door replacements, essential works, electrical rewiring, fire alarm upgrades, toilet refurbishments, DDA compliance works, boiler replacement, roof renewal, improvements to schools, asbestos remediation works and IT hardware/software & licences.
- 5.15 Cabinet will receive a supplementary report detailing proposals of works for consideration within the above mentioned programme.

## **COMMUNITY AND CHILDREN'S SERVICES**

- 5.16 The latest Council Performance Report (Quarter 3, as at the 31st December 2012) projects full year capital spend of £10.574M for Community and Children's Services in 2012/13.
- 5.17 The total resources available to Community Services for 2013/14, as outlined in the proposed three year Capital Programme is £7.300M. The core programme element has been reduced by £2.5M to £6.7M.

## **COMMISSIONING, HOUSING & BUSINESS SYSTEMS**

### **Modernisation Programme (Adults & Children's)**

- 5.18 The budget of £0.872M in 2013/14, £0.450M in 2014/15 and £0.305M in 2015/16 for Adults & Children's Services will continue to fund the essential refurbishment and improvement works to the Council's Adult & Children's Services establishments, in line with care standards and health & safety legislation. Grant funding for the Flying Start Programme of £0.367M & £0.145M is included in the above allocations for 2013/14 & 2014/15 respectively.

### **Asbestos**

- 5.19 The three year programme includes a budget of £0.045M per annum for Asbestos removal. This allocation aims to ensure that sufficient funding is in place to carry out the removal of asbestos within the Council's Adult & Children's Services establishments, when it is identified during essential refurbishment and improvement works which are carried out within the Group's modernisation programme.

### **Telecare (including Carelink)**

- 5.20 The three year programme identifies a budget of £0.275M in 2013/14 and £0.200M for years 2014/15 & 2015/16 for Telecare Services (inclusive of £0.050M for Carelink). The allocation aims to ensure that the Council continues to meet expected demand for services over the term of the programme and reflects the Council's support to deliver

another of its current improvement priorities, 'Maintaining People's Independence – supporting adults and older people to live independently'.

### **PRIVATE SECTOR HOUSING**

- 5.21 The proposed private sector housing programme reflects previously agreed strategic investment priorities that contribute to the Council's improvement priority area of 'Regeneration Of Our Communities – Physical Regeneration' and in particular, ensuring a range of good quality housing is available across the County Borough. Whilst the core budget has been reduced by £2.4M, there remains an annual investment of £6.1M in this area.

#### **Disabled Facilities Grants (DFG's)**

- 5.22 Disabled facility grants remain the only mandatory grant in the Private Housing Sector for which the Council has a legal duty to administer and allocate. This budget also includes works of adaptation for disabled residents living in their own homes and reflects the Council's desire to deliver services by reference to service users' needs rather than operational convenience.

#### **Maintenance Repair Assistance Grant (MRA's)**

- 5.23 The Council has previously targeted grant aid to the elderly and it considers the provision of Maintenance Repair Assistance Grants to be a key element of the Council's community care strategies. The funding is based on the needs of elderly and disabled customers as well as those on income support

#### **Renovation Grants Exceptional Circumstances**

- 5.24 This budget is needed to assist home owners where their property is deemed a danger to the health, safety and welfare of the occupant or the public.

#### **Community Regeneration**

- 5.25 This budget offers grant assistance in line with existing policies. This includes grants to bring empty properties back into use, grant to provide/repair flats above shops in our communal areas and support a number of initiatives underpinning the affordable warmth and energy efficiency agenda. It also supports a number of Corporate / Community Plan initiatives and underpins a number of commitments identified within the Local Housing Strategy Operational Plan.

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## **ENVIRONMENTAL SERVICES**

- 5.26 The latest Council Performance Report (Quarter 3, as at the 31<sup>st</sup> December 2012) projects full year capital spend of £29.010M for Environmental Services in 2012/13.
- 5.27 The total resources available to Environmental Services for 2013/14, as outlined in the proposed three year Capital Programme is £16.088M. The core programme element has been reduced by £0.1M to £2.5M.
- 5.28 In addition to 'Core funds' the Local Government Borrowing Initiative (LGBI) allows the Council to borrow £3.812M in 2013/14 and 2014/15. Highways Asset Management Plans have been completed and submitted to WG by all Welsh local authorities to support this investment.

## **HIGHWAYS, TRANSPORTATION & STRATEGIC PROJECTS**

### **Highways Technical Services**

- 5.29 A budget of £4.452M is to be allocated to the next phase of the Council's Highways Improvement programme and in doing so support another of the Council's current improvement priorities 'Streetcare services and the natural environment – a cleaner, greener County Borough'.
- 5.30 £1.250M has been allocated to Structures to address major structural repairs.
- 5.31 £0.500M has been allocated to enhance the present programme associated with the replacement and upgrading of the Councils life expired concrete & steel lighting columns supplied via overhead lines.
- 5.32 £0.100M has been allocated to implement a programme associated with the testing/repairing of the Councils safety barriers/fencing infrastructure.
- 5.33 £0.600M has been allocated for the upgrading of the Councils adopted footway network.
- 5.34 £0.200M budget has been allocated to undertake long standing and minor drainage works

### **Strategic Projects**

- 5.35 Transport Grant has yet to be approved for 2013/14.

- 
- 5.36 Approvals are expected during March 2013 in respect of the Regional Transport Plan. Bids have been submitted to SEWTA, the nature of the works within the delivery plan include Walking & Cycling, Bus Priorities, Preparatory Works Grants, Corporate Studies and Small Schemes. A bid has also been submitted to SEWTA in respect of Traffic Safety Schemes
- 5.37 The major Drainage schemes for 2013/14 are the on-going works at Rhydyfelin flood alleviation & Sycamore Street, Rhydyfelin and £0.200M core funding has been allocated to undertake long standing and minor drainage works
- 5.38 WG has approved funding for four Flood Alleviation schemes. The funding package consists of Convergence, WG and RCT funding and the projects have a total cost of £2.5M.
- 5.39 Confirmation remains outstanding from WG on the Land Reclamation scheme bids.
- 5.40 A separate report on proposed schemes for Highways, Transportation & Strategic Projects will be presented to Members shortly.

## **LEISURE AND CULTURAL SERVICES**

### **Leisure Centres**

- 5.41 "Core" funding of £0.095M has been allocated for essential works at Leisure Centres.

### **Parks & Countryside**

- 5.42 The rolling programme of £0.105M continues for Parks Improvements. Also included in the programme is £0.164M allocated for Play Areas in respect of 2013/4 and £0.050M for the following two financial years.

## **PUBLIC HEALTH AND PROTECTION**

### **Environmental Health**

- 5.43 The rolling programme of £0.135M continues for Cemeteries Improvements.

### **Community Safety**

- 5.44 The rolling programme of £0.075M is aimed at improving safety within our estates e.g. CCTV, Traffic Calming, Removal of Asbestos etc.

## **STREETCARE**

### **Fleet**

- 5.45 The 3 year rolling programme for replacement vehicles continues. The 3 year allocation is £11.575M.



## **GROUP DIRECTORATE**

- 5.46 Included in the rolling programme is a budget of £0.200M for Group Directorate Buildings & £0.030M for Asbestos Remediation works.

## **6.0 CONCLUSIONS**

- 6.1 The three year Capital Programme is a key component of the overall Medium Term Financial Planning and Resources Strategy for this Council. Targeted capital investment can make a significant impact on service delivery and used effectively, is able to underpin the Council's improvement priorities, where relevant.
- 6.2 This report sets out the capital investment priorities for the Council through to March 2016. Notwithstanding the necessity to reduce our core programme as a consequence of WG funding reductions, it still represents an ambitious and significant level of investment (£101M) over the next 3 years.
- 6.3 The programme includes some element of slippage but this is likely to be subject to changes when the 2012/13 accounts are finalised. Any changes to slippage will be reported to Members in the next quarterly performance report.
- 6.4 Inevitably as the year progresses, changes will be made to the programme, for example where new schemes can be supported by specific grants. Approval from Members will be sought as these opportunities arise throughout 2013/14.

## **RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL**

### **AUTHORITY PROFILE**

## **RHONDDA CYNON TAF CBC - A PROFILE**

Rhondda Cynon Taf CBC was formed in 1996 from the three districts of the former Mid Glamorgan County Council, and is the third largest unitary authority in Wales in population terms, with a total of 231,946 living in the area. The County Borough Council occupies an area of 42,000 hectares in the South Wales Valleys stretching from the Brecon Beacons in the North to Cardiff in the South.

The three geographical districts that make up Rhondda Cynon Taf share a range of common socio-economic and cultural characteristics with high levels of relative poverty and social exclusion, particularly in the northern valleys which have some of the highest deprivation indicators in the United Kingdom.

The Council's services are managed and delivered by its group directorates which manage and co-ordinate related services. There are five directorates in the Council's current structure:

Education and Lifelong - Learning	Providing School and Community Learning Services, Libraries, Heritage & Museums, Welsh Language Services, Planning & Resources, PFI and Catering Services.
Community and Children's - Services	Providing Community Care Services, Community Housing Services, Health and Social Care, Children's Services and the Communities 1 <sup>st</sup> Programme.
Environmental Services -	Providing Highways, Transport and Strategic Projects Services, Public Health & Protection Services (incl Community Safety), Streetcare Services, Leisure and Cultural Services.
Corporate Services -	Providing the front line services of customer care and housing benefit and council tax administration together with key support services such as Finance, ICT, Corporate Estates Management, Procurement and Legal Services (including support to elected Members of the Council).
Chief Executive's Division -	Providing the Authority wide functions of Human Resources, Strategy & Public Relations and Regeneration & Planning Services.

**RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL**

**ESTIMATES**

**2013/14**

# **ESTIMATES**

**2013/14**

# **SUMMARY**

## AUTHORITY WIDE BUDGET SUMMARY

Total resources available for the Authority in a financial year are split into two elements, General Fund Revenue Expenditure and Capital Expenditure.

### General Fund Revenue Expenditure

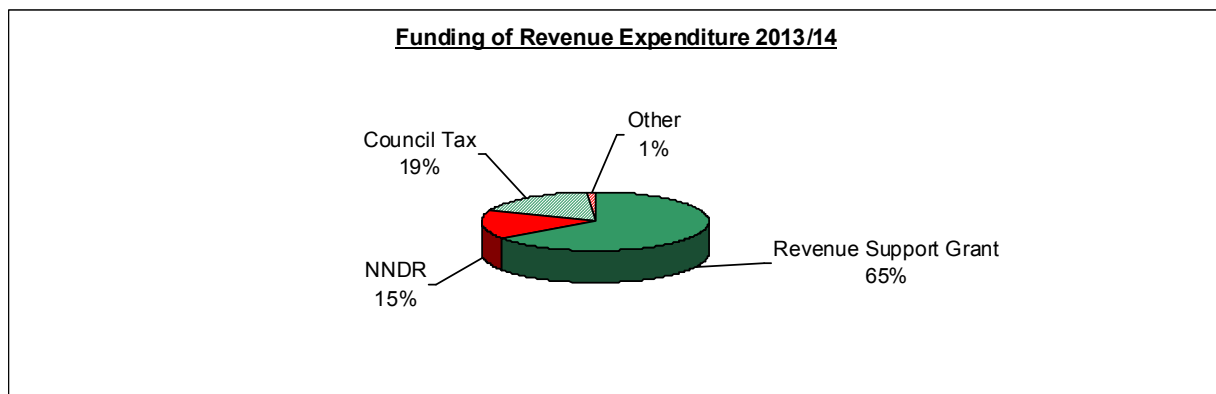
The final local government settlement figures for 2013/14, after adjusting for transfers of expenditure responsibilities, saw a minimal increase in funding from WG of 0.5%. With a Council Tax increase of 3.95%, the Council's Net Revenue Budget for 2013/14 was set at £469.203M.

The total amount to be collected from Council Tax payers to support the Council's expenditure is £86.475M.

### The 2013/14 Budget Requirement

	(£M)
2013/2014 Net Revenue Spending	469.203
<b>LESS:</b> Revenue Support Grant & NNDR Contribution	377.784
Sub total	91.419
<b>LESS:</b> Outcome Agreement Grant	2.505
<b>Less:</b> Use of Reserves	2.439
<b>To be met from Council Taxpayers</b>	<b>86.475</b>

This is further illustrated in the chart below.



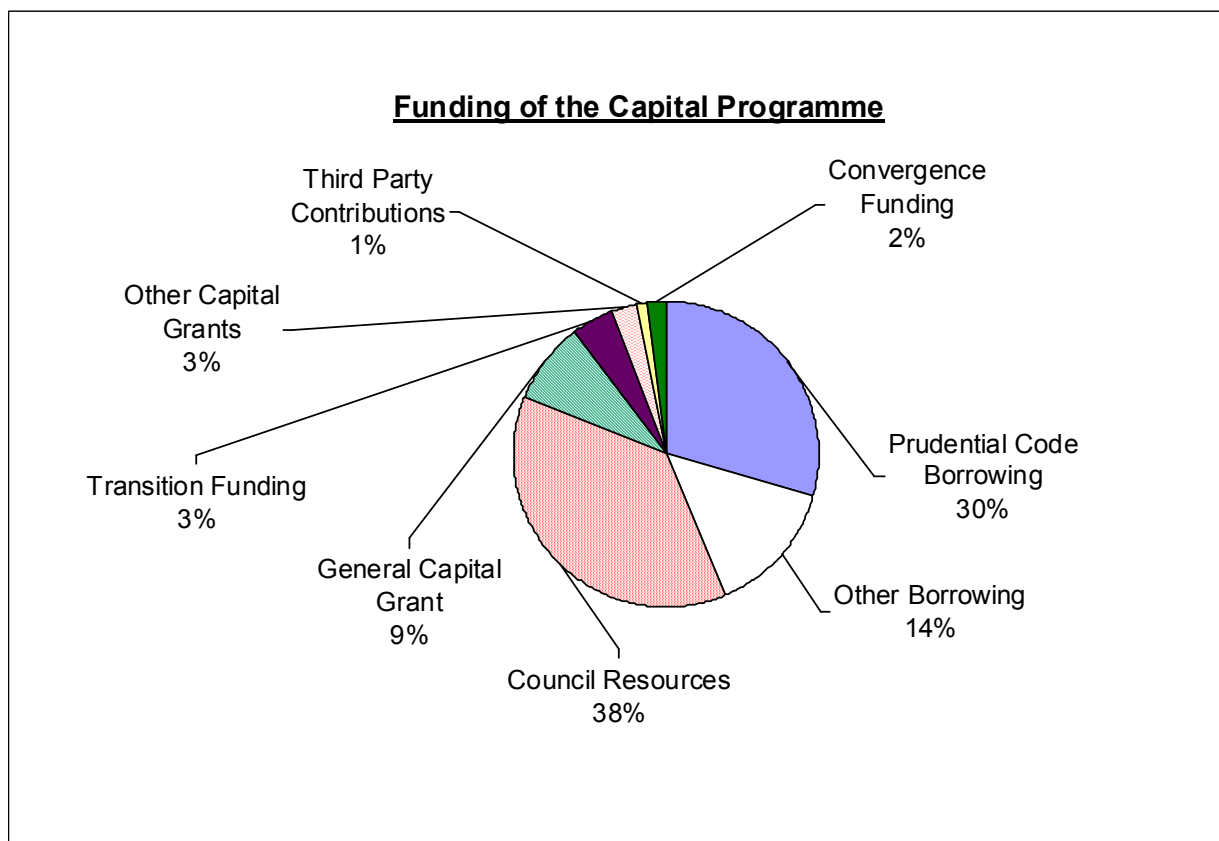
Further details on the Authority Wide Budget can be found on the following pages.

**Capital Expenditure**

The funding of the Capital Programme for 2013/14 is detailed in the table below.

	<b>£M</b>
Prudential Code Borrowing	14.773
Other Borrowing	7.034
Council Resources	18.795
General Capital Grant	4.294
Transition Funding	2.227
Other Capital Grants	1.421
Third Party Contributions	0.509
Convergence Funding	0.957
<b>2013/14 Capital Programme</b>	<b>50.010</b>

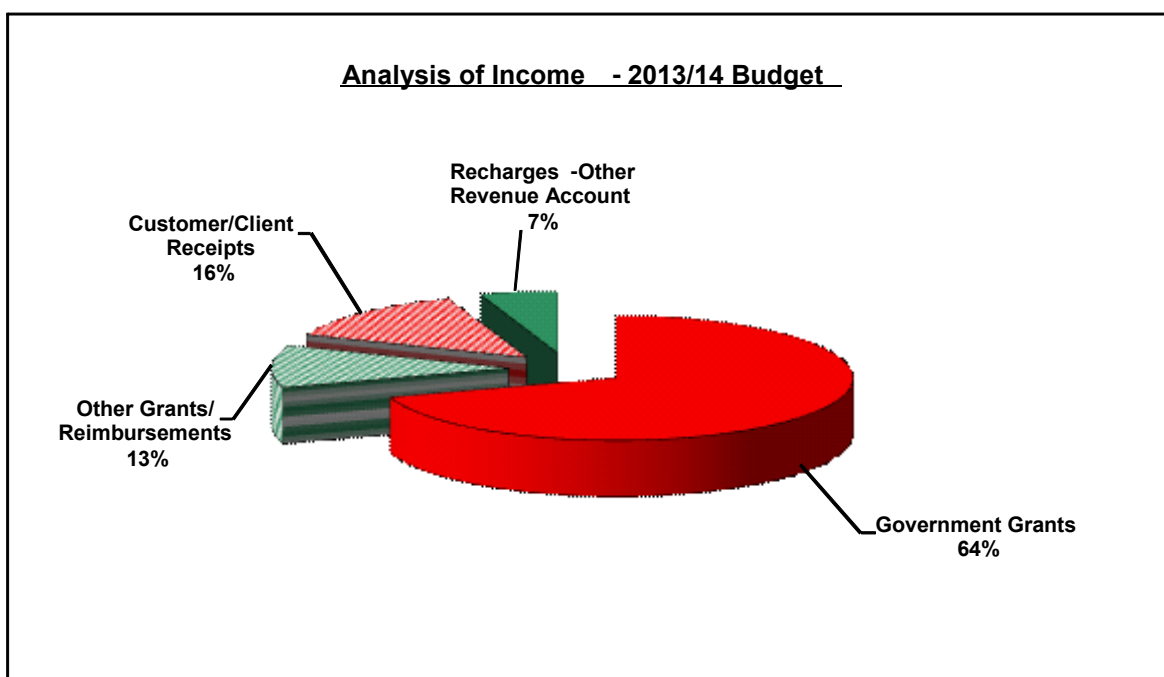
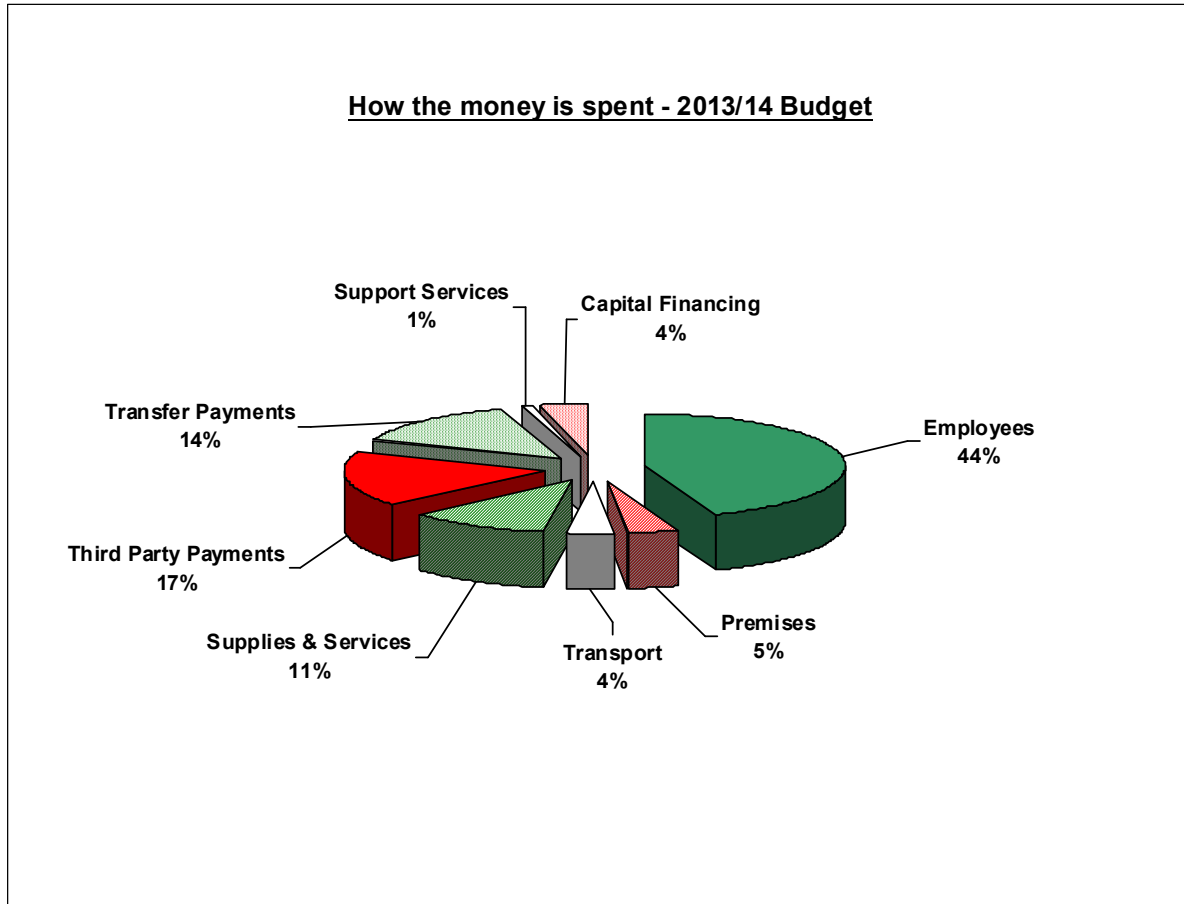
This is further illustrated in the chart below.



A summary of the 3 Year Capital Programme for the Authority is provided at the end of this section and detailed within subsequent sections for each Group.

### GENERAL FUND REVENUE EXPENDITURE

The Net Revenue Budget for the Authority for 2013/14 amounts to £469.203M. Gross expenditure is estimated at £677.538M and this is analysed by expenditure type in the chart below.





**GENERAL FUND REVENUE : TYPE OF SPEND**

<b>2012/13 Budget</b>		<b>2013/14 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
120.334	Burnham	122.720
40.464	NJC Manual Workers	37.417
0.048	JNC B & CE	0.048
0.997	JNC Blind Workshops	0.980
0.561	JNC Engineering Craftsmen	0.647
117.098	NJC APT&C	122.200
1.541	Soulbury	1.441
5.000	JNC Chief Officers	5.317
1.434	JNC Youth Leaders	1.399
5.256	Other	6.371
<b>292.733</b>		<b>298.540</b>
	<b><u>Premises</u></b>	
9.072	Repairs and Maintenance	8.156
0.651	Maintenance of Grounds	0.740
7.874	Energy	6.855
2.164	Rents	2.005
5.646	Local Tax	5.859
0.740	Water	0.724
4.939	Cleaning/Domestic	4.889
0.053	Insurance	0.052
0.255	Other	0.141
<b>31.394</b>		<b>29.421</b>
	<b><u>Transport</u></b>	
9.835	Direct Transport	9.083
13.315	Contract Hire	13.799
0.509	Public Transport	0.468
2.443	Car Allowances	2.304
0.211	Other	0.225
<b>26.313</b>		<b>25.879</b>
	<b><u>Supplies &amp; Services</u></b>	
18.522	Equipment, Materials & Furniture	19.102
4.775	Communications & Computing	4.500
4.163	Provisions	4.454
1.502	Printing & Stationery	1.569
0.996	Advertising	0.999
0.068	Members Expenses	0.067
4.818	Grants & Subscriptions	5.736
27.840	Services	25.157
10.559	Miscellaneous	12.033
1.236	Other	2.869
<b>74.479</b>		<b>76.486</b>
	<b><u>Third Party</u></b>	
6.686	Rendered by Other Local Authorities	6.151
33.300	Rendered by Voluntary Organisations	35.909
43.014	Rendered by Private Contract	47.788
2.067	Supporting People	2.067
12.104	Foster Care	13.664
8.555	Transport	8.517
0.092	Structural	0.104
0.352	Cyclic	0.365
0.367	Safety Aids	0.366
0.050	Winter Maintenance	0.055
2.367	Street Lighting	2.386
0.015	Highways Drainage	0.012
0.100	Other	0.100
<b>109.069</b>		<b>117.484</b>

<b>2012/13 Budget</b>		<b>2013/14 Budget</b>
	<b><u>Transfer Payments</u></b>	
2.820	School Children/Students	1.419
97.306	Housing Benefits	96.701
<b>100.126</b>		<b>98.120</b>
	<b><u>Support Services</u></b>	
5.045	Recharges	4.990
<b>5.045</b>		<b>4.990</b>
	<b><u>Capital Financing</u></b>	
1.641	Other	2.782
23.476	Capital Charges	23.836
<b>25.117</b>		<b>26.618</b>
<b>664.276</b>	<b>Total Expenditure</b>	<b>677.538</b>
	<b><u>Income</u></b>	
-155.965	Government Grants	-133.591
-26.374	Other Grants/Reimbursements	-27.879
-29.815	Customer/Client Receipts	-31.394
-0.020	Interest	-0.015
-15.181	Rechgs – Other revenue account	-15.456
<b>-227.355</b>	<b>Total Income</b>	<b>-208.335</b>
<b>436.921</b>	<b>NET REVENUE BUDGET 2013/2014</b>	<b>469.203</b>

**Note**

**Prior year (2012/2013) figures are provided for information. The effect of certain accounting changes and changes in function responsibility has distorted comparisons between years.**

**GENERAL FUND REVENUE : SERVICES PROVIDED**

<b>2012/13 Budget</b>		<b>2013/14 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Community &amp; Children's Services</u></b>	
68.338	Adult Services	71.282
38.656	Children's Services	41.761
11.127	Commissioning, Housing & Business Systems	11.159
<b>118.121</b>		<b>124.202</b>
	<b><u>Education &amp; Lifelong Learning</u></b>	
14.967	School Effectiveness & Inclusion	14.036
17.868	Resources & Community Learning	16.828
140.438	Delegated Schools	148.602
<b>173.273</b>		<b>179.466</b>
	<b><u>Environmental Services</u></b>	
17.026	Highways, Transportation & Strategic Projects	17.610
6.008	Public Health & Protection	5.940
22.536	Streetcare	21.185
13.510	Leisure & Culture	13.336
3.361	Group Directorate	3.214
<b>62.441</b>		<b>61.285</b>
	<b><u>Chief Executive's Division</u></b>	
3.866	Human Resources	4.089
1.931	Chief Executive	1.874
3.167	Regeneration & Planning	3.165
<b>8.964</b>		<b>9.128</b>
	<b><u>Corporate Services</u></b>	
6.163	Financial Services	6.063
3.885	ICT	4.057
4.072	Legal & Democratic Services	4.071
5.125	Corporate Estates Management	4.913
0.162	Group Management	0.161
0.646	Procurement	0.645
2.586	Customer Care	2.541
<b>22.639</b>		<b>22.451</b>
<b>385.438</b>	<b>Total Group Budgets</b>	<b>396.532</b>
	<b><u>Corporate Budgets</u></b>	
23.629	Capital Financing	24.261
12.074	Levies	12.175
15.400	Miscellaneous	13.794
0.380	NNDR Relief	0.380
0.000	Council Tax Reduction Scheme	22.061
<b>51.483</b>	<b>Total Corporate Budgets</b>	<b>72.671</b>
<b>436.921</b>	<b>TOTAL REVENUE BUDGET</b>	<b>469.203</b>

**THREE YEAR SUMMARY CAPITAL PROGRAMME**

GROUP	TOTAL COST OF SCHEMES (incl historic spend) £M	BUDGET		
		2013/14	2014/15	2015/16
		£M	£M	£M
<b>Community &amp; Children's Services</b>				
General Programme	15.161	1.192	0.695	0.550
Private Sector Housing	129.673	6.108	6.108	6.108
	<b>144.834</b>	<b>7.300</b>	<b>6.803</b>	<b>6.658</b>
<b>Education &amp; Lifelong Learning</b>				
Schools	30.787	11.684	0.611	0.221
Planned Capital Programme (Minor Works)	51.927	7.034	4.956	4.967
	<b>82.714</b>	<b>18.718</b>	<b>5.567</b>	<b>5.188</b>
<b>Environmental Services</b>				
Highways, Transportation and Strategic Projects	250.688	8.416	7.849	1.810
Leisure & Culture Services	16.035	0.389	0.250	0.250
Public Health & Protection	3.931	0.389	0.210	0.210
Streetcare	39.278	6.664	0.874	4.037
Group Directorate	3.820	0.230	0.230	0.230
	<b>313.752</b>	<b>16.088</b>	<b>9.413</b>	<b>6.537</b>
<b>Chief Executive's Division</b>				
Regeneration & Planning	42.189	3.720	6.046	1.002
	<b>42.189</b>	<b>3.720</b>	<b>6.046</b>	<b>1.002</b>
<b>Corporate Services</b>				
Corporate Estates	6.507	0.391	0.200	0.200
Finance Services	9.469	0.684	0.664	0.700
Customer Services	1.644	0.810	0.000	0.000
	<b>17.620</b>	<b>1.885</b>	<b>0.864</b>	<b>0.900</b>
<b>Corporate Budgets</b>				
Corporate Initiatives	14.235	2.299	0.930	0.930
	<b>14.235</b>	<b>2.299</b>	<b>0.930</b>	<b>0.930</b>
<b>TOTAL CAPITAL BUDGET</b>	<b>615.344</b>	<b>50.010</b>	<b>29.623</b>	<b>21.215</b>

- The 2013/2014 estimates include estimated slippage from 2012/2013 and additional grant aided schemes that were known when the 3 year programme was agreed.

## **COMMUNITY & CHILDREN'S SERVICES**

**COMMUNITY & CHILDREN'S SERVICES OVERVIEW**

The Community & Children's Services Group comprises the majority of the Council's front line customer contact services. Over 25% of the Council's directly employed personnel are located within the Group and are responsible for delivering a range of statutory and discretionary services. These include:

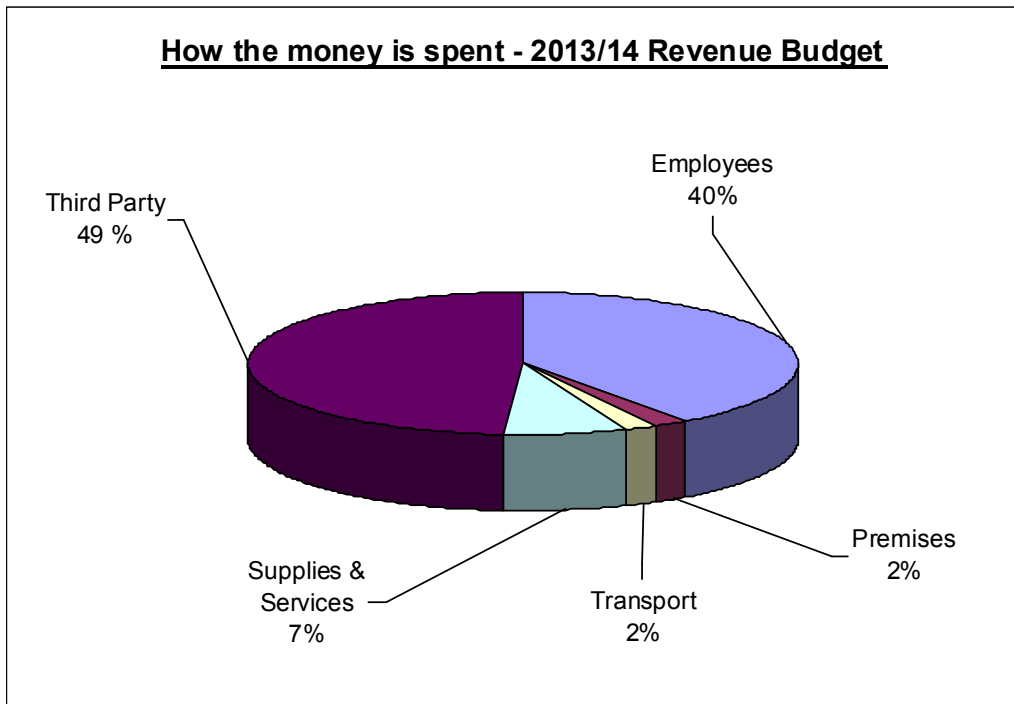
- Adult Care Services
- Children's Services
- Private Sector Housing

A summary of the total resources available for the Community Services Group in 2013/14 financial year is as follows:

	<b>Gross Expenditure</b>	<b>Income</b>	<b>Net Expenditure</b>
	<b>£M</b>	<b>£M</b>	<b>£M</b>
Capital Programme	7.300	0.000	7.300
General Fund Revenue	182.514	-58.312	124.202
<b>Total</b>	<b>189.814</b>	<b>-58.312</b>	<b>131.502</b>

### **COMMUNITY & CHILDREN'S SERVICES REVENUE EXPENDITURE**

The Net Revenue Budget for the Community & Children's Services Group for 2013/14 amounts to £124.202M, Gross expenditure is estimated at £182.514M and this is analysed by expenditure type in the chart below.



Income receivable by the Group of £58.312M reduces net expenditure to £124.202M. A detailed analysis of how this money will be spent can be found on the subsequent pages within this section.

### **Specific Revenue Grants 2013/14**

The table below identifies the main areas of expenditure funded by Specific Revenue Grants, which are included within gross expenditure / income figures as appropriate.

<b>Award Body</b>	<b>Purpose</b>	<b>Amount</b>
		<b>£M</b>
Welsh Government	ASD Strategic Action Plan	0.040
	Supporting People Grant	9.443
	Social Care Workforce Development Programme (SCWDP)	0.647
	Families First - Fframwaith Partnership (Former Cymorth Fund)	3.248
	Flying Start	3.939
	Foundation Phase	0.380
	HB Subsidy B & B Scheme	0.050
	Language & Play Grant	0.105
	Integrated Family Support Service Grant	0.600
	Communities First Grant	4.998
	Community Focussed Schools Childcare Grant	0.165
ESF	Genesis (ESF)	0.734
Youth Justice Board	Youth Justice Provision	0.618
Employment Service	Subsidisation of Employment of Disabled Workers in Sheltered Workshops	0.465
Macmillan Cancer	Macmillan Welfare Benefits Adviser	0.036



**GENERAL FUND REVENUE****COMMUNITY & CHILDREN'S SERVICES : TYPE OF SPEND**

<b>2012/13 Budget</b>		<b>2013/14 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
19.635	NJC Manual Workers	18.135
0.048	JNC B & CE	0.048
0.997	JNC Blind Workshops	0.980
48.181	NJC APT&C	50.053
1.077	JNC Chief Officers	1.324
1.943	Other	1.623
<b>71.881</b>		<b>72.163</b>
	<b><u>Premises</u></b>	
0.535	Repairs and Maintenance	0.554
1.178	Energy	0.959
0.571	Rents	0.755
0.192	Local Tax	0.179
0.151	Water	0.174
1.169	Cleaning/Domestic	1.202
0.009	Other	0.008
<b>3.805</b>		<b>3.831</b>
	<b><u>Transport</u></b>	
1.453	Contract Hire	1.510
1.698	Car Allowances	1.609
0.211	Other	0.225
<b>3.362</b>		<b>3.344</b>
	<b><u>Supplies &amp; Services</u></b>	
3.587	Equipment, Materials & Furniture	4.270
0.767	Communications and Computing	0.769
1.014	Provisions	0.984
0.338	Printing and Stationery	0.333
0.618	Grants & Subscriptions	0.593
1.912	Services	2.442
2.076	Miscellaneous	3.516
0.272	Other	0.255
<b>10.584</b>		<b>13.162</b>
	<b><u>Third Party</u></b>	
4.859	Rendered by Other Local Authorities	4.427
18.998	Rendered by Voluntary Organisations	20.665
42.998	Rendered by Private Contract	47.753
12.104	Foster Care	13.664
2.067	Supporting People	2.067
<b>81.026</b>		<b>88.576</b>
	<b><u>Transfer Payments</u></b>	
2.214	School Children	0.740
<b>2.214</b>		<b>0.740</b>
	<b><u>Support Services</u></b>	
0.466	Recharges	0.698
<b>0.466</b>		<b>0.698</b>
<b>173.338</b>	<b>Total Expenditure</b>	<b>182.514</b>
	<b><u>Income</u></b>	
-24.461	Government Grants	-25.215
-22.901	Other Grants/Reimbursements	-24.551
-6.360	Customer/Client Receipts	-6.680
-1.495	Rechgs – Other revenue account	-1.866
<b>-55.217</b>	<b>Total Income</b>	<b>-58.312</b>
<b>118.121</b>	<b>NET COMMUNITY &amp; CHILDREN'S SERVICES BUDGET</b>	<b>124.202</b>

**GENERAL FUND REVENUE****COMMUNITY & CHILDREN'S SERVICES : SERVICES PROVIDED**

<b>2012/13 Budget</b>		<b>2013/14 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Adult Services</u></b>	
42.184	Elderly & Physically Disabled Services	44.195
16.701	Learning Disability Services	20.211
9.453	Mental Health Services	6.876
<b>68.338</b>		<b>71.282</b>
	<b><u>Children's Services</u></b>	
22.771	Looked After Children Services	25.017
1.062	Youth Offending Service	1.052
7.188	Assessment & Care Planning	6.981
0.650	Safeguarding & Standards	0.719
1.808	Early Intervention & Prevention	1.591
3.811	Disabled Children Services	4.003
1.077	Community & Family Support Services	1.904
0.289	Children's Services Management	0.494
<b>38.656</b>		<b>41.761</b>
	<b><u>Commissioning, Housing &amp; Business Systems</u></b>	
0.877	Private Housing	1.013
0.031	Vision Products	-0.094
0.053	Communities 1st	0.079
0.926	Quality & Support Management	0.162
0.613	Property Services	0.430
0.915	Social Care Training & Development	0.906
1.369	Social Care – Customer Relations	1.268
0.745	Social Care – Information Systems	0.745
4.595	Social Care – Performance, Review & Improvement	4.643
0.396	Fframwaith – (Grant funded)	1.336
0.607	Service Strategy & Regulation	0.671
<b>11.127</b>		<b>11.159</b>
<b>118.121</b>	<b>TOTAL COMMUNITY &amp; CHILDREN'S SERVICES BUDGET</b>	<b>124.202</b>

## **Adult Services**

The Adult Services Division can be analysed over the following service areas:

- **Elderly People/ People with a Physical or Sensory Disability**

Services to these clients are provided through a broad range of services including residential care, day care, domiciliary care and social work. The main emphasis is placed upon supporting clients in their own homes. The Council provides residential accommodation in its own homes, other local authority homes, or in homes provided by the voluntary sector or private organisations. The legislation gives wide discretionary powers to support people in their own homes and communities.

These provisions include:

- Assessment Care Management Services including Occupational Therapists
- Home Care Service
- Day Centres
- Community Day Centres
- Aids and Home Adaptations

The Division has broad powers to provide facilities for social rehabilitation, recreation and support for people with a physical disability. This will include any residential or day care specifically provided for the client group or any assistance to voluntary organisations providing the same.

- **People with Learning Disabilities**

Services are also provided through the broad range of methods such as residential and day care etc as identified above. Once again the main emphasis is placed upon the need to support individuals in their own homes or in homely settings in the community. Residential care for people with learning disabilities is normally provided for those people who are unable to live with their own family. The type of service provided and the length of stay depends on individual circumstances.

- **People with Mental Health Needs**

Services are provided both through the Authority, other local authorities, the private sector and voluntary organisations. They incorporate a mixture of group homes, residential nursing, day care and rehabilitation of clients within the community. In addition, services relating to alcohol or solvent abuse are included here on the basis that there is generally an underlying mental health problem which causes the behaviour.

**GENERAL FUND REVENUE****ADULT SERVICES : TYPE OF SPEND**

2012/13 Budget £M		2013/14 Budget £M
	<b>Employees</b>	
19.539	NJC Manual Workers	18.047
0.048	JNC B & CE	0.048
18.755	NJC APT&C	18.401
0.128	JNC Chief Officers	0.319
0.474	Other	0.649
<b>38.944</b>		<b>37.464</b>
	<b>Premises</b>	
0.028	Repairs and Maintenance	0.025
0.963	Energy	0.743
0.239	Rents	0.217
0.105	Local Tax	0.100
0.132	Water	0.150
0.370	Cleaning/Domestic	0.335
0.002	Other	0.000
<b>1.839</b>		<b>1.570</b>
	<b>Transport</b>	
0.885	Contract Hire	0.939
0.917	Car Allowances	0.772
0.050	Other	0.041
<b>1.852</b>		<b>1.752</b>
	<b>Supplies &amp; Services</b>	
1.552	Equipment, Materials & Furniture	1.521
0.167	Communications and Computing	0.146
0.819	Provisions	0.789
0.046	Printing and Stationery	0.073
0.304	Services	0.356
0.554	Miscellaneous	0.566
0.105	Other	0.104
<b>3.547</b>		<b>3.555</b>
	<b>Third Party</b>	
0.770	Rendered by Other Local Authorities	0.775
15.205	Rendered by Voluntary Organisations	15.325
35.284	Rendered by Private Contract	36.929
<b>51.259</b>		<b>53.029</b>
	<b>Transfer Payments</b>	
0.051	School Children	0.051
<b>0.051</b>		<b>0.051</b>
<b>97.492</b>	<b>Total Expenditure</b>	<b>97.421</b>
	<b>Income</b>	
-6.912	Government Grants	-3.580
-19.885	Other Grants/Reimbursements	-20.295
-2.220	Customer/Client Receipts	-2.127
-0.137	Rechgs – Other revenue account	-0.137
<b>-29.154</b>	<b>Total Income</b>	<b>-26.139</b>
<b>68.338</b>	<b>NET ADULT SERVICES BUDGET</b>	<b>71.282</b>

## **Children's Services**

The purpose of the Division is to provide statutory children's services which

- Protect children from abuse, maximise life chance benefits for children in need and children looked after, taking into account their wishes and feelings, measured through individual needs assessments and reviews,
- Through real partnerships with other agencies, ensure 'Best Value' in the use of resources provided for these services.

These services are organised and delivered through the following service areas:

- Looked After Children Services
- Youth Offending Service
- Assessment & Care Planning Services
- Safeguarding & Standards
- Early Intervention & Prevention (including Early Years)
- Disabled Children Services
- Community & Family Support Services

The core business of the Division is to provide quality services for children and young people in need, safeguarding and promoting their welfare. The Children's Services Plan sets out the values, policy aims and priority developments for Rhondda Cynon Taf.

It is important to note that the provision of services is comprehensive, highly regulated and mandatory – a requirement of legislation, regulation and practice guidance.

**GENERAL FUND REVENUE****CHILDREN'S SERVICES: TYPE OF SPEND**

2012/13 Budget £M		2013/14 Budget £M
	<b>Employees</b>	
0.060	NJC Manual Workers	0.059
17.799	NJC APT&C	18.607
0.400	JNC Chief Officers	0.402
0.673	Other	0.454
<b>18.932</b>		<b>19.522</b>
	<b>Premises</b>	
0.050	Repairs and Maintenance	0.061
0.095	Energy	0.089
0.175	Rents	0.167
0.056	Local Tax	0.063
0.013	Water	0.016
0.123	Cleaning/Domestic	0.138
0.004	Other	0.004
<b>0.516</b>		<b>0.538</b>
	<b>Transport</b>	
0.480	Contract Hire	0.527
0.622	Car Allowances	0.678
0.049	Other	0.050
<b>1.151</b>		<b>1.255</b>
	<b>Supplies &amp; Services</b>	
0.206	Equipment, Materials & Furniture	0.219
0.127	Communications and Computing	0.127
0.175	Provisions	0.177
0.052	Printing and Stationery	0.039
0.423	Grants & Subscriptions	0.333
1.093	Services	0.798
0.423	Miscellaneous	0.896
0.103	Other	0.104
<b>2.602</b>		<b>2.693</b>
	<b>Third Party</b>	
1.731	Rendered by Other Local Authorities	1.668
2.352	Rendered by Voluntary Organisations	3.584
6.171	Rendered by Private Contract	7.455
12.104	Foster Care	13.664
<b>22.358</b>		<b>26.371</b>
	<b>Transfer Payments</b>	
2.107	School Children	0.622
<b>2.107</b>		<b>0.622</b>
	<b>Support Services</b>	
0.245	Recharges	0.244
<b>0.245</b>		<b>0.244</b>
<b>47.911</b>	<b>Total Expenditure</b>	<b>51.245</b>
	<b>Income</b>	
-7.003	Government Grants	-7.159
-1.080	Other Grants/Reimbursements	-0.935
-1.069	Customer/Client Receipts	-1.254
-0.103	Rechgs – Other revenue account	-0.136
<b>-9.255</b>	<b>Total Income</b>	<b>-9.484</b>
<b>38.656</b>	<b>NET CHILDREN'S SERVICES BUDGET</b>	<b>41.761</b>

## **Commissioning, Housing & Business Systems**

This Division is responsible for a whole range of internal support services at a level and cost that meet all the requirements of the Community & Children's Services direct service providers. It is also responsible for the delivery of a comprehensive housing service within the county.

The Support & Housing services provided by this Division are as follows

- **Director & Administration**
- **Social Care – Training & Development**
- **Communities 1st**
- **Social Care – Customer Relations**
- **Social Care – Information Systems**
- **Social Care Performance, Review & Improvement**
- **Service Strategy & Regulation**
- **Service to Asylum Seekers**
- **Housing Advice Centre** - Homeless and Housing Advice
- **Administration of Improvement Grants** - management of the Council's renewal and grant service, the objective of which is to improve and adapt private housing to meet the needs of the householders
- **Supported Employment** – Supported employment services are provided through a network of local employers and by our own Vision Products facility

**GENERAL FUND REVENUE****COMMISSIONING, HOUSING & BUSINESS SYSTEMS : TYPE OF SPEND**

<b>2012/13 Budget</b>		<b>2013/14 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
0.036	NJC Manual Workers	0.029
11.627	NJC APT&C	13.045
0.549	JNC Chief Officers	0.603
0.997	JNC Blind Workshop	0.980
0.796	Other	0.520
<b>14.005</b>		<b>15.177</b>
	<b><u>Premises</u></b>	
0.457	Repairs and Maintenance	0.468
0.120	Energy	0.127
0.157	Rents	0.371
0.031	Local Tax	0.016
0.006	Water	0.008
0.676	Cleaning/Domestic	0.729
0.003	Other	0.004
<b>1.450</b>		<b>1.723</b>
	<b><u>Transport</u></b>	
0.088	Contract Hire	0.044
0.159	Car Allowances	0.159
0.112	Other	0.134
<b>0.359</b>		<b>0.337</b>
	<b><u>Supplies &amp; Services</u></b>	
1.829	Equipment, Materials & Furniture	2.530
0.473	Communications and Computing	0.496
0.020	Provisions	0.018
0.240	Printing and Stationery	0.221
0.195	Grants & Subscriptions	0.260
0.515	Services	1.288
1.099	Miscellaneous	2.054
0.064	Other	0.047
<b>4.435</b>		<b>6.914</b>
	<b><u>Third Party</u></b>	
2.358	Rendered by Other Local Authorities	1.984
1.441	Rendered by Voluntary Organisations	1.756
1.543	Rendered by Private Contract	3.369
2.067	Supporting People	2.067
<b>7.409</b>		<b>9.176</b>
	<b><u>Transfer Payments</u></b>	
0.056	School Children	0.067
<b>0.056</b>		<b>0.067</b>
	<b><u>Support Services</u></b>	
0.221	Recharges	0.454
<b>0.221</b>		<b>0.454</b>
<b>27.935</b>	<b>Total Expenditure</b>	<b>33.848</b>
	<b><u>Income</u></b>	
-10.546	Government Grants	-14.476
-1.936	Other Grants/Reimbursements	-3.321
-3.071	Customer/Client Receipts	-3.299
-1.255	Recharges – Other revenue account	-1.593
<b>-16.808</b>	<b>Total Income</b>	<b>-22.689</b>
<b>11.127</b>	<b>NET COMMISSIONING, HOUSING &amp; BUSINESS SYSTEMS BUDGET</b>	<b>11.159</b>



**COMMUNITY SERVICES THREE YEAR CAPITAL PROGRAMME**

	TOTAL COST OF SCHEMES (Inc historic spend)  £M	BUDGET		
		2013/14	2014/15	2015/16
		£M	£M	£M
<b><u>COMMISSIONING, HOUSING &amp; BUSINESS SYSTEMS</u></b>				
<u>General Programme</u>				
Modernisation Programme (Adults)	6.946	0.455	0.255	0.255
Modernisation Programme (Children's)	5.248	0.417	0.195	0.050
Asbestos Remediation Works	0.536	0.045	0.045	0.045
Telecare Equipment (inc. Carelink)	2.431	0.275	0.200	0.200
<b>Sub - Total General Programme</b>	<b>15.161</b>	<b>1.192</b>	<b>0.695</b>	<b>0.550</b>
<u>Private Sector Housing</u>				
Disabled Facilities Grants/Adaptations (DFG's)	58.372	4.000	4.000	4.000
Maintenance Repair Assistance (MRA's)	33.690	0.870	0.870	0.870
Renovation Grants Exceptional Circumstances & Home Improvement Zones	26.833	0.500	0.500	0.500
Community Regeneration	10.778	0.738	0.738	0.738
<b>Sub - Total Private Sector Housing</b>	<b>129.673</b>	<b>6.108</b>	<b>6.108</b>	<b>6.108</b>
<b>TOTAL COMMUNITY &amp; CHILDRENS SERVICES GROUP</b>	<b>144.834</b>	<b>7.300</b>	<b>6.803</b>	<b>6.658</b>

\* The 2013/2014 estimates include estimated slippage from 2012/2013 and additional grant aided schemes that were known when the 3-year programme was agreed.

## **EDUCATION & LIFELONG LEARNING**

## **EDUCATION & LIFELONG LEARNING**

### **EDUCATION & LIFELONG LEARNING OVERVIEW**

#### **OUR VISION**

##### **“A Top Quality Education for All”**

The focus on education is to continue to drive up standards in both early years' settings and schools and improve the outcomes for all children. If we are to break the cycle of deprivation, a top quality education that meets the needs of all children is essential. A key priority is to improve standards of literacy and numeracy, to ensure all children attend school as a matter of course and can access a curriculum that meets their needs and prepares them for the world of work and other education pathways.

We will strive to achieve our vision through working in partnership with our schools and with those organisations in the public and third party sectors who share our aims and ideas.

The Directorate's six top priorities over the next year are:

- Effective leadership and an ethos of aspiration and high achievement
- High quality teaching and learning to support the delivery of improved educational outcomes for our children and young people
- Tackle barriers to learning that many young people face
- Embed a culture of self evaluation and use performance and other information to drive improvement
- Support those schools where there is a risk that the quality of education offered is not as high as it should be, through providing more formal and focussed improvement interventions
- Increase engagement between schools, parents, families and the communities they serve, recognising the powerful influence to be gained through working together to improve the life chances for our children and young

We are aware that these need to be addressed holistically. Therefore, we recognise that the lifelong learning agenda and the range of other services also have an important role in helping us deliver our vision.

The Directorate has a vital role to play in contributing towards the three strategic outcomes identified in the Single Integrated Plan (Delivery Change). Particularly 'Prosperity' and is mainly responsible for delivering the 'Education & Employability' priority.

The Directorate is essential in ensuring that those groups identified in the Single Integrated Plan who need to benefit most, actually do.

The Directorate has two main divisions:

- School Effectiveness & Inclusion
- Resources & Community Learning

A further service area is identified separately:

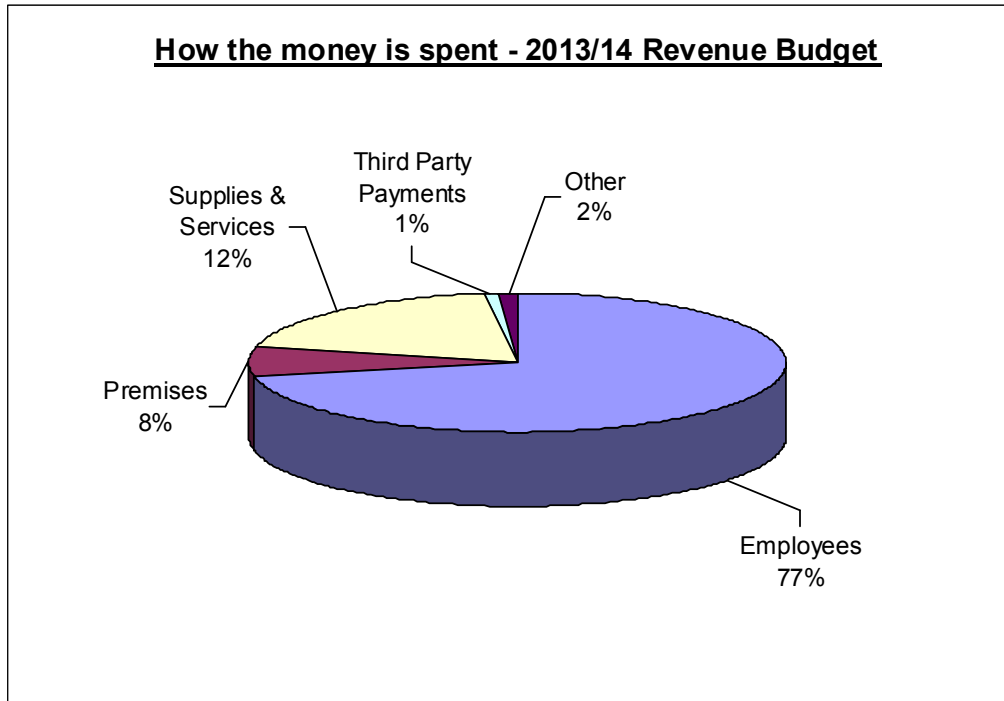
- Delegated schools – Individual School Budgets

A summary of the total resources available for the Education and Lifelong Learning Directorate in 2013/14 financial year is as follows:

	<b>Gross Expenditure</b>	<b>Income</b>	<b>Net Expenditure</b>
	<b>£M</b>	<b>£M</b>	<b>£M</b>
Capital Programme	18.718	0.000	18.718
Revenue	202.242	-22.776	179.466
<b>Total</b>	<b>220.960</b>	<b>-22.776</b>	<b>198.184</b>

## **EDUCATION & LIFELONG LEARNING REVENUE EXPENDITURE**

The Net Revenue Budget for the Education and Lifelong Learning Directorate for 2013/14 amounts to £179.466M. Gross expenditure is estimated at £202.242M and this is analysed by expenditure type in the chart below.



Income receivable by the Directorate of £22.776M reduces net expenditure to £179.466M. A detailed analysis of how this money will be spent can be found on subsequent pages within this section.

### **Specific Revenue Grants 2013/14**

The table below identifies the main areas of expenditure funded by Specific Revenue Grants, which are included within gross expenditure / income figures as appropriate.

<b>Award Body</b>	<b>Purpose</b>	<b>Amount £M</b>
Welsh Government	Post-16 provision in schools	12.808
	Foundation Phase	7.551
	Pupil Deprivation Grant	3.269
	School Effectiveness	2.416
	Welsh in Education	0.172
	Private Finance Initiative Revenue	1.509
	Learning Pathways 14-19	1.110
	Community Learning	0.284
	Youth Service	0.224
	Family Literacy, Language and Numeracy	0.131
	Ethnic Minority Achievement (Estimate)	0.143
	School Uniform Grant Scheme (Estimate)	0.076
	Education of Gypsy Travellers (Estimate)	0.027
Welsh Government – Welsh European Funding Office	Building The Future Together (Estimate)	0.558
	Transition Into Work	0.241
	Bridges Into Work (Estimate)	0.203
Rural Payments Agency	Infant Milk (Estimate)	0.430
Sports Council for Wales	5x60	0.391

**GENERAL FUND REVENUE****EDUCATION & LIFELONG LEARNING: TYPE OF SPEND**

2012/13 Budget £M		2013/14 Budget £M
	<b><u>Employees</u></b>	
120.334	Burnham	122.720
7.379	NJC Manual Workers	6.862
17.403	NJC APT&C	20.333
1.541	Soulbury	1.441
0.387	JNC Chief Officers	0.458
1.434	JNC Youth Leaders	1.399
1.706	Other	2.482
<b>150.184</b>		<b>155.695</b>
	<b><u>Premises</u></b>	
5.829	Repairs and Maintenance	4.999
0.626	Maintenance of Grounds	0.715
4.086	Energy	3.637
0.226	Rents	0.099
3.061	Local Tax	3.298
0.046	Water	0.056
3.431	Cleaning/Domestic	3.358
0.053	Insurance	0.052
0.001	Other	0.001
<b>17.359</b>		<b>16.215</b>
	<b><u>Transport</u></b>	
0.043	Direct Transport	0.051
0.233	Contract Hire	0.146
0.004	Public Transport	0.004
0.165	Car Allowances	0.158
<b>0.445</b>		<b>0.359</b>
	<b><u>Supplies &amp; Services</u></b>	
8.944	Equipment/Materials/Furniture	9.184
0.650	Communications/Computing	0.301
2.722	Provisions	3.034
0.168	Printing/Stationery	0.141
0.074	Advertising	0.069
3.392	Grants & Subscriptions	4.275
8.018	Services	5.519
0.718	Other	2.366
<b>24.686</b>		<b>24.889</b>
	<b><u>Third Party</u></b>	
0.574	Rendered by Other Local Authorities	0.464
0.993	Rendered by Voluntary Organisations	1.829
<b>1.567</b>		<b>2.293</b>
	<b><u>Transfer Payments</u></b>	
0.585	School Children/Students	0.632
<b>0.585</b>		<b>0.632</b>
	<b><u>Support Services</u></b>	
0.000	Recharges	0.195
<b>0.000</b>		<b>0.195</b>
	<b><u>Capital Financing</u></b>	
1.216	Other	1.964
<b>1.216</b>		<b>1.964</b>
<b>196.042</b>	<b>Total Expenditure</b>	<b>202.242</b>
	<b><u>Income</u></b>	
-16.338	Government Grants	-16.194
-1.430	Other Grants/Reimbursements	-1.224
-4.067	Customer/Client Receipts	-4.386
-0.934	Recharges – Other revenue account	-0.972
<b>-22.769</b>	<b>Total Income</b>	<b>-22.776</b>
<b>173.273</b>	<b>NET EDUCATION &amp; LIFELONG LEARNING BUDGET</b>	<b>179.466</b>

**GENERAL FUND REVENUE****EDUCATION & LIFELONG LEARNING: SERVICES PROVIDED**

<b>2012/13 Budget</b>		<b>2013/14 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>School Effectiveness &amp; Inclusion</u></b>	
1.084	Retirement & Severance	1.013
0.845	Maternity Costs	0.240
0.164	Licenses & Subscriptions	0.164
0.000	Welsh Language	0.000
0.857	School Effectiveness & Welsh in Education Grant	0.907
0.534	Music Service	0.521
0.958	School Improvement	1.241
8.010	Special Education Needs	7.168
2.515	Education Otherwise	2.782
<b>14.967</b>		<b>14.036</b>
	<b><u>Resources &amp; Community Learning</u></b>	
4.325	Services for Young People	4.290
2.152	Service Improvement & Business Support	2.173
0.836	Asset Management – PFI	0.836
0.607	School Planning, Organisations & Governance	0.593
3.328	School Meals & Milk	2.566
1.220	Catering Direct Trading Account	1.138
0.764	Premises & Facilities	0.805
0.002	District Use	0.002
0.300	Residual Pension liabilities	0.300
3.230	Libraries	3.134
0.764	Heritage	0.724
0.340	Adult Education	0.267
<b>17.868</b>		<b>16.828</b>
	<b><u>Delegated Schools</u></b>	
73.776	Primary Schools	78.041
60.397	Secondary Schools	62.613
5.477	Special Schools	7.373
0.788	Nursery Schools	0.575
<b>140.438</b>		<b>148.602</b>
<b>173.273</b>	<b>TOTAL EDUCATION AND LIFELONG LEARNING BUDGET</b>	<b>179.466</b>



### **School Effectiveness & Inclusion**

The purpose of the Division is to raise standards of achievement and attainment, to ensure the highest quality of educational experience for all pupils in our schools.

The Division contains the following teams:

- Education and School Improvement service
- Attendance & Wellbeing service
- Learning Support service
- Education Psychology service
- Behaviour Support service
- Language Support service
- County Music service

The Division delivers the Council's Single Education Plan and covers the majority of statutory responsibilities which are laid down in the School Standards and Framework Act 1998 and other associated Acts.

Overall the work of the Division is to support, challenge and develop schools to raise standards of achievement. The Division aims to create a supportive culture of development which will ensure the active learning of all pupils from early years to post sixteen.

The Division also supports pupils who have special needs and provides a range of opportunities to ensure that as far as possible all pupils have access to, and benefit from, appropriate education provision.

The Music Service seeks to enhance the musical experiences available to pupils through instrumental tuition. As well as focusing on the individual, instrumental tuition provides the opportunity of a wider musical experience through participation ensembles, bands, orchestras and choirs.

Our key aims are to:

- Build great school leadership at all levels of the system
- Recruit and retain the best teachers
- Improve educational outcomes at KS4
- Continue to improve school attendance rates
- Ensure sufficient mainstream provision is available to pupils with additional learning needs
- Reduce the number of young people not in education, employment or training
- Improve behaviour management support in schools
- Increase the opportunities for more able and talented pupils

**GENERAL FUND REVENUE****SCHOOL EFFECTIVENESS & INCLUSION: TYPE OF SPEND**

<b>2012/13 Budget £M</b>		<b>2013/14 Budget £M</b>
	<b><u>Employees</u></b>	
5.569	Burnham	4.395
2.977	NJC Manual Workers	1.470
1.323	NJC APT&C	1.375
1.414	Soulbury	1.385
0.026	JNC Youth Leaders	0.027
1.188	Other	1.168
<b>12.497</b>		<b>9.820</b>
	<b><u>Premises</u></b>	
0.017	Repairs and Maintenance	0.017
0.001	Maintenance of Grounds	0.001
0.040	Energy	0.039
0.036	Rents	0.036
0.011	Local Tax	0.011
0.006	Water	0.005
0.015	Cleaning/Domestic	0.016
0.003	Insurance	0.004
0.001	Other	0.001
<b>0.130</b>		<b>0.130</b>
	<b><u>Transport</u></b>	
0.004	Direct Transport	0.004
0.048	Contract Hire	0.048
0.002	Public Transport	0.002
0.065	Car Allowances	0.065
<b>0.119</b>		<b>0.119</b>
	<b><u>Supplies &amp; Services</u></b>	
0.181	Equipment/Materials/Furniture	0.213
0.019	Communications/Computing	0.019
0.004	Provisions	0.003
0.014	Printing/Stationery	0.014
0.003	Advertising	0.003
2.341	Grants & Subscriptions	3.401
1.523	Services	1.658
0.240	Other	0.274
<b>4.325</b>		<b>5.585</b>
	<b><u>Third Party</u></b>	
0.574	Rendered by Other Local Authorities	0.464
0.993	Rendered by Voluntary Organisations	1.829
<b>1.567</b>		<b>2.293</b>
	<b><u>Transfer Payments</u></b>	
0.005	School Children/Students	0.005
<b>0.005</b>		<b>0.005</b>
<b>18.643</b>	<b>Total Expenditure</b>	<b>17.952</b>
	<b><u>Income</u></b>	
-2.341	Government Grants	-2.908
-0.736	Other Grants/Reimbursements	-0.446
-0.019	Customer/Client Receipts	-0.021
-0.530	Recharges – Other revenue account	-0.541
<b>-3.626</b>	<b>Total Income</b>	<b>-3.916</b>
<b>15.017</b>	<b>NET SCHOOL EFFECTIVENESS &amp; INCLUSION</b>	<b>14.036</b>

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## **Resources & Community Learning**

The purpose of the Division is to provide an effective support service structure to contribute to the achievement of the Council's strategic aims and objectives, and to ensure that highest quality of educational experience for all people in our communities and to support learning for everyone.

The Division contains the following teams:

- Services for Young People (Including the Youth Service, Youth Clubs and E3+)
- Libraries, Heritage and Museums (including Cynon Valley Museum and Gallery and the Rhondda Heritage Park)
- Welsh Services Unit (including support for translation and the Council's Welsh Language Scheme)
- Client Services
- Planning and Resources (Planning of School Places; Service Asset Management Plan and Emergency Planning Response)
- Private Finance Initiative
- Catering & School Facilities
- Data Research & Education ICT Systems
- Adult Education

Our key aims are to:

- Improve the quality of life of people who live and work in the County Borough;
- Improve the management of assets;
- Link lifelong learning to community and economic regeneration;
- Expand access to ICT;
- Contribute to the raising of standards agenda, widen access and challenge disengagement.

We strive to turn ideas into action by:

- Organising the physical resources to facilitate achievement of objectives;
- Providing the Education and Lifelong Learning Directorate support service infrastructure;
- Providing a range of support services to schools and governing bodies;
- Carrying out the Council's statutory responsibility for the management and organisation of school places;
- Manage the Directorate's capital programme.
- Improve ICT infrastructure to provide latest technology and information to enhance learning
- Provide effective co-ordination of youth support services
- Support adults and families to improve literacy and numeracy skills

**GENERAL FUND REVENUE****RESOURCES & COMMUNITY LEARNING: TYPE OF SPEND**

<b>2012/13 Budget</b>		<b>2013/14 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
0.346	Burnham	0.321
1.881	NJC Manual Workers	2.545
7.705	NJC APT&C	7.335
0.127	Soulbury	0.056
0.387	JNC Chief Officers	0.458
1.408	JNC Youth Leaders	1.372
0.513	Other	0.563
<b>12.367</b>		<b>12.650</b>
	<b><u>Premises</u></b>	
1.153	Repairs and Maintenance	1.150
0.002	Maintenance of Grounds	0.002
0.238	Energy	0.218
0.115	Rents	0.063
0.208	Local Tax	0.212
0.016	Water	0.016
1.106	Cleaning/Domestic	1.105
<b>2.838</b>		<b>2.766</b>
	<b><u>Transport</u></b>	
0.039	Direct Transport	0.047
0.021	Contract Hire	0.098
0.002	Public Transport	0.002
0.100	Car Allowances	0.093
<b>0.162</b>		<b>0.240</b>
	<b><u>Supplies &amp; Services</u></b>	
0.976	Equipment/Materials/Furniture	1.020
0.204	Communications/Computing	0.201
2.718	Provisions	3.027
0.154	Printing/Stationery	0.127
0.071	Advertising	0.066
0.080	Grants & Subscriptions	0.081
3.406	Services	1.975
0.478	Other	0.494
<b>8.087</b>		<b>6.991</b>
	<b><u>Support Services</u></b>	
0.000	Recharges	0.195
<b>0.000</b>		<b>0.195</b>
<b>23.454</b>	<b>Total Expenditure</b>	<b>22.842</b>
	<b><u>Income</u></b>	
-0.440	Government Grants	-0.440
-0.694	Other Grants/Reimbursements	-0.778
-4.048	Customer/Client Receipts	-4.365
-0.404	Recharges – Other revenue account	-0.431
<b>-5.586</b>	<b>Total Income</b>	<b>-6.014</b>
<b>17.868</b>	<b>NET RESOURCES &amp; COMMUNITY LEARNING</b>	<b>16.828</b>

### **Delegated Schools**

This area of service relates to:

- Nursery Schools Individual School Budgets
- Primary Schools Individual School Budgets
- Secondary Schools Individual School Budgets
- Special Schools Individual School Budgets

Each individual schools budget is calculated in accordance with formula funding guidelines and delegated to the individual schools to control their own budgets.

**GENERAL FUND REVENUE****DELEGATED SCHOOLS: TYPE OF SPEND**

<b>2012/13 Budget</b>		<b>2013/14 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
114.419	Burnham	118.004
2.521	NJC Manual Workers	2.847
8.375	NJC APT&C	11.623
0.005	Other	0.751
<b>125.320</b>		<b>133.225</b>
	<b><u>Premises</u></b>	
4.659	Repairs and Maintenance	3.832
0.623	Maintenance of Grounds	0.712
3.808	Energy	3.380
0.075	Rents	0.000
2.842	Local Tax	3.075
0.024	Water	0.035
2.310	Cleaning/Domestic	2.237
0.050	Insurance	0.048
<b>14.391</b>		<b>13.319</b>
	<b><u>Transport</u></b>	
0.164	Contract Hire	0.000
<b>0.164</b>		<b>0.000</b>
	<b><u>Supplies &amp; Services</u></b>	
7.787	Equipment/Materials/Furniture	7.951
0.427	Communications/Computing	0.081
0.000	Provisions	0.004
0.971	Grants & Subscriptions	0.793
3.089	Services	1.886
0.000	Other	1.598
<b>12.274</b>		<b>12.313</b>
	<b><u>Transfer Payments</u></b>	
0.580	School Children/Students	0.627
<b>0.580</b>		<b>0.627</b>
	<b><u>Capital Financing</u></b>	
1.216	Other	1.964
<b>1.216</b>		<b>1.964</b>
<b>153.945</b>	<b>Total Expenditure</b>	<b>161.448</b>
	<b><u>Income</u></b>	
-13.507	Government Grants	-12.846
<b>-13.507</b>	<b>Total Income</b>	<b>-12.846</b>
<b>140.438</b>	<b>NET DELEGATED SCHOOLS</b>	<b>148.602</b>

**EDUCATION & LIFELONG LEARNING THREE YEAR CAPITAL PROGRAMME**

	TOTAL COST OF SCHEMES (inc historic spend) £M	BUDGET		
		2013/14 £M	2014/15 £M	2015/16 £M
<b>SCHOOLS</b>				
E&LL Condition Surveys	0.452	0.075	0.075	0.075
Hirwaun Primary	0.022	0.022	0.000	0.000
Brynna Primary Extension	0.550	0.011	0.000	0.000
Ynysboeth Community Primary	5.052	2.292	0.082	0.000
YG Llanhari (Primary)	3.407	0.051	0.000	0.000
Cwmbach Primary	5.690	2.801	0.127	0.000
School Modernisation	6.460	3.592	0.146	0.146
Abercynon Community Primary	9.154	2.840	0.181	0.000
<b>TOTAL SCHOOLS</b>	<b>30.787</b>	<b>11.684</b>	<b>0.611</b>	<b>0.221</b>
<b>PLANNED CAPITAL PROGRAMME (MINOR WORKS)</b>				
Kitchen Refurbishments	2.506	0.140	0.200	0.200
Window & Door Replacements	3.371	0.220	0.150	0.150
Essential Works	10.649	0.983	0.400	0.400
Capitalisation of Computer HW/SW & Licenses	5.157	0.270	0.281	0.292
Roof Renewal	5.488	0.889	0.700	0.700
Boiler Replacement	2.183	0.320	0.250	0.250
DDA Compliance Works E&LL	1.597	0.200	0.225	0.225
Electrical Rewiring	2.296	0.280	0.200	0.200
Asbestos Remediation Works	11.443	2.900	2.000	2.000
Fire Alarm Upgrades	1.336	0.150	0.100	0.100
Toilet Refurbishments	4.375	0.582	0.350	0.350
Improvements to Schools	1.526	0.100	0.100	0.100
<b>TOTAL PLANNED CAPITAL PROGRAMME</b>	<b>51.927</b>	<b>7.034</b>	<b>4.956</b>	<b>4.967</b>
<b>TOTAL EDUCATION &amp; LIFELONG LEARNING</b>	<b>82.714</b>	<b>18.718</b>	<b>5.567</b>	<b>5.188</b>

The 2013/14 estimates include estimated slippage from 2012/13 and grant-aided schemes that were known when the 3 year programme was agreed.

## **ENVIRONMENTAL SERVICES**



### **ENVIRONMENTAL SERVICES OVERVIEW**

This group focuses on the 'visible' Environmental services operated by the Authority. It includes the front line services for

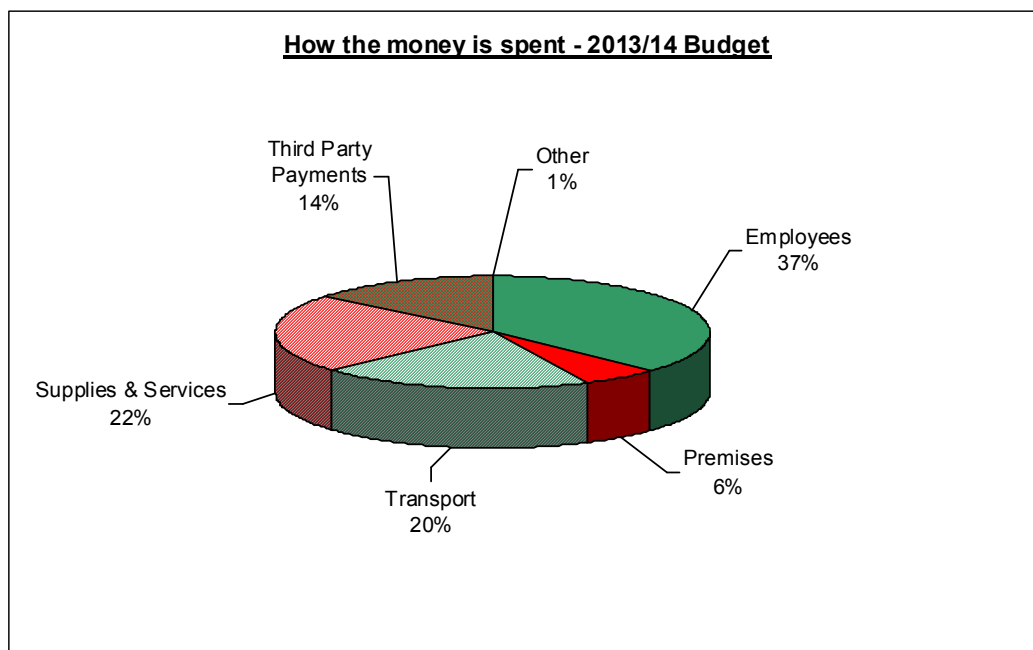
- Highways, Transport and Strategic Projects
- Public Health and Protection incorporating Community Safety Partnership
- Streetcare incorporating Waste Services
- Leisure and Culture

A summary of the total resources available for the Environmental Services Group in 2013/14 financial year is as follows:

	<b>Gross Expenditure</b>	<b>Income</b>	<b>Net Expenditure</b>
	<b>£M</b>	<b>£M</b>	<b>£M</b>
Capital Programme	16.088	0.000	16.088
General Fund Revenue	100.497	-39.212	61.285
<b>Total</b>	<b>116.585</b>	<b>-39.212</b>	<b>77.373</b>

## ENVIRONMENTAL SERVICES REVENUE EXPENDITURE

The Net Revenue Budget for the Environmental Services Group for 2013/14 amounts to £61.285M. Gross expenditure is estimated at £100.497M and this is analysed by expenditure type in the chart below.



Income receivable by the Group of £39.212M reduces net expenditure to £61.285M. A detailed analysis of how this money will be spent can be found on subsequent pages within this section.

### **Specific Revenue Grants 2013/14**

The table below identifies the main areas of expenditure funded by Specific Revenue Grants, which are included within gross expenditure / income figures as appropriate.

<b>Award Body</b>	<b>Purpose</b>	<b>Amount £M</b>
Welsh Government	Concessionary Fares	6.617
	Bus Subsidy	0.594
	Safety Camera Grant	0.010
	Road Safety	0.178
	Sustainable Waste Management	4.858
	Tidy Towns	0.030
	Safer Communities Fund	0.135
	Domestic Abuse	0.027
	Substance Misuse Action Team	2.235
	GP Referral Scheme	0.185
Home Office	Community Safety	0.071
	Domestic Abuse	0.020
Natural Resources Wales	Coed Cymru / Countryside Management / Countryside Services (Est)	0.056
Sports Council for Wales	Grand/Big Splash	0.288
	Dragon Sports Scheme	0.078
	Sports Development	0.250
Arts Council for Wales	Arts Development	0.155

**ENVIRONMENTAL SERVICES : TYPE OF SPEND**

<b>2012/13 Budget £M</b>		<b>2013/14 Budget £M</b>
	<b><u>Employees</u></b>	
13.362	NJC Manual Workers	12.332
0.561	JNC Engineering Craftsmen	0.647
21.789	NJC APT&C	21.989
0.713	JNC Chief Officers	0.714
0.943	Other	1.521
<b>37.368</b>		<b>37.203</b>
	<b><u>Premises</u></b>	
1.799	Repairs and Maintenance	1.694
1.747	Energy	1.520
0.299	Rents	0.237
1.359	Local Tax	1.410
0.471	Water	0.422
0.247	Cleaning/Domestic/Insurance	0.237
0.240	Other	0.127
<b>6.162</b>		<b>5.647</b>
	<b><u>Transport</u></b>	
7.770	Direct Transport	7.533
11.629	Contract Hire	12.143
0.486	Public Transport	0.444
0.328	Car Allowances	0.290
<b>20.213</b>		<b>20.410</b>
	<b><u>Supplies &amp; Services</u></b>	
5.481	Equipment/Materials/Furniture	5.177
0.508	Communications/Computing	0.520
0.425	Provisions	0.434
0.322	Printing/Stationery	0.251
0.464	Advertising	0.472
0.206	Grants & Subscriptions	0.266
8.894	Services	8.621
6.284	Miscellaneous	6.674
0.178	Other	0.184
<b>22.762</b>		<b>22.599</b>
	<b><u>Third Party</u></b>	
1.253	Rendered by Other Local Authorities	1.260
0.952	Rendered by Voluntary Organisations	0.952
8.555	Transport	8.517
0.092	Structural	0.104
0.337	Cyclic	0.350
0.367	Safety Aids	0.366
0.050	Winter Maintenance	0.055
2.367	Street Lighting	2.386
0.015	Highway Drainage	0.012
0.100	Other	0.100
<b>14.088</b>		<b>14.102</b>
	<b><u>Support Services</u></b>	
0.069	Recharges	0.084
<b>0.069</b>		<b>0.084</b>
	<b><u>Transfer Payments</u></b>	
0.015	School Children/Students	0.041
<b>0.015</b>		<b>0.041</b>
	<b><u>Capital Financing</u></b>	
0.270	Other	0.411
<b>0.270</b>		<b>0.411</b>
<b>100.947</b>	<b>Total Expenditure</b>	<b>100.497</b>
	<b><u>Income</u></b>	
-15.282	Government Grants	-15.033
-0.917	Other Grants/Reimbursements	-0.931
-13.776	Customer/Client Receipts	-14.748
-8.531	Rechgs – Other revenue account	-8.500
<b>-38.506</b>	<b>Total Income</b>	<b>-39.212</b>
<b>62.441</b>	<b>NET ENVIRONMENTAL SERVICES BUDGET</b>	<b>61.285</b>

**GENERAL FUND****ENVIRONMENTAL SERVICES : SERVICES PROVIDED**

<b>2012/13 Budget</b>		<b>2013/14 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Highways, Transportation and Strategic Projects</u></b>	
3.175	Highways Management	3.416
13.492	Transportation	13.596
0.359	Strategic Projects	0.598
<b>17.026</b>		<b>17.610</b>
	<b><u>Public Health &amp; Protection</u></b>	
1.930	Protection	1.869
1.501	Environmental Health	1.510
1.436	PHP General & Bereavement Services	1.396
1.141	Community Safety Partnership	1.165
<b>6.008</b>		<b>5.940</b>
	<b><u>Streetcare</u></b>	
0.013	Enforcement	0.013
3.921	Street Cleansing	3.518
0.651	Facilities Cleaning	0.636
4.417	Highways Maintenance	4.475
11.229	Waste Services	10.424
2.305	Fleet Management	2.119
<b>22.536</b>		<b>21.185</b>
	<b><u>Leisure and Culture</u></b>	
12.252	Leisure, Parks & Countryside	12.078
1.258	Cultural Services	1.258
<b>13.510</b>		<b>13.336</b>
	<b><u>Group Directorate</u></b>	
1.468	Group Directorate	1.482
0.553	Business Support Services	0.515
1.340	Property Management	1.217
<b>3.361</b>		<b>3.214</b>
<b>62.441</b>	<b>TOTAL ENVIRONMENTAL SERVICES BUDGET</b>	<b>61.285</b>

### **Highways, Transportation and Strategic Projects**

The Service Group delivers a broad range of Environmental services and contains the following service areas as outlined below:-

#### **Highways Technical Services**

Parking Services  
Highways Infrastructure  
Highways Development Control  
RASWA

#### **Transportation**

Integrated Transport Unit  
Transportation Strategy

#### **Strategic Projects**

Construction Projects  
Traffic Services  
Land Reclamation & Engineering

#### **Corporate Functions**

Capita Glamorgan Ltd Joint Venture  
Emergency Planning  
Sustainable Development

The work of the team touches all residents of the borough and can form a significant customer contact interface, often high profile with increasingly complex solutions we are an integral part of the Council's services.

**GENERAL FUND REVENUE****HIGHWAYS, TRANSPORTATION AND STRATEGIC PROJECTS : TYPE OF SPEND**

<b>2012/13 Budget</b>		<b>2013/14 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
0.413	NJC Manual Workers	0.215
3.119	NJC APT&C	3.421
0.074	NJC Chief Officers	0.075
0.000	Other	0.006
<b>3.606</b>		<b>3.717</b>
	<b><u>Premises</u></b>	
0.103	Repairs and Maintenance	0.057
0.015	Energy	0.007
0.128	Rents	0.071
0.188	Local Tax	0.184
0.005	Water	0.005
0.000	Cleaning/Domestic/Insurance	0.007
<b>0.439</b>		<b>0.331</b>
	<b><u>Transport</u></b>	
0.025	Direct Transport	0.022
9.982	Contract Hire	10.463
0.477	Public Transport	0.437
0.033	Car Allowances	0.023
<b>10.517</b>		<b>10.945</b>
	<b><u>Supplies &amp; Services</u></b>	
0.083	Equipment/Materials/Furniture	0.071
0.017	Communications/Computing	0.024
0.070	Printing/Stationery	0.036
0.051	Advertising	0.059
0.061	Grants & Subscriptions	0.145
0.173	Services	0.262
0.028	Miscellaneous	0.084
0.005	Other	0.008
<b>0.488</b>		<b>0.689</b>
	<b><u>Third Party</u></b>	
0.200	Rendered by Other Local Authorities	0.207
8.555	Transport	8.517
0.078	Structural	0.090
0.273	Cyclic	0.285
0.362	Safety Aids	0.361
0.050	Winter Maintenance	0.055
2.367	Street Lighting	2.386
0.015	Highways Drainage	0.012
0.100	Other	0.100
<b>12.000</b>		<b>12.013</b>
	<b><u>Support Services</u></b>	
0.046	Recharges	0.061
<b>0.046</b>		<b>0.061</b>
	<b><u>Transfer Payments</u></b>	
0.015	School Children/Students	0.041
<b>0.015</b>		<b>0.041</b>
	<b><u>Capital Financing</u></b>	
0.000	Other	0.090
<b>0.000</b>		<b>0.090</b>
<b>27.111</b>	<b>Total Expenditure</b>	<b>27.887</b>
	<b><u>Income</u></b>	
-6.749	Government Grants	-6.799
-0.702	Other Grants/Reimbursements	-0.702
-1.723	Customer/Client Receipts	-1.867
-0.911	Rechgs – Other revenue account	-0.909
<b>-10.085</b>	<b>Total Income</b>	<b>-10.277</b>
<b>17.026</b>	<b>NET HIGHWAYS, TRANSPORT AND STRATEGIC PROJECTS</b>	<b>17.610</b>

## **Public Health & Protection**

This service sits within the Environmental Services Group. It delivers a diverse range of services.

### **Strategic & Frontline Services**

Community Safety  
Health & Well-being  
Bereavement Services  
Registration Services

Housing Strategy & Standards  
Pollution & Public Health  
Animal Control

Trading Standards  
Food and Health & Safety  
Licensing

### **Performance & Support Services**

A brief overview of our regulatory functions:

Many of the requests for service we receive are for our **Environmental Health** services. We have three teams tackling housing, pollution and food safety issues. So for example, if residents have a problem with noisy neighbours, their private rented home is not up to standard or pest control, its Environmental Health they will need to contact.

Our **Trading Standards** service ensures that businesses can trade fairly, that consumer rights are protected, that rogue traders and those profiting from counterfeit goods are tackled and that animal health and welfare is protected. So if someone believes they have not received the service or goods they have paid for Trading Standards may be able to help.

The last of our regulatory services is **Licensing**. We licence premises to sell alcohol and with our partners ensure that they do not contribute to crime and disorder or cause a nuisance. We also ensure that the taxis in the county borough are roadworthy and their drivers are fit and proper persons.

We work closely with partners on three vitally important issues; Housing, Community Safety and Health and Well-being.

Our **Housing Strategy** team sets the direction for all housing services in RCT. We aim to enable people to access good quality, affordable housing that is safe, comfortable and energy efficient.

The **Community Safety** team work with colleagues in the police and other organisations to reduce crime and disorder. Key priorities are reducing re-offending and anti-social behaviour, domestic violence, substance misuse and alcohol fuelled disorder.

We want residents of the County Borough to have the best health experience possible. Our **Health and Well-being** Coordinator works with

partners to tackle inequalities in health. Key priorities are reducing smoking, tackling obesity and promoting physical activity.

Perhaps our most emotive and sensitive service area is **Bereavement Services**. We manage 14 cemeteries located across the county borough, a crematorium near Pontypridd and a crematorium at Llwydcoed. Our aim is to provide dignified and sensitive services for the deceased.

Our **Registration Services**, register births, deaths and marriages and provide for a range of celebratory services including, marriage ceremonies at our recently refurbished premises in Pontypridd.



**GENERAL FUND REVENUE****PUBLIC HEALTH & PROTECTION: TYPE OF SPEND**

<b>2012/13 Budget</b>		<b>2013/14 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
0.607	NJC Manual Workers	0.587
6.690	NJC APT&C	6.610
0.068	JNC Chief Officers	0.068
0.140	Other	0.142
<b>7.505</b>		<b>7.407</b>
	<b><u>Premises</u></b>	
0.077	Repairs and Maintenance	0.153
0.130	Energy	0.142
0.051	Rents	0.050
0.109	Local Tax	0.126
0.020	Water	0.016
0.029	Cleaning/Domestic	0.031
0.101	Other	0.044
<b>0.517</b>		<b>0.562</b>
	<b><u>Transport</u></b>	
0.117	Direct Transport	0.114
0.074	Contract Hire	0.077
0.006	Public Transport	0.004
0.110	Car Allowances	0.098
<b>0.307</b>		<b>0.293</b>
	<b><u>Supplies &amp; Services</u></b>	
0.150	Equipment/Materials/Furniture	0.150
0.184	Communications/Computing	0.188
0.000	Provisions	0.001
0.065	Printing/Stationery	0.059
0.008	Advertising	0.008
0.128	Grants & Subscriptions	0.104
0.237	Services	0.276
0.330	Miscellaneous	0.368
0.024	Other	0.025
<b>1.126</b>		<b>1.179</b>
	<b><u>Third Party</u></b>	
1.047	Rendered by Other Local Authorities	1.047
0.942	Rendered by Voluntary Organisations	0.942
<b>1.989</b>		<b>1.989</b>
	<b><u>Support Services</u></b>	
0.023	Recharges	0.023
<b>0.023</b>		<b>0.023</b>
<b>11.467</b>	<b>Total Expenditure</b>	<b>11.453</b>
	<b><u>Income</u></b>	
-2.574	Government Grants	-2.488
-0.011	Other Grants/Reimbursements	-0.011
-2.874	Customer/Client Receipts	-3.014
<b>-5.459</b>	<b>Total Income</b>	<b>-5.513</b>
<b>6.008</b>	<b>NET PUBLIC HEALTH &amp; PROTECTION</b>	<b>5.940</b>

### **Streetcare**

To work with the community to maintain and improve the street scene to a standard which will promote civic pride and community responsibility.

To provide quality refuse and recycling services that are efficient and reliable and that satisfy both customer and legislative requirements.

The Division consists of six main areas of operation:

- Enforcement
- Street Cleansing
- Facilities Cleaning
- Highways Maintenance
- Waste Services
- Fleet Management & Maintenance

**GENERAL FUND REVENUE****STREETCARE : TYPE OF SPEND**

<b>2012/13 Budget</b>		<b>2013/14 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
9.468	NJC Manual Workers	8.719
0.561	JNC Engineering Craftsmen	0.647
2.983	NJC APT&C	2.863
0.067	JNC Chief Officers	0.067
0.133	Other	0.133
<b>13.212</b>		<b>12.429</b>
	<b><u>Premises</u></b>	
0.013	Repairs and Maintenance	0.013
0.122	Cleaning/Domestic	0.109
0.125	Other	0.065
<b>0.260</b>		<b>0.187</b>
	<b><u>Transport</u></b>	
7.328	Direct Transport	7.091
1.145	Contract Hire	1.155
0.100	Car Allowances	0.087
<b>8.573</b>		<b>8.333</b>
	<b><u>Supplies &amp; Services</u></b>	
4.027	Equipment/Materials/Furniture	3.815
0.020	Communications/Computing	0.016
0.004	Printing/Stationery	0.004
0.337	Advertising	0.337
0.004	Grants & Subscriptions	0.004
7.335	Services	7.316
4.595	Miscellaneous	4.915
0.064	Other	0.066
<b>16.386</b>		<b>16.473</b>
<b>38.431</b>	<b>Total Expenditure</b>	<b>37.422</b>
	<b><u>Income</u></b>	
-5.098	Government Grants	-4.888
-4.285	Customer/Client Receipts	-4.790
-6.512	Rechgs – Other revenue account	-6.559
<b>-15.895</b>	<b>Total Income</b>	<b>-16.237</b>
<b>22.536</b>	<b>NET STREETCARE</b>	<b>21.185</b>

## **Leisure and Culture**

To develop an active, healthy and inclusive Rhondda Cynon Taf, where sport, active recreation and physical activity provide a platform for participation, fun and achievement within communities.

To protect, improve and increase the enjoyment of green spaces within the County Borough.

To support the development of the arts and creative industries as a means of improving the quality of life for local people and visitors, inspiring learning, and contributing to the social, economic and environmental transformation of the county borough.

To bridge the communication gaps between core Council services and the residents of and visitors to the County Borough, through positive experiences, inclusive opportunities and participatory activity.

The Division consists of 2 main areas:

Leisure, Parks and Countryside including:

- Area Parks
- Parks and Amenities
- Countryside and Environment
- Leisure

Cultural Services including:

- Arts Development
- Theatres
- Strategic arts and creative industries development and policy advice

**GENERAL FUND REVENUE****LEISURE & CULTURE: TYPE OF SPEND**

<b>2012/13 Budget</b>		<b>2013/14 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
2.874	NJC Manual Workers	2.811
8.840	NJC APT&C	8.969
0.068	JNC Chief Officers	0.068
0.053	Other	0.519
<b>11.835</b>		<b>12.367</b>
	<b><u>Premises</u></b>	
1.053	Repairs and Maintenance	1.028
1.423	Energy	1.220
0.015	Rents	0.015
0.910	Local Tax	0.932
0.385	Water	0.343
0.074	Cleaning/Domestic	0.074
0.013	Other	0.014
<b>3.873</b>		<b>3.626</b>
	<b><u>Transport</u></b>	
0.300	Direct Transport	0.306
0.425	Contract Hire	0.445
0.003	Public Transport	0.003
0.079	Car Allowances	0.079
<b>0.807</b>		<b>0.833</b>
	<b><u>Supplies &amp; Services</u></b>	
1.090	Equipment/Materials/Furniture	1.019
0.140	Communications/Computing	0.141
0.425	Provisions	0.433
0.101	Printing/Stationery	0.099
0.067	Advertising	0.067
0.002	Grants & Subscriptions	0.002
1.006	Services	0.624
0.957	Miscellaneous	0.972
0.078	Other	0.079
<b>3.866</b>		<b>3.436</b>
	<b><u>Third Party</u></b>	
0.006	Rendered by Other Local Authorities	0.006
0.010	Rendered by Voluntary Organisations	0.010
0.014	Structural	0.014
0.064	Cyclic	0.065
0.005	Safety Aids	0.005
<b>0.099</b>		<b>0.100</b>
	<b><u>Capital Financing</u></b>	
0.000	Other	0.050
<b>0.000</b>		<b>0.050</b>
<b>20.480</b>	<b>Total Expenditure</b>	<b>20.412</b>
	<b><u>Income</u></b>	
-0.861	Government Grants	-0.858
-0.204	Other Grants/Reimbursements	-0.198
-4.894	Customer/Client Receipts	-5.077
-1.011	Rechgs – Other revenue account	-0.943
<b>-6.970</b>	<b>Total Income</b>	<b>-7.076</b>
<b>13.510</b>	<b>NET LEISURE AND CULTURE</b>	<b>13.336</b>

### Group Directorate

The Division consists of 3 main areas that support the remainder of the Environmental Services Group. These are:

- Group Directorate
- Business Support Services incorporating Customer Services
- Property Management

The Customer Services section seeks to continuously improve the real and perceived quality of Customer Care and Communication between the Environmental Services teams and the external customer and to provide excellent administrative support to its Service Managers.

### GENERAL FUND REVENUE

#### GROUP DIRECTORATE : TYPE OF SPEND

2012/13 Budget £M		2013/14 Budget £M
	<b><u>Employees</u></b>	
0.157	NJC APT&C	0.126
0.436	JNC Chief Officers	0.436
0.617	Other	0.721
<b>1.210</b>		<b>1.283</b>
	<b><u>Premises</u></b>	
0.553	Repairs and Maintenance	0.443
0.179	Energy	0.151
0.105	Rents	0.101
0.152	Local Tax	0.168
0.061	Water	0.058
0.022	Cleaning/Domestic	0.016
0.001	Other	0.004
<b>1.073</b>		<b>0.941</b>
	<b><u>Transport</u></b>	
0.003	Contract Hire	0.003
0.006	Car Allowances	0.003
<b>0.009</b>		<b>0.006</b>
	<b><u>Supplies &amp; Services</u></b>	
0.131	Equipment/Materials/Furniture	0.122
0.147	Communications/Computing	0.151
0.082	Printing/Stationery	0.053
0.001	Advertising	0.001
0.011	Grants & Subscriptions	0.011
0.143	Services	0.143
0.374	Miscellaneous	0.335
0.007	Other	0.006
<b>0.896</b>		<b>0.822</b>
	<b><u>Capital Financing</u></b>	
0.270	Other	0.271
<b>0.270</b>		<b>0.271</b>
<b>3.458</b>	<b>Total Expenditure</b>	<b>3.323</b>
	<b><u>Income</u></b>	
-0.000	Customer/Client Receipts	-0.020
-0.097	Rechgs – Other revenue account	-0.089
<b>-0.097</b>	<b>Total Income</b>	<b>-0.109</b>
<b>3.361</b>	<b>NET GROUP DIRECTORATE</b>	<b>3.214</b>

**ENVIRONMENTAL SERVICES THREE YEAR CAPITAL PROGRAMME**

	TOTAL COST OF SCHEMES (Inc historic spends) £M	BUDGET		
		2013/14 £M	2014/15 £M	2015/16 £M
<b>Highways, Transportation, Traffic &amp; Fleet</b>				
<b><u>Roads/Structures</u></b>				
Highways Improvements	27.443	5.352	4.302	0.840
Car Parks	1.346	0.145	0.045	0.045
Structures	3.578	1.250	0.800	0.350
Street Lighting	2.662	0.500	0.500	0.250
<b>Total Highways Technical Services</b>	<b>35.029</b>	<b>7.247</b>	<b>5.647</b>	<b>1.485</b>
<b><u>Strategic Projects</u></b>				
Transport Grant Schemes	180.561	0.000	0.000	0.000
SEWTA Regional Transport Plan	5.584	0.000	0.000	0.000
RCT & Other Grant Transport Schemes	0.498	0.025	0.025	0.025
Traffic Management	2.878	0.160	0.160	0.160
Drainage Improvements	8.600	0.984	2.017	0.140
Land Reclamation	17.538	0.000	0.000	0.000
<b>Total Strategic Projects</b>	<b>215.659</b>	<b>1.169</b>	<b>2.202</b>	<b>0.325</b>
<b>Total Highways, Transportation &amp; Strategic Projects</b>	<b>250.688</b>	<b>8.416</b>	<b>7.849</b>	<b>1.810</b>
<b><u>Leisure &amp; Culture</u></b>				
<b><u>Leisure</u></b>				
Leisure Centre Refurbishment Programme	13.720	0.095	0.095	0.095
<b>Total Leisure</b>	<b>13.720</b>	<b>0.095</b>	<b>0.095</b>	<b>0.095</b>
<b><u>Parks &amp; Countryside</u></b>				
Parks Improvements	1.646	0.130	0.105	0.105
Play Areas	0.669	0.164	0.050	0.050
<b>Total Parks &amp; Countryside</b>	<b>2.315</b>	<b>0.294</b>	<b>0.155</b>	<b>0.155</b>
<b>Total Leisure &amp; Cultural Services</b>	<b>16.035</b>	<b>0.389</b>	<b>0.250</b>	<b>0.250</b>
<b><u>Public Health &amp; Protection</u></b>				
<b><u>Environmental Health</u></b>				
Cemeteries Planned Programme	1.082	0.135	0.135	0.135
<b>Total Environmental Health</b>	<b>1.082</b>	<b>0.135</b>	<b>0.135</b>	<b>0.135</b>
Community Safety Initiatives	2.663	0.075	0.075	0.075
Alleygating	0.186	0.179	0.000	0.000
<b>Total Community Safety</b>	<b>2.849</b>	<b>0.254</b>	<b>0.075</b>	<b>0.075</b>
<b>Total Public Health &amp; Protection</b>	<b>3.931</b>	<b>0.389</b>	<b>0.210</b>	<b>0.210</b>
<b><u>Streetcare</u></b>				
<b><u>Fleet</u></b>				
Vehicles	39.278	6.664	0.874	4.037
<b>Total</b>	<b>39.278</b>	<b>6.664</b>	<b>0.874</b>	<b>4.037</b>
<b>Total Streetcare</b>	<b>39.278</b>	<b>6.664</b>	<b>0.874</b>	<b>4.037</b>

<b>Group Directorate</b>				
Buildings	3.022	0.200	0.200	0.200
Asbestos Remedial Works	0.402	0.030	0.030	0.030
Capitalised Equipment	0.396	0.000	0.000	0.000
<b>Total</b>	<b>3.820</b>	<b>0.230</b>	<b>0.230</b>	<b>0.230</b>
<b>Total Group Directorate</b>	<b>3.820</b>	<b>0.230</b>	<b>0.230</b>	<b>0.230</b>
<b>ENVIRONMENTAL SERVICES GROUP TOTAL</b>	<b>313.752</b>	<b>16.088</b>	<b>9.413</b>	<b>6.537</b>

\* The 2013/2014 estimates include estimated slippage from 2012/2013 and additional grant aided schemes that were known when the 3 year programme was agreed.



## **CHIEF EXECUTIVE'S DIVISION**

### **CHIEF EXECUTIVE'S DIVISION OVERVIEW**

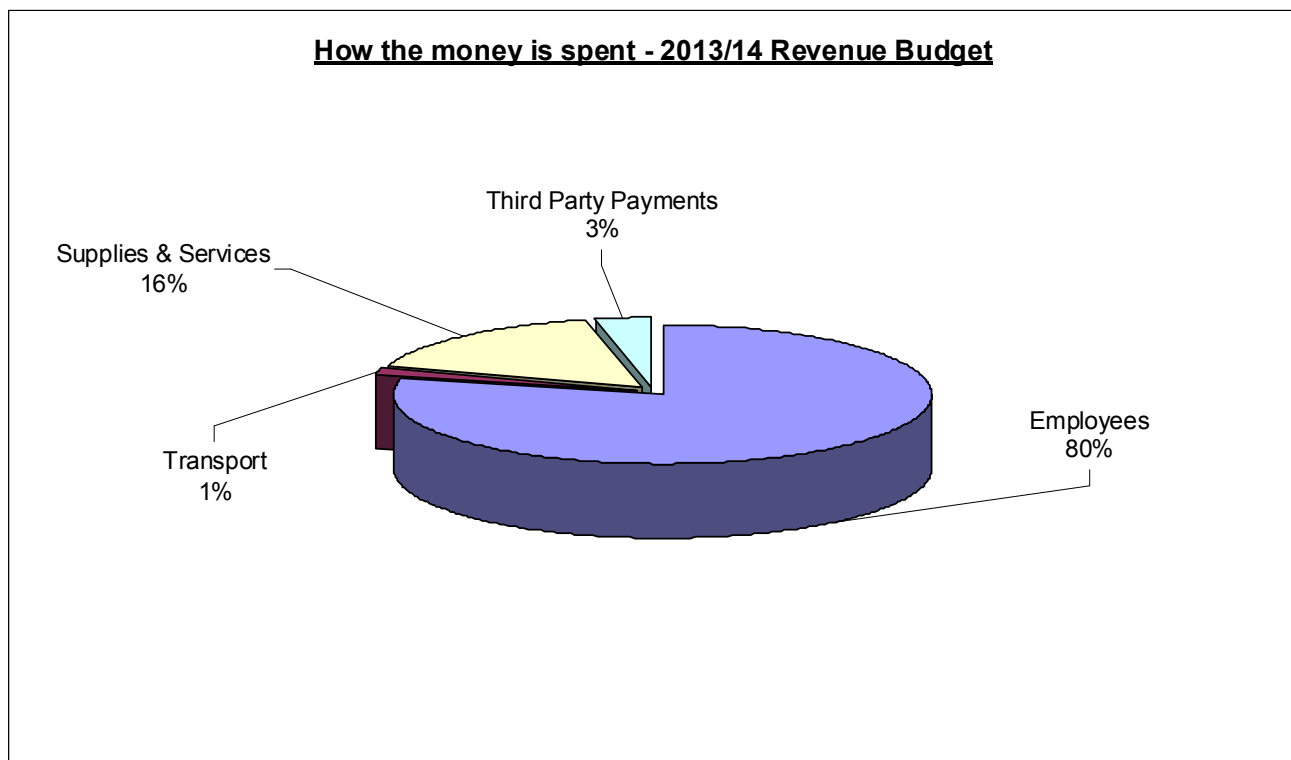
This Division has a focus on the development, implementation and monitoring of the Council's Human Resources Policies, the management of the Authority's public relations activities, coordinating external funding arrangements and enhancing the physical and economic environment of Rhondda Cynon Taf. As such it includes key service units for Human Resources, Strategy & Public Relations and Regeneration & Planning.

A summary of the total resources available for the Chief Executive's Division in 2013/14 financial year is as follows:

	<b>Gross Expenditure</b>	<b>Income</b>	<b>Net Expenditure</b>
	<b>£M</b>	<b>£M</b>	<b>£M</b>
Capital Programme	3.720	0.000	3.720
Revenue	11.452	-2.324	9.128
<b>Total</b>	<b>15.172</b>	<b>-2.324</b>	<b>12.848</b>

**CHIEF EXECUTIVE'S DIVISION REVENUE EXPENDITURE**

The Net Revenue Expenditure for the Chief Executive's Division for 2013/14 amounts to £9.128M. Gross expenditure is estimated at £11.452M and this is analysed by expenditure type in the chart below.



Income receivable by the Division of £2.324M reduces net expenditure to £9.128M. A detailed analysis of how this money will be spent can be found on subsequent pages within this section.

**Specific Revenue Grants 2013/14**

The table below identifies the main areas of expenditure funded by Specific Revenue Grants, which are included within gross expenditure / income figures as appropriate.

<b>Award Body</b>	<b>Purpose</b>	<b>Amount £M</b>
Welsh Government	SET Programme	0.056
	Aberdare THI Scheme	0.039
ERDF	SEW Local Investment Fund	0.121

**GENERAL FUND REVENUE****CHIEF EXECUTIVE'S DIVISION : TYPE OF SPEND**

<b>2012/13 Budget £M</b>		<b>2013/14 Budget £M</b>
	<b><u>Employees</u></b>	
7.895	NJC APT&C	7.972
0.992	JNC Chief Officers	0.992
0.000	Other	0.166
<b>8.887</b>		<b>9.130</b>
	<b><u>Premises</u></b>	
0.007	Energy	0.004
0.012	Rents	0.012
0.005	Local Tax	0.005
0.001	Water	0.001
0.008	Cleaning/Domestic	0.008
<b>0.033</b>		<b>0.030</b>
	<b><u>Transport</u></b>	
0.090	Car Allowances	0.091
0.011	Direct Transport	0.011
0.004	Public Transport	0.005
<b>0.105</b>		<b>0.107</b>
	<b><u>Supplies &amp; Services</u></b>	
0.057	Equipment/Materials/Furniture	0.054
0.133	Communications/Computing	0.146
0.002	Provisions	0.002
0.093	Printing & Stationery	0.091
0.310	Advertising	0.310
0.549	Grants & Subscriptions	0.549
0.036	Members Expenses	0.036
0.253	Services	0.287
0.358	Miscellaneous	0.353
0.020	Other	0.020
<b>1.811</b>		<b>1.848</b>
	<b><u>Third Party</u></b>	
0.273	Rendered by Voluntary Organisations	0.278
0.016	Rendered by Private Contract	0.035
0.015	Cyclic	0.015
<b>0.304</b>		<b>0.328</b>
	<b><u>Support Services</u></b>	
0.009	Recharges	0.009
<b>0.009</b>		<b>0.009</b>
<b>11.149</b>	<b>Total Expenditure</b>	<b>11.452</b>
	<b><u>Income</u></b>	
-0.249	Government Grants	-0.248
-0.217	Other Grants/Reimbursements	-0.262
-1.510	Customer/Client Receipts	-1.510
-0.209	Rechgs – Other revenue account	-0.304
<b>-2.185</b>	<b>Total Income</b>	<b>-2.324</b>
<b>8.964</b>	<b>NET CHIEF EXECUTIVE'S DIVISION BUDGET</b>	<b>9.128</b>

**GENERAL FUND REVENUE****CHIEF EXECUTIVE'S DIVISION : SERVICES PROVIDED**

<b>2012/13 Budget</b>		<b>2013/14 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Chief Executive</u></b>	
0.396	Common Services	0.396
1.384	Cabinet Secretariat	1.327
0.151	Strategic Policy	0.151
<b>1.931</b>		<b>1.874</b>
	<b><u>Human Resources</u></b>	
0.459	Support Services	0.364
1.777	Employment Services	1.886
1.630	Organisational Development	1.839
<b>3.866</b>		<b>4.089</b>
	<b><u>Regeneration &amp; Planning</u></b>	
2.185	Economic & Community Development	2.209
0.432	Special Development	0.432
0.296	Development Control	0.270
-0.002	Building Control	-0.002
0.256	Process	0.256
<b>3.167</b>		<b>3.165</b>
<b>8.964</b>	<b>TOTAL CHIEF EXECUTIVE'S DIVISION BUDGET</b>	<b>9.128</b>

### **Chief Executive's Unit**

This Unit's primary function is to play the key role in supporting the work of the Chief Executive's Office and the Strategy and Public Relations Department.

#### **Strategy and Public Relations**

The Strategy & Public Relations Department sits within the Chief Executive's Division of the Council. The department is responsible for communicating and marketing a positive perception of the Council and the services it provides to residents. The department takes a lead on corporate policy and citizen engagement. The service area consists of the following departments:

- Press & Communications
- Public Relations & Marketing (including Events, Internal Comms & Creative Design)
- Corporate Policy & Consultation
- Tourism

In addition to these service related functions the department is also responsible for the following democratic functions of the Council, namely:

- The Leader's Office
- The Cabinet Office, which supports the Cabinet in the discharge of its executive duties
- The Mayoral Office

**GENERAL FUND REVENUE****CHIEF EXECUTIVE'S UNIT: TYPE OF SPEND**

<b>2012/13 Budget</b>		<b>2013/14 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
1.029	NJC APT&C	0.909
0.450	JNC Chief Officers	0.449
0.000	Other	0.066
<b>1.479</b>		<b>1.424</b>
	<b><u>Premises</u></b>	
0.002	Local Tax	0.002
0.001	Cleaning/Domestic	0.001
<b>0.003</b>		<b>0.003</b>
	<b><u>Transport</u></b>	
0.012	Car Allowances	0.012
0.011	Direct Transport	0.011
0.002	Public Transport	0.002
<b>0.025</b>		<b>0.025</b>
	<b><u>Supplies &amp; Services</u></b>	
0.009	Equipment/Materials/Furniture	0.009
0.016	Communications/Computing	0.016
0.038	Printing & Stationery	0.035
0.129	Advertising	0.129
0.036	Members Expenses	0.036
0.147	Grants & Subscriptions	0.147
0.079	Services	0.080
0.132	Miscellaneous	0.157
0.002	Other	0.002
<b>0.588</b>		<b>0.611</b>
	<b><u>Third party</u></b>	
0.015	Cyclic	0.015
<b>0.015</b>		<b>0.015</b>
	<b><u>Support Services</u></b>	
0.006	Recharges	0.006
<b>0.006</b>		<b>0.006</b>
<b>2.116</b>	<b>Total Expenditure</b>	<b>2.084</b>
	<b><u>Income</u></b>	
-0.037	Customer/Clients Receipts	-0.037
-0.148	Other Grants/Reimbursements	-0.173
<b>-0.185</b>	<b>Total Income</b>	<b>-0.210</b>
<b>1.931</b>	<b>NET CHIEF EXECUTIVE'S UNIT</b>	<b>1.874</b>

## **Human Resources**

Human Resources sits within the Chief Executive's Office, reporting directly to the Chief Executive, with the Director of Human Resources holding a key position on the Corporate Management Team. Human Resources covers:

- The Employment Services function supports the Council through three main teams:
  - (1) Education and Lifelong Learning, Corporate Services and The Chief Executives Office,
  - (2) Community and Children's Services; and
  - (3) Environmental Services and Health & Safety.

The teams advise in all areas of employee relations, health & safety and job evaluation. They implement proposals for organisational change and work to ensure that the Council's employment policies and processes comply with National and European law.

- The Organisational Development function supports the organisation through 4 main teams:
  - (1) People Development,
  - (2) Equality, Diversity & Social Justice,
  - (3) Workforce Development,
  - (4) Occupational Health & Wellbeing.

These teams are dedicated to delivering strategic level organisational development projects to build capacity within the Council and assisting the development of a competent, effective and healthy workforce

- The Equality & Diversity Team has a strategic role within Human Resources and works closely with service areas to assist them in delivering their equality objectives.
- The service directly contributes to the achievement of the Council's priorities on Medium Term Planning: HR has positioned itself at the heart of the Council's Medium Term planning arrangements as well as providing focussed support to service areas to enable the successful delivery of key transformation projects.
- The service contributes to the Health vision of the Single Integrated Plan (SIP). It contributes to the ambition to reduce health inequalities within the strategic theme through the achievement of the Gold Standard of the Corporate Health Standard. Whilst the Corporate Health Standard is aimed at improving the Health & Wellbeing of our employees it should be noted that over 80% of those employees live within the County boundaries and the Corporate Health messages are therefore being delivered to our communities as well as our employees.
- The service contributes to the Safety vision within the SIP through the delivery of the Strategic Equality Plan Action Plan and in particular the Equality Objectives on Disability Hate Crime and Addressing Negative



Attitudes and Behaviour both of which will contribute to the aim of reducing anti social behaviour.

- The service contributes to the Prosperity vision within the SIP through the delivery of projects such as the apprenticeship and graduate schemes which provide additional opportunities for the communities within Rhondda Cynon Taf, provision of work experience and work placements, working with partners in schools to provide advice and support through participation in projects such as mock job interviews all of which contribute to the delivery of the employability aim.
- The Key Priorities for Human Resources are:
  - Equal Pay /Equal Value
  - Medium Term Planning
  - Collaborative Working Arrangements e.g. Central South Consortium/Academy Wales/Other Councils
  - Occupational Health, Safety & Wellbeing Strategy - Maximising Attendance Project, Health & Safety Steering Group Actions
  - Mainstreaming Equality & Delivery of the Strategic Equality Plan
  - Employment, Training and Work Experience - Care2Work, Jobs Growth Wales, Traineeship, Apprenticeships etc

**GENERAL FUND REVENUE****HUMAN RESOURCES : TYPE OF SPEND**

<b>2012/13 Budget</b>		<b>2013/14 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
3.347	NJC APT&C	3.489
0.274	JNC Chief Officers	0.274
0.000	Other	0.099
<b>3.621</b>		<b>3.862</b>
	<b><u>Transport</u></b>	
0.022	Car Allowances	0.023
0.002	Public Transport	0.002
<b>0.024</b>		<b>0.025</b>
	<b><u>Supplies &amp; Services</u></b>	
0.026	Equipment/Materials/Furniture	0.026
0.067	Communications/Computing	0.080
0.002	Provisions	0.002
0.041	Printing & Stationery	0.043
0.071	Advertising	0.071
0.053	Grants & Subscriptions	0.053
0.071	Services	0.105
0.069	Miscellaneous	0.077
0.014	Other	0.014
<b>0.414</b>		<b>0.471</b>
	<b><u>Third Party</u></b>	
0.016	Rendered by Private Contract	0.035
<b>0.016</b>		<b>0.035</b>
<b>4.075</b>	<b>Total Expenditure</b>	<b>4.393</b>
	<b><u>Income</u></b>	
-0.209	Rechgs – Other revenue account	-0.304
<b>-0.209</b>	<b>Total Income</b>	<b>-0.304</b>
<b>3.866</b>	<b>NET HUMAN RESOURCES</b>	<b>4.089</b>

## **REGENERATION AND PLANNING**

**This area of Service aims to enhance the physical and economic environment of Rhondda Cynon Taf, via the delivery of quality initiatives and services.**

Regeneration and Planning sits within the Chief Executive's Division, providing a wide range of both statutory and non statutory, but predominantly frontline, services. The main focus of these services is balanced and sustainable regeneration through the development of strategic frameworks for the delivery, development management, facilitation of physical works, and through business support together with other economic development initiatives.

The planning service includes both strategic and development control functions. Key is the development of the Local Development Plan. The Development Control service considers applications under the Planning Act and Building Regulations, urban design, enforcement, planning obligations, the conservation/protection of historic environments and dangerous structures.

The Division also develops the Regeneration Strategy in partnership; delivers third sector and business support; facilitates enhancement of Town Centres via strategy development, secures external funding and delivers schemes and initiatives and supports other Council and external organisations in accessing funding regimes.

**GENERAL FUND REVENUE**  
**REGENERATION AND PLANNING: TYPE OF SPEND**

2012/13 Budget £M		2013/14 Budget £M
	<b><u>Employees</u></b>	
3.519	NJC APT&C	3.574
0.268	JNC Chief Officers	0.269
0.000	Other	0.001
<b>3.787</b>		<b>3.844</b>
	<b><u>Premises</u></b>	
0.007	Energy	0.004
0.012	Rents	0.012
0.003	Local Tax	0.003
0.001	Water	0.001
0.007	Cleaning/Domestic	0.007
<b>0.030</b>		<b>0.027</b>
	<b><u>Transport</u></b>	
0.056	Car Allowances	0.056
0.000	Public Transport	0.001
<b>0.056</b>		<b>0.057</b>
	<b><u>Supplies &amp; Services</u></b>	
0.022	Equipment/Materials/Furniture	0.019
0.050	Communications/Computing	0.050
0.014	Printing & Stationery	0.013
0.110	Advertising	0.110
0.349	Grants & Subscriptions	0.349
0.103	Services	0.102
0.157	Miscellaneous	0.119
0.004	Other	0.004
<b>0.809</b>		<b>0.766</b>
	<b><u>Third Party</u></b>	
0.273	Rendered by Voluntary Organisations	0.278
<b>0.273</b>		<b>0.278</b>
	<b><u>Support Services</u></b>	
0.003	Recharges	0.003
<b>0.003</b>		<b>0.003</b>
<b>4.958</b>	<b>Total Expenditure</b>	<b>4.975</b>
	<b><u>Income</u></b>	
-0.249	Government Grants	-0.248
-0.069	Other Grants/Reimbursements	-0.089
-1.473	Customer/Client Receipts	-1.473
<b>-1.791</b>	<b>Total Income</b>	<b>-1.810</b>
<b>3.167</b>	<b>NET REGENERATION AND PLANNING</b>	<b>3.165</b>

**CHIEF EXECUTIVE THREE YEAR CAPITAL PROGRAMME**

	TOTAL COST OF SCHEME (inc historic spend)	BUDGET		
		2013/14	2014/15	2015/16
	£M	£M	£M	£M
<b><u>Regeneration &amp; Planning</u></b>				
Town Centre Physical Regeneration	1.268	0.373	0.342	0.000
Ferndale Town Centre	3.124	0.049	0.045	0.000
Pontypridd Lido	5.718	0.572	4.944	0.202
Pontypridd Town Centre	9.955	0.701	0.315	0.267
Project Support Fund	3.280	0.263	0.200	0.267
Business Support Grants	6.626	0.295	0.150	0.266
LIF Business Finance Grant (Convergence)	3.567	0.450	0.000	0.000
COMVOL RCT Funded Phase 2	0.583	0.006	0.000	0.000
SEW Community Economic Development	0.563	0.188	0.050	0.000
Aberdare Town Centre	7.505	0.823	0.000	0.000
<b>Group Total</b>	<b>42.189</b>	<b>3.720</b>	<b>6.046</b>	<b>1.002</b>

\* The 2013/2014 estimates include estimated slippage from 2012/2013 and additional grant aided schemes that were known when the 3 year programme was agreed.

## **CORPORATE SERVICES**

### **CORPORATE SERVICES OVERVIEW**

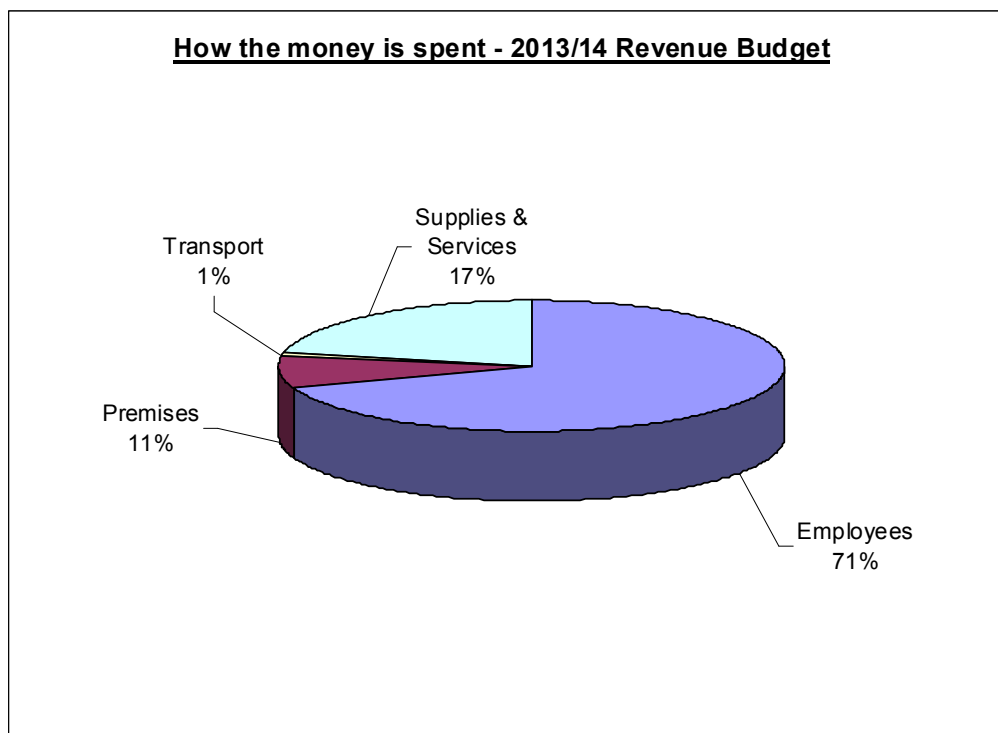
This group contains both front line (e.g. Housing Benefits, Council Tax, Pensions and Customer Care) and corporate support functions (e.g. Accountancy, Legal, Corporate Estates, Procurement, ICT and Member Services) that underpin the service delivery capability across all groups.

A summary of the total resources available for the Corporate Services Group in 2013/14 financial year is as follows:

	<b>Gross Expenditure</b>	<b>Income</b>	<b>Net Expenditure</b>
	<b>£M</b>	<b>£M</b>	<b>£M</b>
Capital Programme	1.885	0.000	1.885
Revenue	33.447	-10.996	22.451
<b>Total</b>	<b>35.332</b>	<b>-10.996</b>	<b>24.336</b>

## **CORPORATE SERVICES REVENUE EXPENDITURE**

The Net Revenue Budget for the Corporate Services Group for 2013/14 amounts to £22.451M. Gross expenditure is estimated at £33.447M and this is analysed by expenditure type in the chart below.



Income receivable by the Group of £10.996M reduces net expenditure to £22.451M. A detailed analysis of how this money will be spent can be found on subsequent pages within this section.

### **Specific Revenue Grants 2013/14**

The table below identifies the main areas of expenditure funded by Specific Revenue Grants, which are included within gross expenditure / income figures as appropriate.

<b>Award Body</b>	<b>Purpose</b>	<b>Amount £M</b>
Welsh Government	NNDR Admin Grant	0.372
DWP (Dept for Work & Pensions)	Housing Benefit & Council Tax Benefit / Admin Grant	1.904



**GENERAL FUND REVENUE****CORPORATE SERVICES : TYPE OF SPEND**

<b>2012/13 Budget</b>		<b>2013/14 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
0.088	NJC Manual Workers	0.088
21.830	NJC APT&C	21.853
1.831	JNC Chief Officers	1.829
0.124	Other	0.108
<b>23.873</b>		<b>23.878</b>
	<b><u>Premises</u></b>	
0.909	Repairs and Maintenance	0.909
0.025	Maintenance of Grounds	0.025
0.856	Energy	0.735
1.056	Rents	0.902
1.029	Local Tax	0.967
0.071	Water	0.071
0.084	Cleaning/Domestic	0.084
0.005	Other	0.005
<b>4.035</b>		<b>3.698</b>
	<b><u>Transport</u></b>	
0.011	Direct Transport	0.011
0.160	Car Allowances	0.154
0.015	Public Transport	0.015
<b>0.186</b>		<b>0.180</b>
	<b><u>Supplies &amp; Services</u></b>	
0.453	Equipment/Materials/Furniture	0.417
2.397	Communications/Computing	2.481
0.504	Printing & Stationery	0.676
0.138	Advertising	0.138
0.032	Members Expenses	0.031
0.053	Grants & Subscriptions	0.053
0.702	Services	0.693
1.459	Miscellaneous	1.108
0.048	Other	0.044
<b>5.786</b>		<b>5.641</b>
	<b><u>Third Party</u></b>	
0.010	Rendered by Voluntary Organisations	0.010
<b>0.010</b>		<b>0.010</b>
	<b><u>Transfer Payments</u></b>	
0.006	School Children/Students	0.006
<b>0.006</b>		<b>0.006</b>
	<b><u>Support Services</u></b>	
0.033	Recharges	0.032
<b>0.033</b>		<b>0.032</b>
	<b><u>Capital Financing</u></b>	
0.002	Capital Charges	0.002
<b>0.002</b>		<b>0.002</b>
<b>33.931</b>	<b>Total Expenditure</b>	<b>33.447</b>
	<b><u>Income</u></b>	
-2.347	Government Grants	-2.276
-0.909	Other Grants/Reimbursements	-0.911
-4.024	Customer/Client Receipts	-3.995
-4.012	Rechgs – Other revenue account	-3.814
<b>-11.292</b>	<b>Total Income</b>	<b>-10.996</b>
<b>22.697</b>	<b>NET CORPORATE SERVICES BUDGET</b>	<b>22.451</b>

**GENERAL FUND REVENUE****CORPORATE SERVICES : SERVICES PROVIDED**

<b>2012/13 Budget</b>		<b>2013/14 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Financial Services</u></b>	
2.148	Financial Management and Accountancy	2.046
2.872	Operational Finance	2.916
0.545	Performance and Resources	0.545
0.461	Internal Audit	0.460
0.137	Public Service Partnerships	0.096
<b>6.163</b>		<b>6.063</b>
	<b><u>ICT</u></b>	
3.885	ICT Operational Services	4.057
<b>3.885</b>		<b>4.057</b>
	<b><u>Legal and Democratic Services</u></b>	
1.305	Legal Services	1.255
2.100	Democratic Services	2.149
0.315	Central Print Unit	0.315
0.352	Legal Administration	0.352
<b>4.072</b>		<b>4.071</b>
	<b><u>Corporate Estates Management</u></b>	
0.079	Management of Surplus Sites	0.080
-0.102	Sundry Land and Properties	-0.105
1.941	Corporate Estates Management Dept	1.844
3.207	Office Accommodation	3.094
<b>5.125</b>		<b>4.913</b>
	<b><u>Group Management</u></b>	
0.162	Director and Support Services	0.161
<b>0.162</b>		<b>0.161</b>
	<b><u>Procurement</u></b>	
0.646	Procurement	0.645
<b>0.646</b>		<b>0.645</b>
	<b><u>Customer Care</u></b>	
0.888	One For All	0.825
0.505	Strategic Management	0.342
0.988	Contact Centres	1.214
0.205	E Government	0.160
<b>2.586</b>		<b>2.541</b>
<b>22.639</b>	<b>TOTAL CORPORATE SERVICES BUDGET</b>	<b>22.451</b>

### **Financial Services**

The Division plays a key role as a provider of both front line services (e.g. Council Tax, Benefits & Pensions) and internal support services across the Council.

The following functions are undertaken within the service area;

- **Financial Management & Accountancy Services** – that includes Insurance, Treasury Management & Pension Fund Investments and Council Wide Financial Reporting & Management Accounting
- **Operational Finance** – encompassing Council Tax, NNDR, Housing & Council Tax Benefits, Sundry Debtors, Payroll, Pensions & Creditor Payments,
- **Performance & Resources** – that provides data and performance management support services across the Council.
- **Internal Audit** – The Internal Audit Service as well as delivering its traditional role, contributes to the continuous improvement agenda through operational audits and project work.
- **Partnership Development** - that supports the development of partnership working within and beyond the geographical boundaries of Rhondda Cynon Taf.

**GENERAL FUND REVENUE****FINANCIAL SERVICES : TYPE OF SPEND**

<b>2012/13 Budget</b>		<b>2013/14 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
0.024	NJC Manual Workers	0.024
9.212	NJC APT&C	9.171
0.792	JNC Chief Officers	0.792
<b>10.028</b>		<b>9.987</b>
	<b><u>Premises</u></b>	
0.027	Cleaning/Domestic	0.027
<b>0.027</b>		<b>0.027</b>
	<b><u>Transport</u></b>	
0.045	Car Allowances	0.045
0.006	Public Transport	0.007
<b>0.051</b>		<b>0.052</b>
	<b><u>Supplies &amp; Services</u></b>	
0.035	Equipment/Materials/Furniture	0.035
0.462	Communications/Computing	0.462
0.094	Printing & Stationery	0.088
0.007	Advertising	0.007
0.028	Grants & Subscriptions	0.028
0.072	Services	0.072
0.920	Miscellaneous	0.820
0.010	Other	0.010
<b>1.628</b>		<b>1.522</b>
	<b><u>Third Party</u></b>	
0.010	Rendered by Voluntary Organisations	0.010
<b>0.010</b>		<b>0.010</b>
	<b><u>Transfer Payments</u></b>	
0.006	School Children/Students	0.006
<b>0.006</b>		<b>0.006</b>
	<b><u>Support Services</u></b>	
0.006	Recharges	0.006
<b>0.006</b>		<b>0.006</b>
<b>11.756</b>	<b>Total Expenditure</b>	<b>11.610</b>
	<b><u>Income</u></b>	
-2.347	Government Grants	-2.276
-0.020	Other Grants / Reimbursements	-0.020
-0.743	Customer/Client Receipts	-0.743
-2.483	Recharges – Other revenue account	-2.508
<b>-5.593</b>	<b>Total Income</b>	<b>-5.547</b>
<b>6.163</b>	<b>NET FINANCIAL SERVICES</b>	<b>6.063</b>

## ICT

The ICT Service is part of the Customer Care & ICT Directorate within the Corporate Services Group. It is an internal support service that is responsible for the cost effective provision, support, maintenance and improvement of ICT both within and externally facing to the Council.

The Service underpins the efficient and high quality support of the computing infrastructure to the Council and its customers, delivering cross cutting services that are critical to the realisation of its priorities and corporate business goals.

ICT delivers cross cutting services underpinning the Council's improvement, sustainability, Welsh language, equality and wider agendas.

### **Key Objectives 2013/14**

1. Ensure customers can easily access ICT support services when they need to and receive a quality response based on timeliness, satisfaction and resolution at first point of contact, wherever possible.
2. Maximise the benefit of investments, economies of scale and collaboration, ensuring ICT service, assets and contract arrangements are as cost effective as possible, benchmarked, and collaboration sought where appropriate.
3. Enabling Technological Agility - Optimise and sustain the Council's strategic ICT Infrastructure (such as our Broadband Network, Data Centre & Security) and ensure our processes, standards and policies are robust and accepted by ICT users.
4. Managing, Sharing & Using Secure Information, ensuring effective information governance, assess opportunities for integration and provide an environment for more secure efficient data sharing.
5. Delivering Green ICT, ensuring business and information initiatives provide a more sustainable and green environmental approach.
6. Business justified ICT improvement & efficiency via project support to the wider Council via the priorities agreed by the Strategic, Operational and Schools ICT Groups.

**GENERAL FUND REVENUE****ICT : TYPE OF SPEND**

<b>2012/13 Budget</b>		<b>2013/14 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
2.470	NJC APT&C	2.485
0.174	JNC Chief Officers	0.174
0.008	Other	0.000
<b>2.652</b>		<b>2.659</b>
	<b><u>Premises</u></b>	
0.010	Repairs and Maintenance	0.010
0.001	Rents	0.001
<b>0.011</b>		<b>0.011</b>
	<b><u>Transport</u></b>	
0.019	Car Allowances	0.018
0.001	Public Transport	0.001
<b>0.020</b>		<b>0.019</b>
	<b><u>Supplies &amp; Services</u></b>	
0.070	Equipment/Materials/Furniture	0.040
1.408	Communications/Computing	1.482
0.102	Printing & Stationery	0.293
0.002	Advertising	0.002
0.003	Grants & Subscriptions	0.003
0.005	Services	0.005
0.089	Miscellaneous	0.020
0.001	Other	0.001
<b>1.680</b>		<b>1.846</b>
<b>4.363</b>	<b>Total Expenditure</b>	<b>4.535</b>
	<b><u>Income</u></b>	
-0.070	Other Grants / Reimbursements	-0.070
-0.408	Recharges – Other revenue account	-0.408
<b>-0.478</b>	<b>Total Income</b>	<b>-0.478</b>
<b>3.885</b>	<b>NET ICT</b>	<b>4.057</b>

### **Legal and Democratic Services Division**

The Division is an integral part of the Corporate Services Group and provides corporate and client orientated legal support to the Council, its Members and Officers. The Division has both “customer facing” e.g. Electoral Registration and internal corporate functions e.g. Member support. It fulfils a wide variety of roles namely:

- Delivery of Corporate and Client orientated Legal Services
- Delivery of Committee, Scrutiny and Member Support Functions
- Land Charges and Electoral Services (Electoral Registration and Conduct of Elections)
- Corporate Governance Unit
- Supporting the role and service delivery of HM Coroner

**The Division also provides central support services, which are at the heart of local democracy, without which the running of the Council would not be possible.**

**GENERAL FUND REVENUE****LEGAL AND DEMOCRATIC SERVICES : TYPE OF SPEND**

<b>2012/13 Budget</b>		<b>2013/14 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
3.744	NJC APT&C	3.804
0.221	JNC Chief Officers	0.221
0.116	Other	0.108
<b>4.081</b>		<b>4.133</b>
	<b><u>Premises</u></b>	
0.059	Rents	0.059
0.002	Local Tax	0.001
<b>0.061</b>		<b>0.060</b>
	<b><u>Transport</u></b>	
0.009	Direct Transport	0.009
0.016	Car Allowances	0.016
0.004	Public Transport	0.004
<b>0.029</b>		<b>0.029</b>
	<b><u>Supplies &amp; Services</u></b>	
0.257	Equipment/Materials/Furniture	0.251
0.256	Communications/Computing	0.256
0.260	Printing & Stationery	0.258
0.114	Advertising	0.114
0.032	Member expenses	0.031
0.582	Services	0.582
0.171	Miscellaneous	0.127
0.001	Other	0.002
<b>1.673</b>		<b>1.621</b>
	<b><u>Support Services</u></b>	
0.038	Recharges	0.038
<b>0.038</b>		<b>0.038</b>
	<b><u>Capital Financing</u></b>	
0.002	Capital Charges	0.002
<b>0.002</b>		<b>0.002</b>
<b>5.884</b>	<b>Total Expenditure</b>	<b>5.883</b>
	<b><u>Income</u></b>	
-0.472	Other Grants/Reimbursements	-0.474
-0.533	Customer/Client Receipts	-0.532
-0.807	Rechgs – Other revenue account	-0.806
<b>-1.812</b>	<b>Total Income</b>	<b>-1.812</b>
<b>4.072</b>	<b>NET LEGAL AND DEMOCRATIC SERVICES</b>	<b>4.071</b>



## **Corporate Estates**

Property is a key resource and presents a very visible image of the Council. It has value, costs money and is a critical component in the delivery of services to the community. The Council has recognised that property is a strategic resource, with the asset planning framework linked to clear corporate service and resource strategies.

Corporate Estates sits within the Corporate Services Group and our priorities support those of the Corporate Group. Our priorities are mostly cross cutting in nature and support numerous components / themes of the Improvement Plan and Council's Community Plan.

Corporate Estates is the leading Service for the management of the Council's assets and delivers a wide range of strategic services to Corporate, Education, Environmental, Leisure and Community Services groups. We provide a comprehensive asset management service including multi disciplinary design, strategic maintenance, energy and carbon management, asbestos and legionella management, land and property information, estates management, land and property review, asset management planning, land and property acquisitions/disposals.

### **Top priorities for the next 3 years**

- To maintain and develop the framework of Corporate Asset Management Planning in order to ensure the operational property portfolio is sustainable and fit for purpose.
- Rationalise the property portfolio in support of the MTFP and to release capital for reinvestment in policy priorities through the Corporate Capital Programme.
- Effectively manage and reduce energy and water consumption, and preparation of the mandatory Carbon Reduction Commitment Energy Efficiency Scheme.
- Provision of technical support to Education & Lifelong Learning during the Schools Transformation Programme.

**GENERAL FUND REVENUE****CORPORATE ESTATES MANAGEMENT : TYPE OF SPEND**

<b>2012/12 Budget</b>		<b>2013/14 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
0.064	NJC Manual Workers	0.064
2.993	NJC APT&C	2.992
0.257	JNC Chief Officer	0.257
<b>3.314</b>		<b>3.313</b>
	<b><u>Premises</u></b>	
0.899	Repairs and Maintenance	0.899
0.025	Maintenance of Grounds	0.025
0.856	Energy	0.735
0.996	Rents	0.842
1.027	Local Tax	0.966
0.071	Water	0.071
0.055	Cleaning/Domestic	0.055
0.005	Other	0.005
<b>3.934</b>		<b>3.598</b>
	<b><u>Transport</u></b>	
0.002	Direct Transport	0.002
0.061	Car Allowances	0.061
<b>0.063</b>		<b>0.063</b>
	<b><u>Supplies &amp; Services</u></b>	
0.012	Equipment/Materials/Furniture	0.012
0.162	Communications/Computing	0.162
0.021	Printing & Stationery	0.016
0.011	Advertising	0.011
0.018	Grants & Subscriptions	0.018
0.003	Services	0.003
0.163	Miscellaneous	0.072
0.010	Other	0.010
<b>0.400</b>		<b>0.304</b>
	<b><u>Support Services</u></b>	
-0.011	Recharges	-0.012
<b>-0.011</b>		<b>-0.012</b>
<b>7.700</b>	<b>Total Expenditure</b>	<b>7.266</b>
	<b><u>Income</u></b>	
-0.004	Other Grants/Reimbursements	-0.004
-2.334	Customer/Client Receipts	-2.334
-0.237	Rechgs – Other revenue account	-0.015
<b>-2.575</b>	<b>Total Income</b>	<b>-2.353</b>
<b>5.125</b>	<b>NET CORPORATE ESTATES MANAGEMENT</b>	<b>4.913</b>

**Group Management**

The service area provides the strategic direction for Corporate Services in order to maximise the impact of the Group in delivering the Council's aims and objectives.

**GENERAL FUND REVENUE****GROUP MANAGEMENT: TYPE OF SPEND**

<b>2012/13 Budget</b>		<b>2013/14 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
0.165	JNC Chief Officers	0.165
<b>0.165</b>		<b>0.165</b>
	<b><u>Transport</u></b>	
0.000	Public Transport	0.001
0.001	Car Allowances	0.001
<b>0.001</b>		<b>0.002</b>
	<b><u>Supplies &amp; Services</u></b>	
0.000	Communications/Computing	0.001
0.003	Printing & Stationery	0.002
0.001	Miscellaneous	0.000
0.003	Other	0.003
<b>0.007</b>		<b>0.006</b>
<b>0.173</b>	<b>Total Expenditure</b>	<b>0.173</b>
	<b><u>Income</u></b>	
-0.011	Rechgs /Other revenue account	-0.012
<b>-0.011</b>	<b>Total Income</b>	<b>-0.012</b>
<b>0.162</b>	<b>NET GROUP MANAGEMENT</b>	<b>0.161</b>

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## **Corporate Procurement Unit**

The Corporate Procurement Unit provides direct procurement services, as well as acting as a support function for staff performing devolved procurement across the Council. The Unit operates to ensure that the goods, services and works procured by the Council are acquired in accordance with appropriate terms and conditions and that these fully meet the service requirements and assist in the achievement of Council objectives of efficiency and best value, as embodied in the Community and Improvement Plans.

The Unit also strives to promote improved processes across the Council and provide streamlined, strategic and planned procurement activities, applying current procurement methods to assist in the achievement of efficiencies and to demonstrate openness, consistency and accountability through the procedures employed in order to achieve compliance with internal rules and other legislative obligations.

The Unit is responsible for procurement strategy and policy, procurement efficiency and improvement, delivery of inter-service procurement projects, interfaces with suppliers and providers and sustainable procurement. In doing so, the Unit provides a clear lead, strategic direction through a category management approach to procurement and access to information including best practice, guidance and technical expertise to facilitate more coherent, effective and efficient services. It is through these activities that the Unit acts as a 'catalyst for change' in order to help ensure service directorates reap the benefits from smarter procurement and to maximise value from capital investment.

In order to deliver the future aspirations and the category management approach for the service, the following **Key Objectives** have been identified:

- To deliver efficiencies through process improvement activities and the continued development and implementation of E-Procurement Solutions.
- To deliver improved value from the Council's external spend on goods, services and works through the successful delivery of procurement projects and strategic frameworks
- To maximise efficiencies and achieve best value for the Council through the delivery of collaborative procurement projects with internal and external partners, including the strategic developments of the decision to create a National Procurement Service for the Welsh Public Sector covering a limited range of procurement activities.
- To develop the performance of the Corporate Procurement Unit through the development and implementation of category management approaches and implementing efficient and effective working practices that ensure compliance with relevant legislation, guidance and best practice and provide an effective contribution to the delivery of strategic objectives. (**Development of the Procurement Unit**)

- To implement an effective sustainable procurement policy that supports the wider aims and objectives of the Council and ensures a positive impact in supporting the local economy. (**Development of Sustainable Procurement**)

**GENERAL FUND REVENUE****PROCUREMENT : TYPE OF SPEND**

<b>2012/13 Budget</b>		<b>2013/14 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
0.759	NJC APT&C	0.759
0.155	JNC Chief Officers	0.155
<b>0.914</b>		<b>0.914</b>
	<b><u>Transport</u></b>	
0.002	Car Allowances	0.002
0.001	Public Transport	0.000
<b>0.003</b>		<b>0.002</b>
	<b><u>Supplies &amp; Services</u></b>	
0.004	Equipment/Materials/Furniture	0.004
0.018	Communications/Computing	0.018
0.004	Printing & Stationery	0.004
0.000	Advertising	0.001
0.001	Grants and Subscriptions	0.001
0.052	Miscellaneous	0.051
0.003	Services	0.003
<b>0.082</b>		<b>0.082</b>
<b>0.999</b>	<b>Total Expenditure</b>	<b>0.998</b>
	<b><u>Income</u></b>	
-0.343	Other Grants/Reimbursements	-0.343
-0.010	Customer/Client Receipts	-0.010
<b>-0.353</b>	<b>Total Income</b>	<b>-0.353</b>
<b>0.646</b>	<b>NET PROCUREMENT</b>	<b>0.645</b>

## **Customer Care Service**

***Customers can easily access services when they need to through their preferred channel and receive quality resolution first time.***

### **Website (Self service)**

- Customers increasingly seek information 'on-line' at the Council's website, with over 5.3m pages viewed annually. This allows customers to 'self-serve' at their convenience and systems are continually being developed to enable customers to transact their business with the council on-line.

### **Contact Centre (Telephone)**

- The Contact Centre responds to a million contacts annually, relating to Council Tax, Benefits, Street Care, Waste, Public Health and Adult Social Care enquiries.
- It provides a 24/365 emergency response and is an accredited monitoring centre for 'Lifeline' and similar safety devices in the home.
- The Local Health Board is directly supported at this facility to respond to health related services including GP Out of Hours contacts.

### **One4aLL (Face to Face) Centres**

- One4aLL centres provide advice 'in person' in the community, with 140,000 contacts annually. Customers are supported with matters that may need evidence to be provided, assessed, or issued such as Disabled Parking badges, Concessionary Bus passes, or support with applications for Planning, Benefits and so on.
- The centres host a range of 'specialists' e.g. Registrar, Citizen and Consumer Advice, Age Concern, Dept. of Work and Pensions and Inland Revenue to widen the advice available.

### **Key Objectives 2013/14**

1. The Council's Customer Access Strategy will be updated to ensure services and standards are well defined and communicated through its Customer Charter
2. The Council's website improvements will continue to sustain its 4 star rating and to allow for more personalised information on the website, through mobile devices, and through social media, to support Digital inclusion.
3. The Contact Centre will expand the range of social care contacts resolved at the centre, supporting improved Adult Social Care services.
4. One4aLL centres will support applicants directly with Council Business and through key partners including direct advice and effective signposting in regard to Welfare Reform changes.

5. The Council's Feedback scheme will be updated in line with Welsh Government's model policy guidance to ensure that feedback is responded to in line with good practice and reported upon to reflect service improvements as a result of such feedback.



**GENERAL FUND REVENUE****CUSTOMER CARE: TYPE OF SPEND**

<b>2012/13 Budget</b>		<b>2013/14 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
2.652	NJC APT&C	2.642
0.067	JNC Chief Officers	0.065
<b>2.719</b>		<b>2.707</b>
	<b><u>Premises</u></b>	
0.002	Cleaning/Domestic	0.002
<b>0.002</b>		<b>0.002</b>
	<b><u>Transport</u></b>	
0.016	Car Allowances	0.011
0.003	Public Transport	0.002
<b>0.019</b>		<b>0.013</b>
	<b><u>Supplies &amp; Services</u></b>	
0.075	Equipment/Materials/Furniture	0.075
0.091	Communications/Computing	0.100
0.020	Printing & Stationery	0.015
0.004	Advertising	0.003
0.003	Grants and Subscriptions	0.003
0.037	Services	0.028
0.063	Miscellaneous	0.018
0.023	Other	0.018
<b>0.316</b>		<b>0.260</b>
<b>3.056</b>	<b>Total Expenditure</b>	<b>2.982</b>
	<b><u>Income</u></b>	
-0.404	Customer/Client Receipts	-0.376
-0.066	Rechgs - Other revenue account	-0.065
<b>-0.470</b>	<b>Total Income</b>	<b>-0.441</b>
<b>2.586</b>	<b>NET CUSTOMER CARE</b>	<b>2.541</b>

**CORPORATE SERVICES THREE YEAR CAPITAL PROGRAMME**

	TOTAL COST OF SCHEME (inc historic spend) £M	BUDGET		
		2013/14 £M	2014/15 £M	2015/16 £M
<b><u>Finance Services</u></b>				
CIVICA Financials Project	1.727	0.184	0.164	0.200
Capitalisation of Computer HW/SW & Licences	7.742	0.500	0.500	0.500
<b>Total Finance Services</b>	<b>9.469</b>	<b>0.684</b>	<b>0.664</b>	<b>0.700</b>
<b><u>Customer Services</u></b>				
Customer Services Plan Phase 2	1.644	0.810	0.000	0.000
<b>Total Customer Services</b>	<b>1.644</b>	<b>0.810</b>	<b>0.000</b>	<b>0.000</b>
<b><u>Corporate Estates</u></b>				
Major Refurbishment/Rationalisation of Service Group Accommodation	5.021	0.200	0.150	0.150
Strategic Maintenance	1.486	0.191	0.050	0.050
<b>Total Corporate Estates</b>	<b>6.507</b>	<b>0.391</b>	<b>0.200</b>	<b>0.200</b>
<b>TOTAL CORPORATE SERVICES</b>	<b>17.620</b>	<b>1.885</b>	<b>0.864</b>	<b>0.900</b>

**\* The 2013/2014 estimate include estimated slippage from 2012/2013 and additional grant aided schemes that were known when the 3 year programme was agreed.**

## **CORPORATE BUDGETS**

### **CORPORATE BUDGETS OVERVIEW**

Corporate Budgets represent those elements of financing which are Authority wide and which cannot be directly attributed to any specific source group.

A summary of the total resources available for these Budgets in 2013/14 financial year is as follows:

	<b>Gross Expenditure</b>	<b>Income</b>	<b>Net Expenditure</b>
	<b>£M</b>	<b>£M</b>	<b>£M</b>
Capital Programme	2.299	0.000	2.299
Revenue	147.386	-74.715	72.671
<b>Total</b>	<b>149.685</b>	<b>-74.715</b>	<b>74.970</b>

**CORPORATE BUDGETS : SERVICES PROVIDED**

<b>2012/13 Budget</b>		<b>2013/14 Budget</b>
<b>£M</b>		<b>£M</b>
23.629	Capital Financing	24.261
12.074	Levies	12.175
15.400	Miscellaneous	13.794
0.380	NNDR Relief	0.380
0.000	Council Tax Reduction Scheme	22.061
<b>51.483</b>	<b>TOTAL CORPORATE BUDGETS</b>	<b>72.671</b>

**CORPORATE INITIATIVES THREE YEAR CAPITAL PROGRAMME**

	TOTAL COST OF SCHEMES (INC HISTORIC SPENDS) £M	BUDGET		
		2013/14 £M	2014/15 £M	2015/16 £M
Disabled Access Initiatives	2.535	0.082	0.000	0.000
Asset Management Planning	1.285	0.150	0.050	0.050
Corporate Improvement	1.370	0.347	0.075	0.075
Asbestos Management	2.777	0.925	0.200	0.200
Asbestos Remediation Works	0.423	0.125	0.050	0.050
Legionella Remediation Works	3.380	0.425	0.300	0.300
Legionella Management	2.465	0.245	0.255	0.255
<b>TOTAL CORPORATE INITIATIVES</b>	<b>14.235</b>	<b>2.299</b>	<b>0.930</b>	<b>0.930</b>

\* The 2013/2014 estimates include slippage from 2012/2013 and additional grant aided schemes that were known when the 3 year programme was agreed.